

**THE TAMILNADU INDUSTRIAL INVESTMENT  
CORPORATION LIMITED**

REGD. OFFICE: 'MHU' COMPLEX, 692, ANNA SALAI,  
NANDANAM, CHENNAI - 600 035.



The Growth Catalyst

**SEVENTY SIXTH  
ANNUAL REPORT AND STATEMENT OF ACCOUNTS  
MARCH 31, 2025**

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## Board of Directors



**Thiru Kumar Jayant, IAS.,**  
Additional Chief Secretary to Government  
Chairman & Managing Director, TIIC



**Thiru Atul Anand, IAS.,**  
Additional Chief Secretary to Government  
MSME Department  
Government of Tamilnadu



**Thiru Arun Roy, IAS**  
Secretary to Government,  
Industries, Investment Promotion &  
Commerce Department  
Government of Tamilnadu



**Tmt. Mariam Pallavi Baldev, IAS**  
Special Secretary to Government,  
Industries, Investment Promotion &  
Commerce Department  
Government of Tamilnadu



**Thiru Rajagopal Sunkara, IAS.,**  
Joint Secretary to Government  
Finance Department  
Government of Tamilnadu



**Thiru Prabhakar Praveen Kumar**  
General Manager,  
Small Industries Development  
Bank of India (SIDBI)



**Tmt Chitra Kartik Alai**  
Independent Director



**Thiru C.K. Mohan**  
President  
Tamilnadu Small & Tiny Industries  
Association (TANSTIA)

### Auditors

**M/s. T.G. Sukumaran & Co.**  
Chartered Accountants  
Chennai

### Principal Bankers

Indian Bank  
State Bank of India  
Indian Overseas Bank  
Bank of Baroda

**SYNOPSIS OF BALANCE SHEET**

		Rs. in lakhs
As on 31.03.2024	CAPITAL & LIABILITIES	As on 31.03.2025
42,100	Paid up Capital	42,100
83,182	Reserves & Surplus	91,073
16,547	Deposits	13,837
1,62,407	Line of Credit - Banks	1,66,935
2,143	Deferred Tax Liability	2,306
24,975	Other Liabilities	22,646
<b>3,31,354</b>	<b>Total</b>	<b>3,38,897</b>

As on 31.03.2024	PROPERTY & ASSETS	As on 31.03.2025
5,154	Cash & Bank Balances	11,789
4,821	Investments	4,797
2,75,056	Loans & Advances	2,78,882
38,581	Fixed Assets	38,556
7,742	Other Assets	4,873
<b>3,31,354</b>	<b>Total</b>	<b>3,38,897</b>

**YEARS AT A GLANCE**

Rs. in lakhs

RESOURCES	As on March 31st	
	2025	2024
Share Capital	42,100	42,100
Reserves & Surplus	91,073	83,182
Deposits	13,837	16,547
Line of Credit – Banks	1,66,935	1,62,407

FINANCIAL HIGHLIGHTS	2024-2025	2023-2024
Gross Income	33,544	36,476
Financial Cost	13,139	12,418
Establishment and administrative expenses	5,762	5,440
Other Provisions / Write Off	1,566	687
Net Profit before Tax	13,075	17,931
Net Profit after Tax	9,575	12,937

OPERATIONS	2024-2025		2023-2024	
	No.	Amount	No.	Amount
(i) Total assistance sanctioned (All types gross)	2,156	1,83,717	3412	1,68,229
(ii) Amount of assistance disbursed	—	1,62,968	—	1,48,179
(iii) Amount of assistance outstanding (All types)	—	2,81,007	—	2,75,697

**THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED**  
692, Anna Salai, Nandanam, Chennai - 600 035

**NOTICE** is hereby given that the 76th Annual General Meeting of the Company will be held at the Registered Office at No.692, Anna Salai, Nandanam, Chennai-600035 on Monday, the 29th September, 2025, at 4.30 P.M.to transact the following business.

**I. ORDINARY BUSINESS:**

1. **1. To receive, consider and adopt the Audited Financial Statement of the Corporation for the Financial Year ended 31st March, 2025 and Reports of the Board of Directors, Independent Auditors reports thereon and certificate of Comptroller & Auditor General of India.**

**To consider, and if thought fit, to pass the following Resolution as an Ordinary Resolution:**

"RESOLVED THAT the Audited Financial Statements as on 31st March 2025, together with the Balance Sheet, the Profit & Loss account, the independent Auditor's report, the Director's Report, Cash Flow Statement and also including the Nil Comment Certificate of Comptroller & Auditor General of India thereon be and are hereby considered and adopted".

2. (a) **To confirm the payment of Interim Dividend of Rs.36/- (Rupees Thirty Six only) per equity share for the financial year ended 31st March, 2025 to the members (Shareholders) of the Corporation.**

**To consider, and if thought fit, to pass the following Resolution as an Ordinary Resolution:**

"RESOLVED THAT an Interim Dividend of Rs.36/- (Rupees thirty six only) paid by the Company for the financial year 2024-25 for 42,09,956 Equity Shares of the company as recommended by the Board of Directors, be and is hereby noted and confirmed as the Interim Dividend for the Financial Year 2024-25".

2. (b) **To declare the Final Dividend of Rs. 4/- (Rupees Four only) per equity share for the financial year ended 31st March, 2025 to the Members (Shareholders) of the Corporation.**

**To consider, and if thought fit, to pass the following Resolution as an Ordinary Resolution:**

"RESOLVED THAT pursuant to Section 123 of the Companies Act, 2013 read with the Companies (Declaration and Payment of Dividend) Rules, 2014, the members of the Company hereby approve the payment of final dividend at the rate of @ Rs.4/- per share to 42,09,956 Equity Share of the company for the financial year ended 31st March, 2025 and the same be paid to all the members whose names appear in the Register of Members on 30th September, 2024 (record date).

3. **To transact other business of which due notice is given to the company.**

Place : Chennai-35

Dated : 28.08.2025

**D. DURAIRAJ**

COMPANY SECRETARY

- N.B. 1. A member entitled to attend and vote, may appoint a proxy to attend and vote instead of himself and a proxy need not be a member of the company. The instrument appointing the proxy should, however, be deposited at the registered office of the company not less than forty eight hours before the commencement of the meeting.**

## REPORT OF THE BOARD OF DIRECTORS

The Board of Directors take immense pleasure in presenting the 76th Annual Report of the Corporation along with Audited Balance Sheet as at 31.03.2025 and Profit & Loss Account for the financial year ended 31st March 2025. The highlights of performance for the financial year 2024-25 are given below.

### Highlights

- The Corporation has registered net profit for the 22nd consecutive year. For the Financial year ended 31.03.2025, it has made a net profit of Rs.95.75 crores against Rs.129.37 crores last year.
- The Operating Profit (profit before write-off of loans and Taxes) for the financial year 2024-25 is Rs.146.42 crores as against Rs.186.17 crores during the last year.
- The total loan portfolio for the financial year 2024-25 stood at Rs.2810.07 crores registering a growth of 1.93% as against Rs.2756.97 crores during the last year.
- Standard Assets for the financial year 2024-25 is Rs.2755.21 crores as against Rs.2719.21 crores during last year.
- The Gross NPA as on 31.03.2025 is 1.95% as against 1.37% in Financial Year 2023-24. Likewise, the net NPA as on 31.03.2025 is 1.20% as against 1.14% during the last year.
- The Capital Adequacy Ratio is 34.60% as on 31.03.2025 as against 32.76% in previous year i.e. 31.03.2024.
- Gross recoveries are Rs.1878.58 crores for 2024-25 as against Rs.1577.09 crores during 2023-24.

### 1.0 Economic Scenario:

The global economy exhibited steady yet uneven growth across regions in 2024. As per Economic Survey 2024-25 report, the year witnessed adverse developments due to Russia-Ukraine conflict and the Israel-Hamas conflict which increased regional instability. These events impacted energy and food security, leading to higher prices and rising

inflation. The geopolitical tensions, ongoing conflicts, and trade policy risks continue to pose significant challenges to global economic stability.

Economic Survey 2023-24 compared the post-pandemic trends until FY 2024 with the pre-pandemic trajectory and concluded that the economy grew briskly enough to avert any permanent loss of output.

In this global context, India displayed steady economic growth. The manufacturing sector faced pressures due to weak global demand and domestic seasonal conditions. Fiscal discipline and strong external balance supported by a services trade surplus and healthy remittance growth contributed to macro-economic stability.

According to World Economic outlook of International Monetary Fund, the global growth is projected to fall from an estimated 3.3 percent in 2024 to 2.8 percent in 2025. In the backdrop of the global tensions on account of wars, imposition of US tariffs, etc., the downgrades are broad-based across countries and reflect in large part direct effects of the new trade measures and their indirect effects through trade linkage spillovers, heightened uncertainty, and deteriorating sentiment.

### 1.1 Credit Flow 2024-25

The Reserve Bank continued with its focus on ensuring availability of banking services to all sections of society across the country, including strengthening the credit delivery system to cater to the needs of productive sectors of the economy, particularly micro and small enterprises (MSEs). During 2024-25, a number of initiatives were taken such as initiation of process for formulation of the next iteration of the National Strategy for Financial Inclusion (NSFI) for the period 2025-30, review of priority sector lending (PSL) guidelines, extension of expanding and deepening of digital payments ecosystem (EDDPE) programme in all districts and bolstering the credit availability for Micro, Small and Medium Enterprises (MSMEs).

The Reserve Bank endeavoured to achieve the agenda set for the year by undertaking various measures to improve financial inclusiveness and enhance the flow of credit to priority sectors. Further, Master Directions on priority sector lending were updated to harmonise the various instructions.

## 1.2. Tamil Nadu Economy

- Tamil Nadu remains a key growth engine, driven by a robust manufacturing base, rapid expansion in the services sector, and sustained public and private investments. On the industrial front, the state has emerged as a leader in electronics and electric vehicle (EV) manufacturing, attracting major investments. It also continues to be the leader in the manufacturing of leather products, automobiles and auto components in the country. The Electronic sector has witnessed remarkable growth and is projected to surpass \$12 billion in 2024-25, reflecting the state's rapid industrial growth and global competitiveness.
- With these strong economic drivers in place, Tamil Nadu's nominal GSDP is expected to grow at 14.5 per cent in 2024-25, with real growth projected at 9 per cent and an average inflation of 5.5 per cent. Further, large-scale infrastructure development-spanning road networks, housing projects, and urban connectivity- continues to stimulate economic activity and job creation. Going forward, Tamil Nadu's GSDP growth has been projected at 15

per cent per annum for 2026-27 and 2027-28.

- The State Government will launch and implement the 'Tamil Nadu Semiconductor Mission-2030' over the next five years with an estimated allocation of Rs.500 crore. A 'Semiconductor Fabless Lab' will be established in Chennai at an estimated cost of Rs.100 crore in collaboration with leading industry and academic institutions. World-class semiconductor design companies and domestic start-ups will be encouraged to establish their design centres in Tamil Nadu. The Government has proposed to establish semi-conductor manufacturing parks in Sullur & Palladam, to transform the Coimbatore Region known for its excellence in engineering and foundry industries into a modern industrial hub.
- 'Hosur Knowledge Corridor' with world-class infrastructure facilities will be set up along Hosur city. This corridor will be equipped with all necessary facilities to support the establishment of Global Capability Centers (GCCs) and R&D centres of leading global IT firms.
- The State Government will set up Two new footwear parks in the manufacturing sector in Melur & Cuddalore.
- A dedicated industrial park for the engineering and fabrication industry will be established in Trichy district.
- A Man-Made Fibers (MMF) and Technical Textiles Industrial Park will be established in Thoothukudi District.



M/s. ECI Systems, Coimbatore



M/s. Hariharan Power Engineering, Trichy

- New industrial parks will be established in Cuddalore and Pudukkottai districts.
- To strengthen the life sciences ecosystem and establish Tamil Nadu as a leader in emerging fields like biosimilars and therapeutics, a state-of-the-art bioscience park will be developed near Chennai. This park will feature world-class infrastructure, common testing centres, laboratories and other essential technological facilities required for manufacturing high-value-added products in the sector, along with plug-and-play manufacturing facilities.

## 2.0 PERFORMANCE OF TIIC:

The performance of TIIC for the FY 2024-25 in terms of various Financial Parameters is furnished below:

### Profit:

The Total income of the Corporation for the Financial Year 2024-25 is Rs.335.44 crores as against Rs.364.76 crores achieved during the Financial Year 2023-24. The Corporation has registered a net profit of Rs.95.75 crores in the financial year 2024-25 as against the net profit of Rs.129.37 crores recorded during last financial year.

### Dividend:

The TIIC is a dividend paying Company for the last nine years and it has registered a net profit of Rs.95.75 crores for the financial year 2024-25. The Corporation has paid Interim dividend of Rs.36 per share and proposes a final dividend of Rs.4.00 per equity shareholders for the financial year 2024-25.

### Capital/ Reserves:

The Asset and revaluation reserve of the Corporation stood at Rs.364.95 crores as in the last year.

Net Capital and Reserves was Rs.1252.82 crores as on 31-03-2024 and it has increased to Rs.1331.73 crores as on 31-03-2025 due to increase in net profit during the current financial year. Capital Adequacy Ratio has increased from 32.76% in 2023-24 to 34.60% in FY 2024-25.

### Loans and Advances:

The Corporation has achieved the following performance in respect of sanction and disbursement for the FY ending 2024-25 as against the performance in the FY 2023-24.

**Table-1: Operational Performance of the Corporation in respect of Term loan:**

(Rs. in crores)

DESCRIPTION	2024-25	2023-24
Sanctions	1837.17	1682.29
Disbursements	1629.68	1481.79
Recovery	1874.03	1577.09

**Table-2: Performance in Working Capital Term Loan & Bill Finance Scheme**

(Rs. in crores)

DESCRIPTION	WCTL		BFS	
	2024-25	2023-24	2024-25	2023-24
Sanction	50.98	64.84	420.03	437.49
Disbursement	53.87	55.26	420.03	437.49

- The Corporation has achieved sanction target of 88.57% in respect of Term loan and 76.37% in respect of BFS. The overall sanction target achieved is 85.45%.
- The Corporation has achieved 93.05% in respect of Term loan Disbursement target. In respect of Bill finance, 76.37% of disbursement target have been achieved. The overall Disbursement Target achieved is 88.09%.
- There is increased growth rate of 9.21% in respect of Total sanction and 9.98% in respect of Total disbursement as compared to the previous financial year 2023-24.
- The financial assistance extended by the Corporation has resulted in generation of additional employment for about 8,036 persons during the year 2024-25.
- The Corporation mobilizes its funds through Bank loans.
- TIIC is a registered Corporate Insurance Agent under IRDAI Act and the income earned under Corporate Insurance Agent for the year 2024-25 is Rs.32.32 lakhs.

- Multiple growth strategies of the Corporation have resulted in the Assets Under Management (AUM) exceeding the previous year's AUM by 1.93% in FY 2024-25.

## 2.1 Initiatives Taken by the Corporation during FY 2024-25

- Extension of Platinum / Gold / Silver Cards to Standard category customers by providing Privileges / Concessions in order to retain the existing investees.
- Modifications in the Industrial Infrastructure Initiative Scheme (III Scheme) for processing of loan applications by the respective Branch Offices for purchase of SIDCO / SIPCOT plots / sheds with effective monitoring.
- Few Modifications have been made in the Corporate Loan Scheme in Delegation of Power regarding sanction of loan, dispensing with past DSCR, eligibility criteria of registering net profit for the last 3 years, charging of 1% additional interest to the loan for non-submission of utilization certificate and relaxation of overdue above 10% by Head Office.
- The composition of Collateral security norms for WCTL component to Blue Metal jelly units was issued.
- With the existing procedures & facility, Strategies to be adopted to reduce Turn Around Time (TAT) were issued.
- Guidelines were issued for engagement of two agencies for undertaking customer verification viz., (i) M/s. Sri Lakshaya Credit and Investment Rating Agency Ltd., Chennai and (ii) M/s. Astute Corporation Services Pvt. Ltd., Pune for outsourcing of BIR about the promoter of the applicant concern for optimization of loan processing.
- Head Office Officials were nominated as Monitoring Officers for the six Regions of the Corporation, in addition to their existing duties, to focus on maximizing Sanction & Disbursement and minimizing the NPA.

- In order to increase the inflow of loan applications for the achievement of Sanction, Disbursement & AUM targets, the Corporation conducted a Special Business Campaign (SBC- I) for all the 22 Branch Offices from 19.08.2024 to 13.09.2024 in which 508 No. of applications were received for an amount of Rs.803.92 Crore and SBC - II for specific 11 Branch Offices was conducted from 02.12.2024 to 16.12.2024, in which 124 No. of applications were received for an amount of Rs.143.47 Crore. The efforts of the Branch/Regional Offices were supported by Head Office Officials posted for each region, as Coordinating Officers.

## 2.2 Flow of Loan Applications:

The Statement of flow of Loan Applications disposed off during the year is furnished in Table-3 below:

**Table-3. Disposal of loan applications**

(Rs. in crores)

Sl. No.	Particulars	Sanctions			
		2024-25	2023-24		
		No.	Amt.	No.	Amt.
1	Applications pending at the beginning of the year	133	190.63	100	233.26
2	Applications received during the year	2656	2687.57	3893	2314.32
<b>TOTAL</b>		<b>2789</b>	<b>2878.20</b>	<b>3993</b>	<b>2647.58</b>
3	Applications disposed off during the year				
a)	Gross Sanctions (All types)	2156	1837.17	3412	1,682.29
b)	Closed, Withdrawn etc.	548	961.24	448	674.66
4	Applications pending at the end of the year	85	79.79	133	190.63
<b>TOTAL</b>		<b>2789</b>	<b>2878.20</b>	<b>3993</b>	<b>2,547.58</b>

## Scheme-wise performance

The Corporation has formulated many Loan Schemes to fulfill the requirements of various categories of beneficiaries. The Table - 4 below, furnishes data on Scheme-wise Sanction and Disbursement during the year 2024-25.

**Table-4: Scheme-wise Sanction and Disbursement during 2024-25**

Description	Sanctions (Gross)		(Rs. in Crores)
	No.	Amt.	Disbursement Amt.
Anna Ambedkar Business Champions	7	10.12	0.33
BFS Scheme	60	420.02	420.02
Corporation Loan Scheme	70	395.75	390.11
Fintech & Micro Finance	1	5.00	1.00
Flood Relief Scheme for MSMEs	1008	26.51	28.54
Health Care/Hospitals	7	1.91	1.81
Industrial Infrastructure Initiative	54	99.71	86.10
Kataignar Green Energy	3	5.73	0.43
Machinery/Equipment Finance Scheme	260	237.54	142.08
New Entrepreneur & enterprise Scheme (NEEDS)	44	49.56	50.83
Open Term Loans	66	61.80	29.39
General Scheme	247	322.85	279.37
Privilege Customers Scheme	240	150.38	143.68
Transport Loan	3	0.31	0.22
Working Capital Scheme	86	59.98	55.77
<b>Total</b>	<b>2156</b>	<b>1837.17</b>	<b>1629.68</b>

#### 2.4 DISTRICT-WISE DEPLOYMENT OF CREDIT:

The Table - 5 below furnishes data on distribution of TIIC's credit in the Districts wherein it is observed that the Districts of Chennai, Coimbatore, Kancheepuram, Tiruvallur, Erode, Krishnagiri, Trichy and Kanyakumari recorded high credit absorption cumulatively.



*M/s. Hi-Q Electronics Pvt Ltd., Hosur*



*M/s. Freedom Ophthalmic Pvt Ltd., Hosur*

**Table-5: District-wise deployment of credit**

(Rs. In Crores)

Sl. No.	Name of the District	Sanctions				Cumulative Sanctions	
		2024-2025		2023-2024		Upto 31.03.2025	
		No	Amt.	No	Amt.	No	Amt.
1	ARIYALUR	3	4.16	4	1.11	134	66.94
2	CHENGALPATTU	65	41.16	145	39.81	249	132.31
3	CHENNAI	609	652.42	905	534.71	18151	5654.29
4	COIMBATORE	90	65.93	101	74.43	14698	2631.62
5	CUDDALORE	38	24.35	44	31.07	4938	376.03
6	DHARMAPURI	6	5.57	7	10.08	5446	420.71
7	DINDIGUL	49	42.40	43	70.30	2965	667.09
8	ERODE	47	57.18	60	50.23	4133	1531.01
9	KALLAKURICHI	7	2.86	3	0.64	58	26.20
10	KANCHEEPURAM	84	96.66	426	93.04	10268	2299.43
11	KANYAKUMARI	84	80.34	59	77.76	4444	987.28
12	KARUR	21	22.28	24	19.77	1046	330.52
13	KRISHNAGIRI	58	119.94	62	107.67	1852	1169.27
14	MADURAI	58	79.19	48	53.56	10499	981.29
15	MAYILADUTHURAI	1	1.43	3	1.66	5	4.02
16	NAGAPATTINAM	2	0.89	2	0.61	755	66.04
17	NAMAKKAL	9	5.64	12	14.59	1193	262.92
18	PERAMBALUR	6	6.69	3	2.86	192	44.81
19	FUDUKKOTTAI	16	17.26	23	33.40	3631	393.15
20	RAMANATHAPURAM	5	4.59	6	2.19	3856	166.64
21	RANIPET	11	15.21	13	5.45	46	42.44
22	SALEM	22	31.24	23	27.15	6346	735.41
23	SIVAGANGAI	22	16.79	17	18.08	2056	236.99
24	TENKASI	12	8.36	10	4.82	27	20.00
25	THANJAVUR	21	22.12	23	21.77	4392	344.58
26	THE NILGIRIS					170	8.12
27	THENI	13	12.10	3	4.31	802	141.16
28	THIRUVALLUR	79	56.54	250	54.42	4212	1906.53
29	TIRUVANNAMALAI	8	7.65	12	8.57	1248	126.71
30	TIRUNELVELI	136	33.01	323	23.02	5705	626.52
31	TIRUPATTUR	4	0.87	2	1.13	13	7.21
32	TIRUPUR	98	102.08	78	81.56	1050	712.29
33	TIRUVARUR	9	8.29	4	1.65	410	64.81
34	TIRUCHIRAPPALLI	51	53.31	55	66.26	6471	1035.93
35	THOOTHUKUDI	336	41.49	548	37.41	4312	717.20
36	VELLORE	6	1.33	6	9.79	4660	352.65
37	VILLUPURAM	22	47.22	18	53.24	1349	450.94
38	VIRUDHUNAGAR	48	48.62	47	44.17	4213	795.18
39	PONDICHERRY UNION TERRITORY			-	0.00	47	6.46
		<b>2156</b>	<b>1837.17</b>	<b>3412</b>	<b>1682.29</b>	<b>136042</b>	<b>26543.00</b>

## 2.5 INDUSTRY-WISE DISTRIBUTION OF CREDIT:

The below table shows industry-wise distribution of credit in the Corporation's advances:

**Table-5a: Industry-wise distribution of credit:**

								(Rs.in Crores)		
Sl. No.	Description	Sanctions (Gross)						Cumulative Sanctions upto 31.03.2025		
		2024-25			2023-24					
		No.	Amt.	%	No.	Amt.	%	No.	Amt.	%
1	Food Processing Industry	260	167.68	9.13	376	188.77	11.22	13376	2775.92	10.46
2	Sugar Factories & Refineries			-			-	51	160.37	0.60
3	Paper & Paper Products including Printing & Publishing	98	64.69	3.52	117	37.38	2.22	6198	1188.27	4.48
4	Textiles	219	108.18	5.89	251	101.03	6.01	9859	2503.57	9.43
5	Chemical & Chemical Products	38	11.44	0.62	76	21.35	1.27	4555	436.07	1.64
6	Leather & Leather Products	13	7.48	0.41	46	4.02	0.24	1199	220.09	0.83
7	Non-metallic Mineral Products except products of Petroleum & Coal	100	106.85	5.82	129	130.26	7.74	2619	1238.20	4.66
8	Engineering (Incl. Auto Components)	704	280.47	15.27	1352	280.09	16.65	13003	4267.75	16.08
9	Electrical Machinery, Apparatus, Appliances and Supplies	48	191.96	10.45	91	199.93	11.88	1950	3305.80	12.45
10	Electricity, Gas and Steam (Windmill)	5	94.39	5.14	3	124.25	7.39	162	937.66	3.53
11	Transport Equipment			-			-	474	45.71	0.17
12	Hotel Industry	10	4.61	0.25	25	8.83	0.52	1196	412.97	1.56
13	Transport including Fishing Trawlers	9	2.93	0.16	15	4.44	0.26	47601	737.96	2.78
14	Information technology	5	2.69	0.15	25	4.5	0.27	116	35.42	0.13
15	Misc. Industries not elsewhere classified	646	493.8	26.88	905	402.44	23.92	33671	7364.24	27.74
16	Loans to Govt. Institutions	1	300.00	16.33	1	175.00	10.40	12	913.00	3.44
		<b>2156</b>	<b>1837.17</b>	<b>100</b>	<b>3412</b>	<b>1682.29</b>	<b>100</b>	<b>136042</b>	<b>26543.00</b>	<b>100</b>

## 2.6 DISBURSEMENT:

During the year under report, the Corporation disbursed Rs.1629.68 crores. The cumulative disbursement up to 31.03.2025 (since inception) is Rs.21,199.08 crores extended under various schemes.

## 2.7 SUBSIDY:

As the Nodal agency for operating the incentive schemes of the Central and State Governments, TIIC actively sourced and released subsidy to eligible entrepreneurs. During the year 2024-25 the Corporation disbursed various State Government incentives as below:

**Table-6: Details of Capital Subsidy disbursed during 2024-25**

		(Rs. in crores)	
Sl. No.	Scheme	No. of Units	Amount
1.	State Capital Subsidy	243	43.32
2.	NEEDS - Individual Based Capital Subsidy	74	6.21
3.	AnnaAmbedkar Business Champions Scheme (AABCS) - Capital Subsidy	2	0.31
4.	5% Back Ended Interest Subsidy (BEIS)	218	5.20

Under NEED Scheme, an amount of Rs.2.76 crore has been released towards 3% Interest Subvention to the MSMEs assisted by TIIC.

## 2.8 ASSET QUALITY:

The Corporation accords utmost priority to maintaining the quality of Loan Portfolio. As on 31-03-2025, the share of Standard Assets stood at 98.05% of the Loan Portfolio. Despite the stresses witnessed in National Banking scenario on account of growing NPAs, by strenuous recovery efforts and persistent monitoring, the Corporation has been successful in maintaining a higher percentage of Standard Assets component. In its Loan Portfolio,

**Table-7. Loan Portfolio**

(Rs. in Crores)				
ASSETS	2024-25	2023-24	2022-23	2021-22
STANDARD	2755.21	2719.21	2498.46	2015.32
SUB-STANDARD	20.39	32.94	20.65	11.43
DOUBTFUL	22.58	4.82	2.95	9.40
LOSS ASSETS	11.89	0.00	3.33	18.74
<b>TOTAL</b>	<b>2810.07</b>	<b>2756.97</b>	<b>2525.39</b>	<b>2054.89</b>
WRITTEN OFF	192.28	200.30	220.07	237.80
Total Performing Assets (PA)	2755.21	2719.21	2498.46	2015.32
Total Non-Performing Assets (NPA)	54.86	37.76	26.93	39.57
% of Performing Assets to total advances	98.05	98.63	98.93	98.07
% of NPA to Total advances (Gross NPAs)	1.95	1.37	1.07	1.93
% of Net NPA to (Net) advances	1.20	1.14	0.77	0.82

## 2.9 Strategies for Enhancing Asset Quality:

Maintaining a qualitative credit portfolio is the top priority for successful operations. Hence, the Corporation vigorously pursues the following strategies:

- Emphasis on comprehensive Risk Management.
- Improving appraisal system for qualitative sanctions.
- Monitoring of special mention accounts and focused follow up of larger advances.
- Following a Comprehensive Credit Management and updation of Recovery Manual to enhance Corporation's Credit Control Systems.
- Continuous training for its personnel for skill development.
- Continuous monitoring of the Asset Quality.
- Comprehensive set of One time settlement schemes for elimination of chronic NPAs.

## 3.0 LOANS MONITORING AND REHABILITATION DEPARTMENT:

The **Loans Monitoring and Rehabilitation Department** safeguards the Corporation's loan portfolio by ensuring asset quality, timely recovery of dues, and revival of potentially viable units. It serves as the first line of defense against slippages by detecting early warning signals, initiating corrective measures, and supporting the rehabilitation of sick but viable enterprises.



M/s. Dietech India Pvt Ltd., MM Nagar

- Monitoring the financial health and repayment performance of assisted units to identify stress signals at an early stage and prevent slippages.
- Facilitating timely restructuring or rescheduling of accounts to support potentially viable units.
- Implementing early warning mechanisms through inspections of assisted units, verification of end-use of funds, and ensuring adequate insurance coverage of assets. These activities enable timely detection of stress and ensure compliance with regulatory guidelines.
- Conducting structured reviews of stressed assets at Branch, Regional, and Head Office levels, focusing on SMA(0), SMA(1), and SMA(2) accounts to initiate corrective action before they slip into NPA.
- Consolidating periodic reviews of the loan portfolio, including analysis of SMA and NPA accounts, to strengthen monitoring at the system level.
- Reporting to Management and Committees on asset quality, including the status of SMA and NPA levels, thereby facilitating informed decision-making and ensuring compliance with statutory and regulatory requirements.

Through these measures, the Department has played a vital role in preserving the Corporation's asset quality and supporting the revival of deserving enterprises.

### 3.1 Details of Restructuring/Rescheduling during FY 2024-25

#### 3.1.1 Restructuring of Advances - Normal Course

(Rs.in lakhs)

No of units	Revised Schedule Amount
—	—

#### 3.1.2 Revision of Schedule during implementation

(Rs.in lakhs)

No of units	Revised Schedule Amount
6	443.49

### 4.0 RECOVERY DEPARTMENT:

The **Recovery Department** is responsible for reinforcing the financial strength of the Corporation through timely realization of dues and reduction of NPAs. It adopts a balanced approach of structured collection efforts, legal measures, and compromise settlements to maximize recoveries while ensuring compliance with applicable laws and regulatory guidelines.

- Monitoring collection targets for principal and interest across all branches, thereby ensuring liquidity and enabling recycling of funds for fresh lending.
- Addressing NPA accounts and technically written-off accounts through regular case reviews and monitoring appropriate action, including legal recovery measures or Compromise Settlement schemes.
- Giving higher focus to high-value NPA accounts through direct review at the level of the CMD, while ensuring regular monitoring of other accounts.
- Pursuing legal recovery actions in coordination with the Legal Department under the provisions of the SFC Act, SARFAESI Act, RDB Act, and RR Act.
- Implementing Compromise Settlement schemes within a structured framework, including waiver concessions in deserving cases without compromising the Corporation's interests. A simplified scheme is also extended to small accounts, providing a pragmatic exit option.
- Enhancing transparency in asset disposal by introducing the E-auction process, ensuring fairness and wider participation.
- Reporting periodically to Management and Committees on recovery performance, NPA levels, and settlement outcomes, thereby supporting informed policy decisions and regulatory compliance.
- These initiatives have enabled the Department to contain NPAs at manageable levels, ensure effective recoveries, and strengthen the Corporation's overall financial health.

**4.1 Details of Waiver Concessions during FY 2024-25**

**4.1.1 Account settled under comprise settlement:**

**Table 8:** (Rs. in lakhs)

Year of Sanction	Previous Years	2024-25	Total
No. of Borrowers	11	6	17
Settlement Amount	603.22	309.50	912.72

**4.1.2 Compromise Settlements sanctioned:**

**Table 8(a):** (Rs. in lakhs)

Category	No. of Borrowers	Settlement Amount	Waiver	Write-Off	Total Sacrifice
Normal	6	309.50	1578.27	-	1578.27
Willful Defaulter	-	-	-	-	-
Quick Mortality	-	-	-	-	-
<b>Total</b>	<b>6</b>	<b>309.50</b>	<b>1578.27</b>	<b>-</b>	<b>1578.27</b>

**4.1.3 Details of Possession during FY 2024-25**

1	No. of Units where assets are taken Possession	44
2	No. of Units returned to the owners	5
3	No of units where assets are sold /disposed	9

**5.0 CORPORATE GOVERNANCE:**

- The Corporation is a Public Sector Undertaking under the Government of Tamil Nadu. It supports industrial growth in the State with focus on Micro, Small and Medium Enterprises (MSME).
- The Corporation has adequate focus on Corporate Governance to meet the requirements of different stakeholders and compliance to regulatory requirements and to integrate them into its functioning.

To this end, the Corporation has, structurally,

- è a Chairman & Managing Director
- è Board of Directors which plays a supervisory and advisory role
- è several Committees entrusted with specific roles
- è executives with specific functionalities in the organizational process

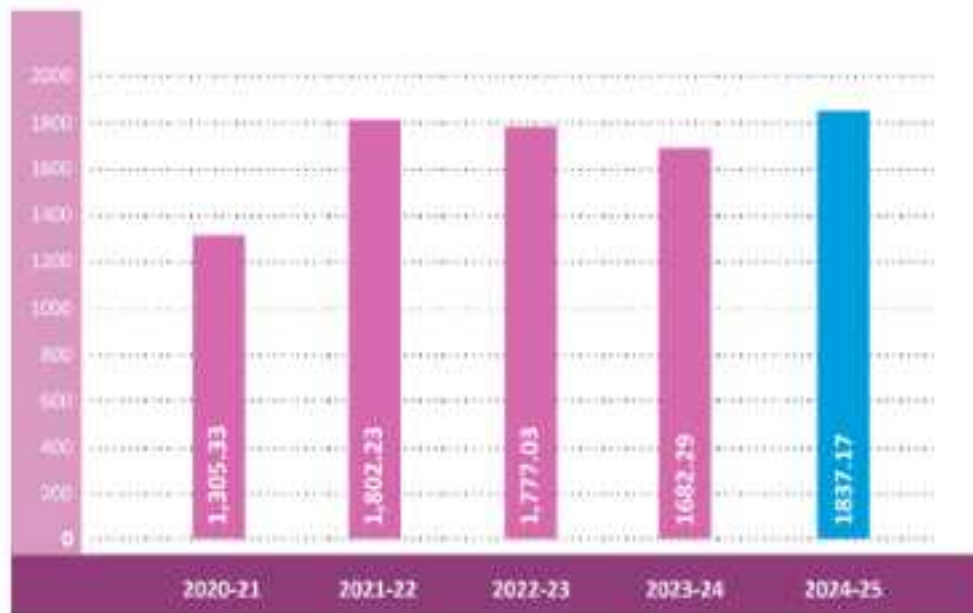
**6.0 COMPOSITION OF BOARD OF DIRECTORS AS ON 31.03.2025:**

The Board has –

- è Chairman & Managing Director
- è Director representing MSME Department
- è Two Directors representing Industries Department
- è Director representing Finance Department
- è Director representing SIDBI
- è Independent Directors
- è Director representing from Tamilnadu Small & Tiny Industries Association (TANSTIA)

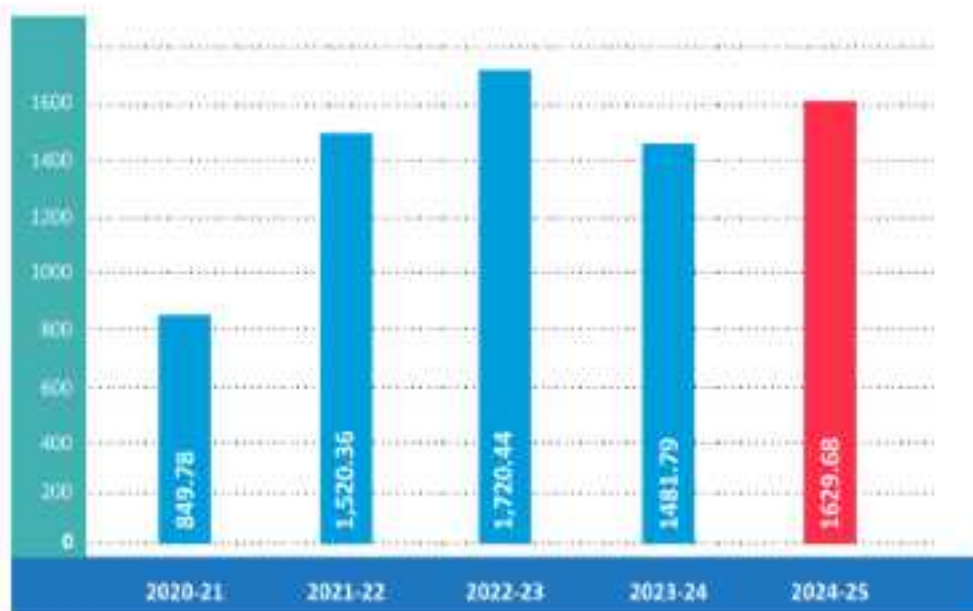
**SANCTIONS during last 5 years**

Rs. in Crores



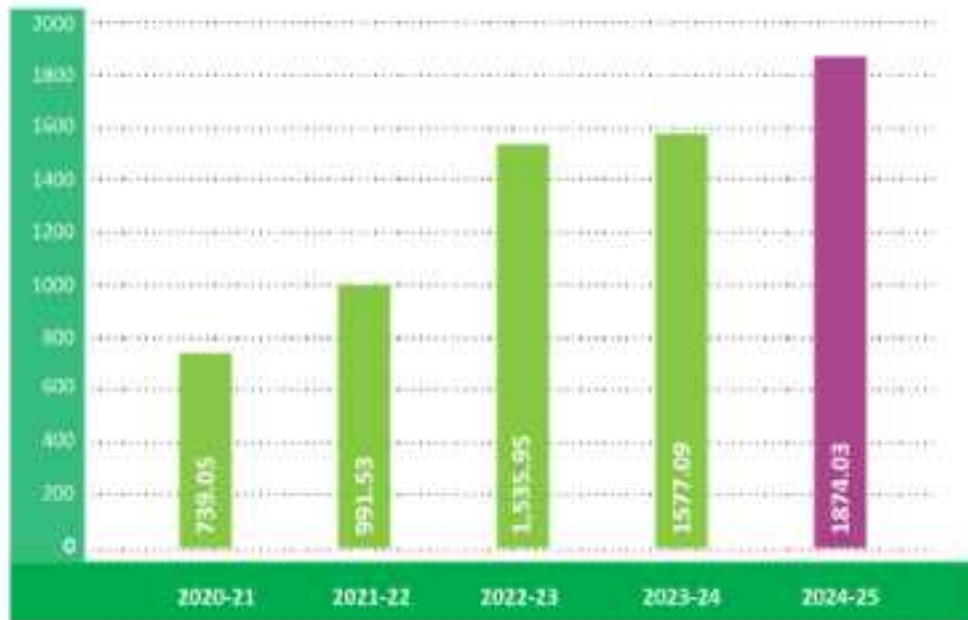
**DISBURSEMENTS during last 5 years**

Rs. in Crores



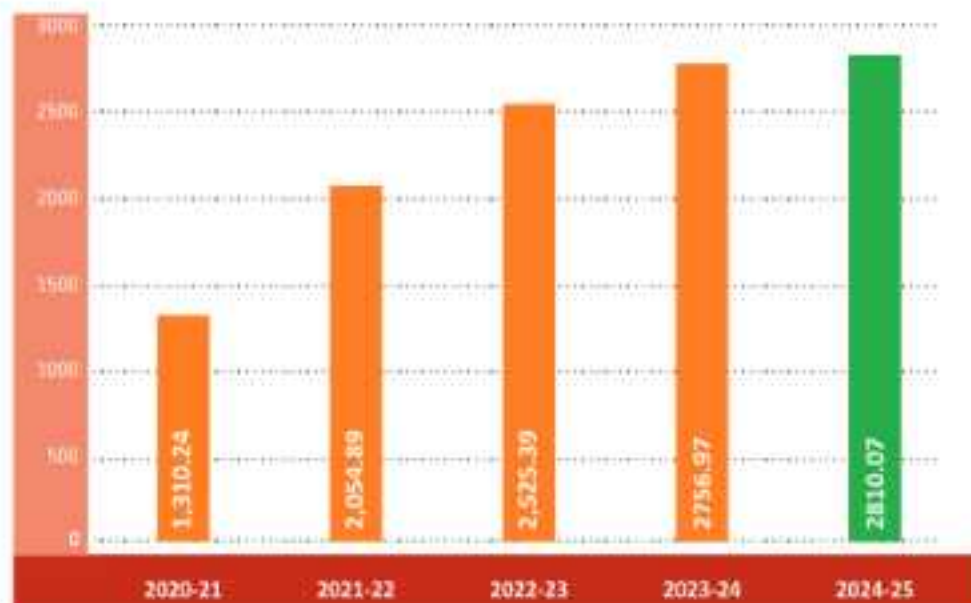
## RECOVERIES during last 5 years (Gross)

Rs. in Crores

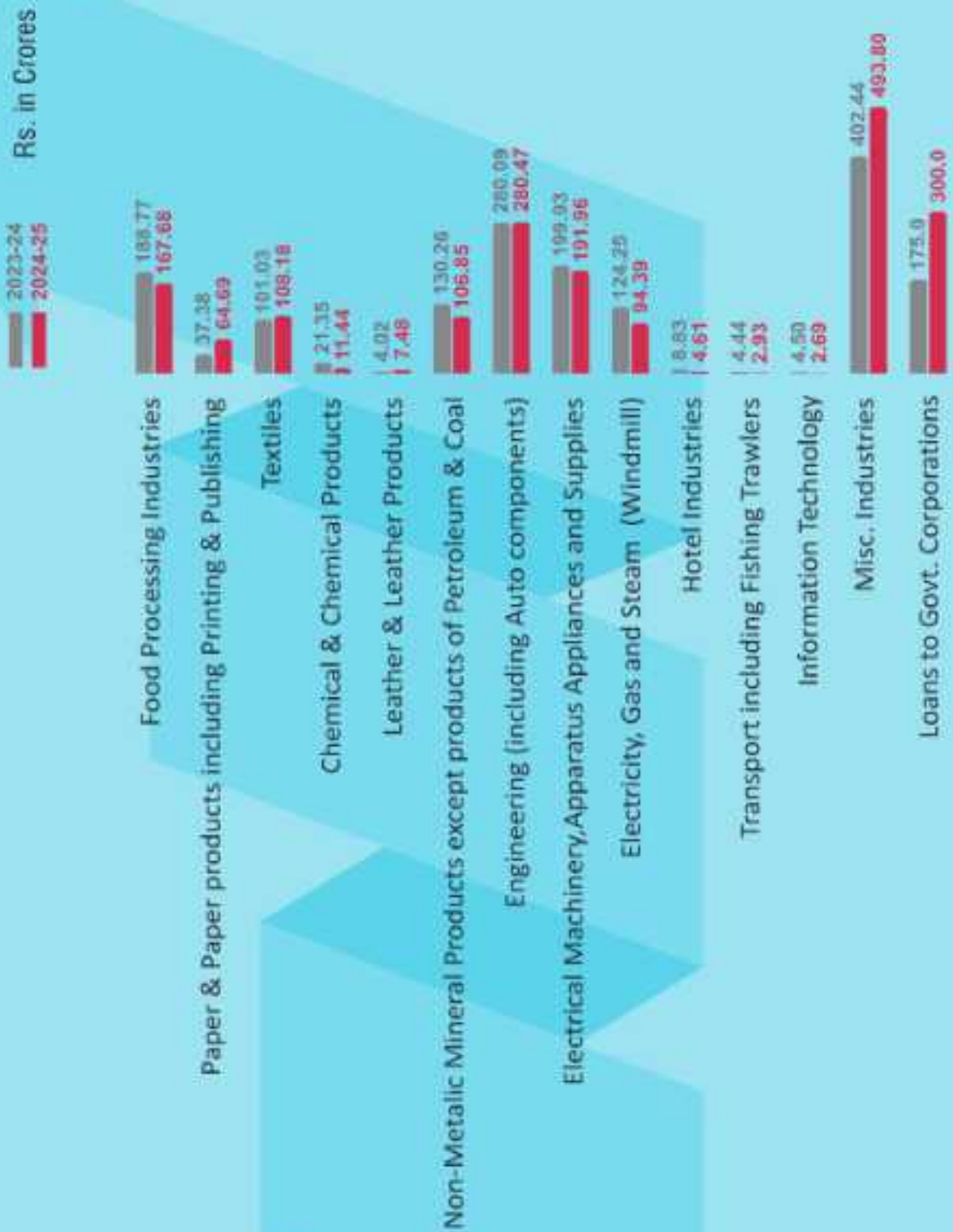


## OUTSTANDING during last 5 years (Gross)

Rs. in Crores



**INDUSTRY-WISE CLASSIFICATION OF SANCTIONS FOR 2 YEARS**



As on 31.03.2025, the Corporation's Board comprised of the following Directors:

Sl. No.	Name of the Director	Designation	Nature of Directorship	Date of appointment
1.	Dr. M. Sai Kumar, IAS	Chairman & Managing Director, TIIC Ltd.	Executive	02.07.2024
2.	Dr. Atul Anand, IAS	Additional Chief Secretary to Govt., MSME Dept., Govt. of Tamil Nadu.	Non-Executive	29.11.2024
3.	Thiru V. Arun Roy, IAS	Secretary to Govt., Industries, Investment Promotion & Commerce Dept., Govt. of Tamil Nadu	Non-Executive	09.09.2021
4.	Tmt. Mariam Pallavi Baldev, IAS	Special Secretary to Govt., Industries, Investment Promotion & Commerce Dept., Govt. of Tamil Nadu	Non-Executive	23.09.2022
4.	Thiru G.K. Arun Sundar Thayalan, IAS	Special Secretary to Govt., Finance Dept., Govt. of Tamil Nadu	Non-Executive	05.08.2024
6.	Thiru P. Praveen Kumar,	General Manager, SIDBI	Non-Executive	19.07.2024
7.	Tmt. Chitra Alai	Independent Director	Non-Executive	29.11.2024
8.	Thiru C.K. Mohan	President, TANSTIA	Non-Executive	10.03.2025

The directors who served on the Board during 2024-25 and relinquished their posts due to change in assignment:

Sl. No.	Name of the Director Tvl./Tmt.	Period of Time	
		From	To
1.	Thiru Hans Raj Verma, IAS	28.05.2021	31.05.2024
2.	Tmt. ArchanaPatnaik, IAS	27.10.2023	29.11.2024
3.	Thiru H. KrishnanUnni, IAS	23.06.2023	05.08.2024
4.	Thiru Ravindran A. Lakshmanan	22.10.2021	19.07.2024

No Director on the Board is, in any way, connected with any other Director of the Board.

## 6.1 COMMITTEES OF THE BOARD

The Board has constituted the following Committees to provide specified and focused governance on key functional areas:

Sl. No.	Committee	Members	Chairman of the Committee	Main responsibility areas
1.	Executive Committee (EC)	1. Chairman & Managing Director, TIIIC 2. Director representing SDBI 3. Director representing Finance Department Government of Tamil Nadu 4. Independent Director	Chairman, TIIIC	All areas relating to loans and advances utilizing the overall powers of the Board, above that of the Corporation's Regional Committee.
2.	Audit Committee	1. Independent Director 2. Director representing SDBI 3. Director representing Finance Department Government of Tamil Nadu	Independent Director	Overseeing and directing the total audit functions of the Corporation; all internal inspections; audits by the external auditors /SDBI/AG; Periodic and Annual financial reports; write-off & bad loans.
3.	Corporate Social Responsibility (CSR) Committee	1. Chairman & Managing Director, TIIIC 2. Director representing Industries Department to the Govt. of Tamilnadu 3. Director representing Finance Department to Govt. of Tamilnadu 4. Independent Director 5. Director representing TANSTIA	Chairman, TIIIC	<ul style="list-style-type: none"> <li>b) Formulate and recommend to the Board a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company</li> <li>i) Recommend the amount of expenditure to be incurred on the Corporate Social Responsibility activities</li> <li>ii) Monitor the Corporate Social Responsibility Policy of the Company from time to time</li> </ul>
4.	Nomination & Remuneration Committee (NRC)	1. Chairman & Managing Director, TIIIC 2. Director representing Industries Department to Govt. of Tamil Nadu. 3. Independent Director 4. Director representing TANSTIA	Chairman, TIIIC	NRC shall identify persons who are qualified to become Directors and recommend to Board their appointment & removal and remuneration to Directors.
5.	Stakeholders Relationship Committee (SRC)	1. Chairman & Managing Director, TIIIC 2. Independent Director 3. Director representing TANSTIA	Director representing Industries Department	SRC shall consider and resolve the grievances of security holders of the Company
6.	Tender Committee	1. Chairman & Managing Director, TIIIC 2. Director representing Finance Department Govt. of Tamil Nadu 3. Independent Director 4. Director representing TANSTIA	Managing Director, TIIIC	To evaluate the Report of Tender Screening Committee and forward its recommendations to the Board for its decision.
7.	Risk Management Committee	1. Chairman & Managing Director, TIIIC 2. Director representing SDBI 3. Independent Director 4. Director representing TANSTIA	Managing Director, TIIIC	To consider high and medium risks periodically and give Executive Directions for risk mitigation and to monitor the implementation of risk management strategies.
8.	Executive Settlement Committee	1. Chairman & Managing Director, TIIIC 2. Director representing Finance Department 3. Director representing SDBI 4. Independent Director	Managing Director, TIIIC	Authority for considering settlement proposals as per compromise settlement policy

## District-wise Sanctions (Cumulative)



## 6.2 MEETINGS:

The Board of Directors had met four times and Audit Committee met one time during the year 2024-25. The Annual General Meeting (AGM) was held in Chennai on 30.09.2024.

## 7.0 Report on Corporate Social Responsibility:

Particulars of Corporate Social Responsibility activities carried out by the Company in terms of Section 135 of the Companies Act, 2013 is in **Annexure**.

### 7.1 Compliance function:

TiIC has a robust policy on compliance and the related reports are reviewed by the Board and the Audit Committee periodically. As per the policy of the regulatory authority, statutory and internal compliance are being monitored and periodical reports are placed before the competent authority.

### 7.2 Compliance with the provisions of the Companies Act, 2013

Most of the Sections of the Companies Act 2013, and the related rules and the schedules have been made effective. TiIC has already complied with the revised provisions of the Act to the extent they are applicable to the Corporation. Various provisions applicable to the listed Companies are applicable to our Corporation also. Some other provisions that are applicable based on certain benchmarks in terms of turnover, capital and borrowings like the provision on appointment of key managerial persons, are also applicable to us. Some other compliance made during the year are given below:

### 7.3 Compliance in respect of appointment of Woman Director on the Board:

TiIC is also required to appoint a woman Director pursuant to the provision of Section 149(1) of the Companies Act, 2013. Tmt. Mariam Pallavi Baldev, IAS and Tmt. Chitra Kartik Alai were on the Board during the year 2024-25. Hence, the Corporation is in compliance with the requirement of appointment of woman Director on its Board.

### 7.4 Compliance in respect of conducting of Secretarial Audit.

The Companies Act, 2013, under Section 204 read with Rule No.9 of Companies Rules (Appointment and remuneration of managerial personnel) 2014, requires every listed Company and a Public Company having a paid-up capital of Rs.50 crores or more or a turnover of Rs.250 crores or more to annex with its Board Report a Secretarial Audit report in Format (MR-3).

M/s. M.Francis & Associates, Practising Company Secretaries were appointed to conduct the Secretarial Audit for 2024-25. A copy of the Secretarial Audit Report for the year 2024-25 in the prescribed Form MR-3 of the Companies Act, 2013, is annexed to this report. There were no adverse remarks in the said report.

### 7.5 Compliance Officers for the year 2024-25

- The Key Managerial Personnel, as per Companies Act, 2013, are:
  - Managing Director, TiIC
  - Thiru D. Durairaj, General Manager (i/c) - OSD/Company Secretary
  - Tmt. S. Kathambari, Manager (Funds & Resources), CFO.
- Thiru D. Durairaj, General Manager (i/c) -OSD / Company Secretary was the Compliance Officer for complying with the various provisions of Companies Act 2013 and reported to the CMD.
- Thiru D. Durairaj, General Manager (i/c) -OSD / Company Secretary was the Appellate Authority as required under the Right to Information Act, 2005.
- Thiru D. Durairaj, General Manager (i/c) -OSD / Company Secretary, was the compliance officer for Corporate Social Responsibility.
- Thiru R.J. Ramesh, Deputy General Manager (I.A./Subsidy/ System) was the Chief Risk Officer during the period. He identified the risk factors in the loan proposals to be placed before the Executive Committee/Board and submitted the same to Head Office Screening Committee.

6. Thiru R.J. Ramesh, Deputy General Manager (I.A./Subsidy/ System) is the Principal Officer, for Know Your Customer (KYC) and Anti-Money Laundering (AMC) compliance, as per RBI / SIDBI directions.
7. Thiru R.J. Ramesh, Deputy General Manager (I.A./Subsidy/ System) is the "Facilitator" for the purpose of receiving all complaints under Whistle Blower Policy and ensuring appropriate action.
8. Tmt. Chitra Shenbagavalli, Assistant General Manager, was the Chairperson of Complaints Committee for prevention of sexual harassment of women employees working in the Corporation.

No unsatisfactory report was generated by the Corporation during 2024-25.

9. Thiru R.S. Mathan Karthik, Senior Manager (Recovery and LM&R) was the Chief Information Security Officer (CISO) for implementing, enforcing and supporting the E-Security Policy, 2010, and reported to the CMD.
10. Tmt. S.Kathambari, Manager (Funds & Resources), was the Chief Financial Officer and reported to CMD.
11. Tmt. S. Kathambari, Manager (F&R) was the Public Information Officer as required under the Right to Information Act, 2005.

## 8.0 Risk Management Policy

Our Corporation is using the CMR rank & CIBIL score, to identify risk of all sanction proposals. By adopting CMR & CIBIL where the sanction proposals are rated, the risk associated in sanctions are further mitigated.

"The Corporation is fully committed to identify all categories of risks involved in its business of lending and other activities, evolve suitable measuring and monitoring mechanism and adopt appropriate risk management and risk mitigation strategies to achieve the twin objectives of maximising returns with minimum risk".

The Corporation has appointed a Chief Risk Officer who identifies the Risk Factors in the higher quantum loan proposals and submit the same to Head Office Screening Committee constituted for prima facie clearance of the loan proposals to be placed before the Executive Committee and Board. The Risk factors identified by Chief Risk Officer are incorporated in the Appraisal Memorandum along with the mitigating compliance remarks of the Project Department for consideration of the appropriate Head Office Sanctioning Authority.



M/s. Hameed Marine Pvt Ltd., Nagercoil



M/s. Yagappa Flyash Bricks, Thanjavur

The Corporation is continuously taking various measures to mitigate the risks involved in its lending activity.

### 9.0 Human Resource

The Corporation believes that our human resources have a direct and significant impact on the overall performance. The total staff strength as on 31.03.2025 stood at 339 including Officer on Special Duty, Employees on Contract basis, and outsourcing staff.

#### 9.1 Details of number of persons recruited during the year:

The Corporation recruited Officers in various cadres through Tamil Nadu Public Service Commission (TNPSC), during the year:

**Table-9:**

S.No.	Cadre	No. of officials recruited
1	Managers (Finance)	2
2	Managers (Legal)	2
3	Senior Officers (Finance)	18
4	Senior Officers (Technical)	7
5	Senior Officers (Legal)	9

#### 9.2 Details of promotion given to officials during the year:

The Corporation promoted staffs as detailed below, during the financial year 2024-25:

**Table-10:**

S.No.	Cadre	No. of officials promoted
1.	Assistant Genl. Manager to Dy.General Manager	1
2.	Sr.Officer to Manager	2
3.	Officer to Sr. Officer	2
4.	Assistant to Junior Officer	6
5.	Record Clerk to Assistant	3



*M/s. Shree Lakshmi Knitters, Tiruppur*

### 9.3 Training:

- A one-week orientation training program was conducted for the newly recruited Managers and Senior Officers (Finance, Technical and Legal)), which included both internal and external training modules.
- The Corporation continues to conduct in-house training programs as per the annual training calendar. Faculties are invited from various institutions viz SBI staff college and Image besides other external faculty. The training facility was upgraded at the Arena, with modern equipments viz video conferencing facilities etc. The Arena also underwent a major facelift to enhance its ambience and learning environment.

### 9.4 Details of In-house training conducted:

Table-11

S.No.	Cadre-wise	No. of persons
1.	DGM/AGM/Sr.Managers/Managers Sr.Officers/Officers	241
2.	Managers (Technical, Finance & Legal)	4
3.	Sr.Officers (Technical, Finance & Legal)	31

### 9.5 Details of external training conducted:

Table-11(a)

S.No.	Cadre-wise	No.of persons
1.	GM/DGM/Managers	8
2.	Sr.Officers/Officers/JO's	26

### 10.0 INTERNAL AUDIT:

- Internal Audit, inter alia, covers independent and continuous evaluation of adherence to systems, procedures and guidelines by the Branch Offices and Head Office by the Concurrent Audit conducted by Concurrent auditors of each Branch and Head Office.
- Internal Audit Department at Head Office is headed by a Deputy General Manager. The Audit work of 22 Branch Offices and Head Office is being carried out by Concurrent Auditors appointed for each Branch & Head Office. The concurrent auditors are appointed by a Tender process for a period of every 3 years.
- The Concurrent Auditors audit the Branch Offices and Head Office and furnish their report every month to the respective Branch Offices/Head Office, for rectification / compliance and the same is being monitored by Internal Audit dept at Head Office for compliance and subsequent closure of the audit for that period.
- Audit broadly includes
  - Monthly Flash Reports - which highlights any major discrepancies, irregularities and revenue leakages during the audit period for the immediate action of Head Office.
  - Monthly Audit reports - In which the auditor highlights any lapse/ findings noticed during the period of audit, for compliance by the Branch.
  - Off-site monitoring report - which ensures compliance of the branch offices in the non-operational areas like HRM/Estate/F & R/ Systems etc.

- iv) Audit of NPA cases & Compromise settlement cases for identifying Systemic changes to be made in the existing procedures/system for taking corrective measures.
- v) Cash transaction & Suspicious transaction reports - which ensures that the receipt of cash by the Offices of the Corporation is within the norms as per RBI guidelines.
- vi) Pre-disbursement credit audit of all term loan cases of sanctions with the quantum of Rs.200 lakhs and above are carried out at the Regional level to ensure compliance, before effecting disbursement. Thus, credit risk arising out of the higher quantum loans are monitored prior to disbursement.
- vii) The status of the audit being conducted are placed before the Audit Committee on quarterly basis and the Audit Committee oversees the audit function and issues instructions for improving and modifying the audit process.

### 11.0 ISO Certification

The Corporation has obtained ISO certification which is being renewed once in 3 years. Presently the Corporation is adopting ISO 9001:2015 for the period from 29.11.2022 to 28.11.2025. Select departments at Head Office, Chennai Regional Office & Chennai Branch Office come under the scope of ISO.

The compliance of the ISO is placed before the Management Review Committee (MRC) on a quarterly basis and the minutes of the MRC is being approved by CMD.

### 12.0 COMPUTERISATION

The Power Builder Application is being used for Accounting and MIS reporting. It is developed with Power Builder Version 12 in the front end and SQL 2014 in the backend and is in use from April 2019 and all the accounting transactions are captured on daily basis and various reports are generated periodically as required by various stakeholders viz, the

Management, Board, Government, etc.

The Web-centric Application package comprising of Human Resource Management (HRM), Centralized Payroll Process, EPF and EGF modules are in use since September 2015 and it has been developed using .NET Application.

The Android TIIIC Mobile Application is also used by all the officials of the Corporation for accessing the Loan account details of the Customers and also to enter the Inspection details from the Customer's location itself. The Customer can login in the Application and access their Loan Account details and also submit their loan enquiry.

The Interactive Website developed is hosted in AWS Server, wherein all the scheme details of TIIIC are displayed in the website. The website has a dedicated Customer Portal through which a Customer can login and access their Loan Account details. A non-customer can submit their loan enquiry through website. The online payment facility has been created using SBI Collect, a service provided by State Bank of India.

### 13.0 Project EDGE (Enterprise Digitalization for Goal Enhancement):

The Corporation implemented new digital transformation initiative called 'Project EDGE' for facilitating and processing of loan appraisal and aiming to standardize the loan appraisal process and reduce the Turnaround Time (TAT). The EDGE application is developed by the in-house Team using latest open source technologies like Python and Django Framework with PostgreSQL as database. This application is a continuous ongoing development process and is being implemented in a phased manner.

A Loan Origination System (LOS) portal, an internal application was designed and developed by the in-house team for processing loan application as part of EDGE. It was deployed in phased stages from June 2022 onwards. Since then, the LOS portal is being used by the entire Corporation across all branches for loan processing. The portal enables the user to process from the Loan Enquiry to Legal Documentation through

Online mode with dedicated user login access.

As part of the developments under Project EDGE, we developed another portal, KRIS (Knowledge Repository and Information System), which served as a centralized repository for documents such as Circulars, Policies, Office Orders, and Proceedings issued at the Head Office. This portal acted as a central knowledge hub and was made accessible to all users through dedicated login credentials.

We achieved several significant milestones during this period. Major developments included the rollout of an Interactive Dashboard for tracking the complete loan life cycle in LOS across branches, the launch of the Disbursement module starting with the Bill Finance Scheme, the establishment of a dedicated Helpdesk portal for tracking system maintenance, monitoring issues, scheduling corrective actions, and ensuring timely resolution, and the implementation of various scheme-related enhancements to strengthen operational efficiency and user experience.

As part of our ongoing commitment to align with the Corporation's mission, several developments are currently underway under Project EDGE. These initiatives aim to enhance our operational efficiency and service delivery. Some of the key developments Recovery Module (Possession & Auction Reports, OTS) and Core Banking Solution.

These initiatives are currently in progress, and many more developments are on the horizon. In the Board meeting held on 10.03.2025, approval has been obtained for procuring 40 laptops, 40 desktops and 150 printers with a total estimated cost of Rs.99.13 lakhs. Procurements is under process. Adoption of Best practices and latest technologies will transform Corporation's quality of service and position ourselves in a digitally changing market place.

#### 14.0 Directors' Responsibility Statement

In accordance with the provisions of Sec 134 (5) of the Companies Act, 2013, with respect to Directors' responsibility statement, it is hereby stated that:

- All accounting standards which have to be mandatorily followed have been complied with in the preparation of accounts for the year ended 31st March, 2025.
- Significant accounting policies, consistently followed by the Corporation, have been given as Notes annexed to and forming part of the Balance Sheet and Profit and Loss Account.
- Adequate care has been taken for the maintenance of accounting records.
- The accounts for the year have been prepared on a 'going concern concept'
- The financial statements have been audited by M/s. T.G.Sukumaran & Co., Chartered Accountants, the Statutory Auditors.
- The Corporation has a proper and adequate internal control system to ensure that all the assets of the Corporation are safeguarded and protected against any loss and that all the transactions are properly authorised and recorded. Information provided to management is reliable and timely and statutory obligations are adhered to.
- The Company has an established internal Financial Control framework including internal controls over financial reporting, operating controls and anti-fraud framework. The framework is reviewed regularly by the management and monitored by internal audit team and presented to the Audit Committee. Based on the periodical monitoring, the framework is strengthened, from time to time, to ensure adequacy and effectiveness of internal Financial Controls.

#### 15.0 Statutory Statements:

##### Material changes and commitments

There have been no material changes and commitments affecting the financial position of the Company, which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of this report.

**Significant and material orders passed by the Regulators or Courts or Tribunals impacting the going concern status of the Company**

There are no significant and material orders passed by the regulators or courts or tribunals, which would impact the going concern status of the Company and its future operations.

**Details of material related party transactions**

There are no material related party transactions under Sec.188 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014.

**Reporting of fraud**

The Auditors of the Company have not reported any fraud as specified under Sec.143 (12) of the Companies Act, 2013.

**16.0 Acknowledgements:**

The Board of Directors wishes to thank the Government of Tamilnadu, Small Industries Development Bank of India (SIDBI), Commercial Banks, MSME Development Institute and other State level institutions viz., State Industries Promotion Corporation of Tamilnadu (SIPCOT), Tamilnadu Industrial Development Corporation Limited (TIDCO), Small Industries Development Corporation Limited (SIDCO), Industrial and Technical Consultancy Organisation of Tamilnadu Limited (ITCOT), Electronics Corporation of Tamilnadu Limited (ELCOT) and the Tamilnadu Small and Tiny Industries Association (TANSTIA) for their continuous co-operation and assistance.

The Board of Directors takes great pleasure in recording its appreciation of the dedicated services rendered by the erstwhile Directors on the Board and the Officers and Staff of the Corporation.

Some of the Directors, by virtue of their posts, hold certain other Directorships, as appointed by the State Government as on 31.03.2025.

Sl. No.	Name of the Director	Designation	Other Directorships/Partnership
1.	Dr. M.Sai Kumar, IAS	Chairman & Managing Director The TIIC Limited	<p><b>DIRECTOR:</b></p> <ol style="list-style-type: none"> <li>1. Tamil Nadu Small Industries Development Corporation Limited (SIDCO)</li> <li>2. Seshasayee Paper &amp; Boards Limited</li> <li>3. State Industries Promotion Corporation of Tamil Nadu (SPCOT)</li> <li>4. Industrial and Technical Consultancy Organisation of Tamilnadu Limits (ITCOT)</li> <li>5. Guindy Industrial Estate Infrastructure Upgradation Company (GIEUC)</li> <li>6. Chettinad Cement Corporation Pvt. Limited</li> </ol> <p><b>PRESIDENT:</b></p> <ol style="list-style-type: none"> <li>1. Council of State Industrial Development and Investment Corporations of India (COSDICI)</li> </ol>
2.	Dr. Atul Anand, IAS	Additional Chief Secretary to Govt. MSME Department	<p><b>DIRECTOR:</b></p> <ol style="list-style-type: none"> <li>1. Tamil Nadu Small Industries Development Corporation Limited (SIDCO)</li> <li>2. Tamil Nadu Small Industries Corporation Limited (TANSI)</li> <li>3. Tamil Nadu Startup and Innovation Mission</li> <li>4. Tamilnadu Skill Development Corporation Limited</li> <li>5. New Tirupur Area Development Corporation Ltd.</li> <li>6. Tamil Nadu Coir Business Development Corporation</li> <li>7. Tamil Nadu Food Processing and Agri Export Promotion Corporation</li> </ol>
3.	Thiru V. Arun Roy, IAS	Secretary to Government. Industries I, P & C Department	<p><b>Director in Public Company:</b></p> <ol style="list-style-type: none"> <li>1. Tamil Nadu Industrial Development Corporation Limited (TIDCO)</li> <li>2. Tamil Nadu Power Distribution Corporation Limited</li> <li>3. State Industries Promotion Corporation of Tamil Nadu Limited</li> <li>4. Titan Company Limited</li> <li>5. TIDEL Park Limited</li> <li>6. Tamil Nadu Newsprint and Papers Limited</li> <li>7. Tamilnadu Cements Corporation Limited</li> <li>8. Tamil Nadu Salt Corporation Limited</li> </ol> <p><b>Private Companies:</b></p> <ol style="list-style-type: none"> <li>1. PM Mega Integrated Textile Regions and Apparel Park Tamil Nadu Limited</li> </ol>

Sl. No.	Name of the Director	Designation	Other Directorships/Partnership
			<p><b>Other Bodies</b></p> <ol style="list-style-type: none"> <li>1. Tamilnadu Trade Promotion Organisation</li> <li>2. Tamilnadu Startup and Innovation Mission</li> <li>3. Guidance (Society), formerly Tamilnadu Industrial Guidance &amp; Export Promotion Bureau</li> <li>4. Entrepreneurship Development Institute</li> <li>5. IIT Madras Research Park (Sec 8 Company)</li> <li>6. Chennai Metropolitan Development Authority (CMDA)</li> <li>7. Tamilnadu Skill Development Corporation</li> <li>8. TN RISE Women Start-up Council</li> </ol>
4.	Thiru G.K. ArunSundar Thayalan, IAS	Special Secretary to Government, Finance Department	<p><b>DIRECTOR:</b></p> <ol style="list-style-type: none"> <li>1. Tamil Nadu Minerals Ltd. (TAMIN) (Registered as Private Company)</li> <li>2. Tamil Nadu Magnesite Limited</li> <li>3. Tamil Nadu Adi Dravidar Housing and Development Corporation</li> <li>4. Tamil Nadu Minerals Ltd (TAMIN) IREL JV Company</li> <li>5. Tamilnadu Food Processing and Agri Export Promotion (Registered as Section 8 Company)</li> <li>6. Namma School Foundation (Registered as Section 8 Company)</li> <li>7. Tamil Nadu Text Book and Educational Services Corporation (Registered as Section 8 Company)</li> <li>8. ITNT Hub (Registered as Section 8 Company)</li> <li>9. Bureau for Facilitating MSMEs of Tamilnadu (Registered as Section 8 Company)</li> <li>10. Manali Ennore Restoration and Rejuvenation Council (Private Company)</li> </ol> <p><b>Member :</b></p> <ol style="list-style-type: none"> <li>1. Tamil Nadu Horticulture Development Agency</li> <li>2. Tamil Nadu Urban Habitat Development Board (TNUHDB)</li> <li>3. Tamil Nadu Agriculture University</li> <li>4. AAVIN</li> <li>5. Tamil Nadu Pollution Control Board</li> <li>6. Tamil Nadu Veterinary and Animal Sciences University (TANUVASU)</li> <li>7. Tamil Nadu Handloom 'Weavers' Co-operative Society Ltd. (Co-optex)</li> <li>8. Samagra Shiksha Abhiyan (SSA)</li> <li>9. ICT Academy</li> </ol>
5.	Tmt. M. Pallavi Baldev, IAS	Special Secretary to Government, Industries, I P & C Department	<p><b>DIRECTOR:</b></p> <ol style="list-style-type: none"> <li>1. Tamilnadu Industrial Development Corporation Ltd. (TIDCO)</li> <li>2. TIDEL Park Limited</li> <li>3. State Industries Promotion Corporation of Tamil Nadu (SIPCOT)</li> </ol>

			4. TITAN
			5. Tamil Nadu Water Investment Company Ltd (TWIC)
			6. Tamil Nadu Petro Products Ltd.
			7. Tamil Nadu Electricity Board (TNEB)
			8. Tamil Nadu Transmission Corporation Limited (TANTRANSCO)
			9. TANFAC Industries Ltd.
			<b>Private Companies</b>
			1. Tamil Nadu Industrial Housing Private Limited
			<b>OTHER BODIES</b>
			1. Golden Jubilee Biotech Park for Women Society
6.	Thiru Prabhakar Praveen Kumar	General Manager, Small Industries Development Bank of India (SIDBI)	NI
7.	Tmt. Chitra Kartik Alai	Independent Director	NI
8.	Thiru C.K. Mohan	President, Tamil Nadu Small & Tiny Industries Association	Tamilnadu Small Industries Development Corporation Limited

**ANNEXURE TO THE ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR)**

1. **A brief outline of TIIC's Corporate Social Responsibility (CSR) also including overview of projects or programs, proposed to be undertaken and a reference to the web-link to the CSR policy and projects or programs.**

In accordance with the provisions of Companies Act under Section 135, TIIC constituted a CSR Committee. The composition and terms of reference of CSR Committee is approved in the Board of TIIC on 31/07/2014. CSR has been synonymous with the TIIC's core business of finance. Since its inception Corporation has been very sensitive to the needs of neighbouring community and persons whose livelihood has been affected needs care. TIIC's CSR policy was formulated during 2015 is in accordance with the Schedule VII of the Companies Act 2013 and modification thereon. Focus areas of TIIC's CSR activities are Health, Sanitation, Safe Drinking Water and Education. However, TIIC also takes up activities in the areas of Capacity Building of the youth, Women Empowerment, Social Infrastructure Development. The activities under CSR is in accordance with the Companies Act 2013 and the details are available in website of the Corporation [www.tiic.org](http://www.tiic.org).

2. **The composition of CSR Committee for the year 2024-25:**

Sl.No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Dr. M.Sai Kumar, IAS,	Chairman & Managing Director, TIIC Chairman of CSR Committee	2	2
2	Thiru. G.K. Arun Sundar Thayanan, IAS	Special Secretary to Govt., Finance Dept, Govt. of T.N. / Member of CSR Committee	2	2
3	Tmt. Mariam Pallavi Baldev, IAS	Spl. Secretary to Govt., Industries Dept, Govt. of T.N. / Member of CSR Committee	2	1

3. **Provide the weblink(s) where Composition of CSR committee, CSR policy and CSR projects approved by the board are disclosed on the website of the company: [www.tiic.org](http://www.tiic.org)**
4. **Provide the executive summary along with web-link(s) of impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8, if applicable: NIL**

5.	(a) Average net profit of the company as per section 135(5) Average Net profit of the company before Tax for the last three financial years	Rs. 159.72 crore
	(b) Two percent of average net profit of the company as per section 135(5)	Rs. 3.1944 crore
	(c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years	--
	(d) Amount required to be set off for the financial year, if any	--
	(e) Total CSR obligation for the financial year (b + c - d)	Rs. 3.1944 crore

**6. (a) Amount spent on CSR Projects:**

(i) On going Project	Rs.0.0500 crore
(ii) Other than On going Project	Rs. 3.1444 crore
<b>(b) Amount spent in Administrative Overheads</b>	--
<b>(c) Amount spent on Impact Assessment, if applicable</b>	--
<b>(d) Total amount spent for the FY ((a)+(b)+(c) )</b>	Rs.3.1944 crore

**(e) CSR amount spent or unspent for the Financial Year:**

Total amount spent for the financial year (Rs. in crore)	Amount unspent (Rs. in crore)				
	Total amount transferred to unspent CSR activities as per section 135 (6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135 (5)		
	Amount	Date of Transfer	Name of the fund	Date of Transfer	Amount
Rs. 3.1944 crore	NIL	N.A.	N.A.	N.A.	N.A.

**6(f) Excess amount for set off, if any**

Sl. No.	Particular	Amount (in crores)
(i)	Two percent of average net profit of the company as per section 135(5)	3.1944
(ii)	Total amount spent for the Financial Year	3.1944
(iii)	Excess amount spent for the financial year ((i)-(ii))	--
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	--
(v)	Amount available for set off in succeeding financial years ((iii)-(iv))	--

**7. Details of Unspent CSR amount for the preceding three financial years: (Rs. in lakhs)**

Sl. No	Preceding Financial Years	Amount Transferred to Unspent CSR Account under Section 135(6)	Balance amount in Unspent CSR Account under Section 135(6)	Amount spent in the Financial Year	Amount transferred to a Fund as specified under Schedule VII as per Section 135(5), if any)		Amount remaining to be spent in succeeding financial years	Deficiency if any
					Amount	Date of Transfer		
1	2021-22	Nil	Nil	108.00	Nil	N.A.	Nil	Nil
2	2022-23	Nil	Nil	154.00	Nil	N.A.	Nil	Nil
3	2023-24	Nil	Nil	247.00	Nil	N.A.	Nil	Nil
	<b>TOTAL</b>			<b>509.00</b>				

**8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: Yes/No.**

**No** - (i) Contributed Rs.264.44 lakh to Tamil Nadu State Disaster Management Authority under Corporate Social Responsibility ii) Contributed Rs.50 lakh to Namma School Namma Ooru Palli iii) Ongoing Project of Rs.5 lakhs to MOPA Foundation.

**9. Specify the reason(s), if the company has failed to spend the two percent of the average net profit as per section 135 (5): Not applicable.**

Sd/-

**KUMAR JAYANT, IAS**  
Chairman & Managing Director/  
Chairman of the CSR Committee

Date: 25.08.2025

**M FRANCIS & ASSOCIATES**

Practising Company Secretaries  
PEER REVIEWED FIRM

New No. 17, Old No. 9, "SaiSeva Apartments"  
Flat No. 3, Second Floor, Neelakanta Mehta Street  
T. Nagar, Chennai - 600 017,  
Ph: 99414 32201 / 80727 79423

CS M Francis B.Com, FCS

## Form No. MR-3

## SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31<sup>ST</sup> MARCH 2025

(Pursuant to Section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies  
(Appointment and Remuneration of Managerial Personnel) Rules, 2014)

To,

The Members

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

No. 692, Anna Salai, Nandanam, Chennai - 600 035

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED (CIN: U93090TN1949SGC001458)** (hereinafter called the "Company") for the financial year ended 31st March 2025.

The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

- A.** Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of the secretarial audit, We hereby report that, in our opinion, the Company has, during the audit period covering the financial year ended on 31st March 2025, generally complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:
- B.** We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2025 according to the provisions of:
- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
  - (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made thereunder. **(Not Applicable to the Company during the Audit Period)**
  - (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder. **(Not Applicable to the Company during the Audit Period);**
  - (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings **(Not Applicable to the Company during the Audit Period)**
  - (v) The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Act")
    - (a) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; **(Not Applicable to the Company during the Audit Period)**
    - (b) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; **(Not Applicable to the Company during the Audit Period)**

- (c) The Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015: **(Not Applicable to the Company during the Audit Period)**
  - (d) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 **(Not Applicable to the Company during the Audit Period)**;
  - (e) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992 **(Not Applicable to the Company during the Audit Period)**;
  - (f) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 **(Not Applicable to the Company during the Audit Period)**;
  - (g) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 **(Not Applicable to the Company during the Audit Period)**;
  - (h) The Securities and Exchange Board of India (Delisting of Equity Shares Regulations), 2021 **(Not Applicable to the Company during the Audit Period)**;
  - (i) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998: **(Not Applicable to the Company during the Audit Period)**;
- (vi) In our opinion and as identified and informed by the Management, the following Acts, Laws and Regulations are specifically applicable to the Company:

- a) State Finance Corporation

We have also examined whether adequate system and processes are in place to monitor and ensure compliance with general laws like labour laws, competition laws, environment laws etc. In respect of financial laws like Tax laws etc., we have relied on the audit reports made available during our audit for us to have the satisfaction that the Company has complied with the provisions of such laws.

We have also examined compliance with the applicable clauses of the following:

- i. Secretarial Standards in respect of Meetings of Board of Directors (SS-1) and General Meetings SS-2, as amended, issued by The Institute of Company Secretaries of India.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.

#### C. We, further report that

- i. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Women Directors and the Independent Directors during the year. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act, 2013.
- ii. Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- iii. All the decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of Board of Directors or Committees of the Board, as the case may be.

#### D. We, further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**E. We further report that** during the audit period the company had the following major transactions.

1. The Company during the year appointed Tmt. Mariam Pallavi Baldev (Din: 09281201), as a Managing Director of the Company with effect from 31.05.2024 in the place of Thiru. Hansraj Varma, (Din: 00130877) by passing Circular resolution.
2. The Company during the year appointed Thiru. Mungamuru Saikumar (Din: 03605028) as a Managing Director of the company with effect from 01.07.2024 in the place of Tmt. Mariam Pallavi Baldev (Din: 09281201) by passing circular resolution.
3. The company during the year appointed Tmt. Mariam Pallavi Baldev (Din: 09281201) as a Nominee Director of the company with effect from 02.07.2024.
4. The Company during the year appointed of Thiru. Praveen Kumar Prabhakar (Din: 10712041), as a Nominee Director with effect from 19.07.2024.
5. Thiru. Ravindran Lakshmanan (Din: 07631421), resigned from the company as a Nominee Director with effect from 19.07.2024.
6. The Company during the year appointed Thiru. Ganesan Kalalarasi Arun Sundar Thayalan (Din: 09227093), as a Nominee Director with effect from 05.08.2024.
7. Thiru. Krishnanunni Harikumar (Din: 07856339), resigned from the company as a Nominee Director with effect from 05.08.2024.
8. The Company during the year appointed Thiru. Atul Anand (Din: 02646633), as a Nominee Director with effect from 29.11.2024.
9. Tmt. Archana Patnalk (Din: 02616473), resigned from the company as a Nominee Director with effect from 29.11.2024.
10. The Company during the year appointed Tmt. Chitra Kartik Alai (Din: 03138604), as an Independent Director with effect from 29.11.2024 and as proposal has already been raised for casual vacancy in the appointment of independent director, the Government has passed the order vide G.O.Ms. No. 137 to direct such proposals for appointment of Independent Director in consultation with Finance (BPE) Department.
11. The Company during the year appointed Thiru. Cavale Krishnamoorthy Rao Mohan (Din: 08768822), as a Nominee Director with effect from 10.03.2025.

**F. We further report that** during the audit period, there were no instances of:

- (i) Public/Right/Preferential Issue of Shares / Debentures / Sweat Equity, etc.
- (ii) Redemption / Buy-Back of Securities
- (iii) Foreign Technical Collaboration
- (iv) Merger / Amalgamation / Reconstruction, etc.

**This report has to be read along with our statement furnished in Annexure A.**

For **M. Francis & Associates**  
Practising Company Secretaries

**M. Francis**  
FCS No: 10705  
C P No: 14967

Place : Chennai  
Date : 20.08.2025

UDIN: F010705G001029778  
Peer Review Certificate Number: 3329/2023

**M FRANCIS & ASSOCIATES**

Practising Company Secretaries

PEER REVIEWED FIRM

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T. Nagar, Chennai - 600 017.

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**CS M Francis B.Com, FCS****ANNEXURE 'A'**

To

**The Members****THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED**

No. 692, Anna Salai, Nandanam, Chennai - 600 035

Dear Sir(s),

**Secretarial Audit Report for the Financial Year ended 31.03.2025.**

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of the management of the Company. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

**For M. Francis & Associates**  
Practising Company Secretaries

**M. Francis**  
FCS No. 10705  
C P No: 14967

Place : Chennai  
Date : 20.08.2025

UDIN: F010705G001029778  
Peer Review Certificate Number: 3329/2023

Email ID: [francis.acs@csfrancisandassociates.com](mailto:francis.acs@csfrancisandassociates.com) / [info@csfrancisandassociates.com](mailto:info@csfrancisandassociates.com)  
Website: [www.csfrancisandassociates.com](http://www.csfrancisandassociates.com)

**T.G. SUGUMARAN & CO**  
Chartered Accountants

Old No. 29, New No. 63  
First Floor, Naidu Street  
Mylapore, Chennai - 600 004  
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Email id : casukumarantg@gmail.com

### INDEPENDENT AUDITORS' REPORT

To the Members Tamilnadu Industrial Investment Corporation Limited

#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

##### Opinion

We have audited the accompanying financial statements of **Tamil Nadu Industrial Investment Corporation (the 'Company')**, which comprise the Balance Sheet as at 31st March, 2025, the Statement of Profit and Loss, the Statement of Cash Flows for the year then ended, and a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Banking Regulation Act, 1949 as well as the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2025, and its profit/loss and its cash flows for the year ended on that date.

##### Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics Issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013, and the Rules thereunder, and the Banking Regulation Act, 1949 and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Financial Statements.

##### Emphasis of Matter

We draw attention to the following matters in the Notes to the Financial Statements:

1. Attention is invited to **Note 1 in the Schedule-G - Investments**. Out of the total quoted investments amounting to Rs. 44.65 crores (carrying value), an amount of Rs. 41.21 crores is held in dematerialized (demat) form, while securities of Rs. 3.44 crore (representing 6 companies) remain in physical form. The process of converting the physical certificates to dematerialized form is currently in progress.
2. Attention is invited to the **Schedule-J - Other Assets - Advance Income tax Rs.45.17 Crores** (including TDS) which includes Rs.7.17 Crores advance tax receivable pertaining to assessment year 1989-90 (Also refer Schedule S - V Other Matters - Note I). This receivable continued to be recognised in their financials based on favourable judgment issued by the Madras High Court dated 11-09-2012 which legally affirms the Company's entitlement to a refund from the tax authorities.

As of reporting date, the Company has not received any formal tax assessment order or communication from the tax authorities pursuant to the Judgement. Moreover, from the records made available to us, the receivable is currently not supported by any documentary evidence typically required for claiming the refund.

Given the legal ruling in the Company's favour and the strength of the legal position, management considers it probable that the tax refund will be ultimately realized. Accordingly, in keeping with the prudence approach under AS 22 - Accounting for Taxes on Income, the receivable remains recognized in full.

The absence of formal documentation for the follow up action inducts uncertainty. Management acknowledges that the recognition of this current tax receivable involves significant judgement, and subject to uncertainty arising from administrative delay. However, given the sovereign nature of the counterparty and the legal precedent established, the Company does not expect any impairment in recoverability. Steps are being initiated to pursue the refund claim during the current financial year.

3. Attention is invited to **Schedule-S - V Other Matters - Note III** where in it is stated that as per the Common Dividend Policy evolved by the State Government, vide G.O. Ms. No. 123, Finance Department, dated 19th May 2014, the State PSUs have to declare 30% of the Net Profits (after tax) or 30% of the Paid-Up Share Capital whichever is higher subject to availability of disposable profit which works to Rs. 126.30 Crores. However, the Company has declared an interim dividend at 4% of the Paid-Up Share Capital amounting to Rs. 16.84 Crores resulting in a difference of Rs. 109.46 Crores between the prescribed dividend policy and the dividend declared by the Company.
4. Attention is invited to **Schedule-E - Other Liabilities & Provisions - Liability for others - Rs. 37.95 Crores** of which Rs. 3.88 Crores is liability relating to the Credit Guarantee Fund Trust for Micro and Small Enterprises (CGTMSE). The Company continues to carry this liability of Rs. 3.88 crores in its books since the FY 2017-18, representing amounts that may be refundable to the CGTMSE Trust that remain unsettled till date. There has been no movement or settlement in this liability since FY 2017-18.
5. Attention is invited to Note 2 to the **Schedule-O - Personnel Expenses** wherein it is explained that the Company, through its employee benefit trusts, had invested Rs.2.35 crore in securities of Dewan Housing Pvt. Ltd. and Rs. 4.58 crore in securities of Reliance Capital. These investments have become irrecoverable and have been written off in the books of the trust to the extent of the income over expenditure available for the year ended March 31, 2025. The Company has compensated the trusts for the amount of interest payable in the provident fund and for actuarial valuation losses on account of this in both the provident fund and gratuity. An amount of irrecoverable investment of Rs. 1.94 crores remains to be written off in the books of the trusts and will impact the Company's financials in FY 2025-26 to that extent and in accordance with any upward or downward movements in the actuarial liability for that year.

Our opinion is not modified in respect of the above matters.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide separate opinion on these matters.

Nil

### Other Matter

1. The opening balances as of April 1 2024 has been taken based on the financial statements for the year ended March 31, 2024 audited by the predecessor independent auditor who vide their revised report dated Sep23, 2024 have expressed an unmodified opinion.
2. We draw attention to the fact that in respect of the Company's older fixed assets, line-item identification is not available and asset tags are not being maintained. However, we were informed that additions and deletions are promptly recorded under the respective class of assets and depreciation is being charged on the relevant class of assets in accordance with Schedule II of the Companies Act, 2013.

Our opinion is not modified in respect of these matters.

### Information other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the financial statements and auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance / conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions as applicable under the relevant laws and regulations.

### Responsibilities of Management and those charged with Governance for the Financial Statements

The Company's Board of Directors are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ('the Act') with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting in preparation of the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on Other Legal and Regulatory Requirements

1. As the Company is defined as a banking Company by the Ministry of Commerce & Industry, Government of India vide its letter dated 28-06-1960, the Companies (Auditor's Report) Order 2020, issued by the Central Government of India in terms of sub-section 11 of Section 143 of the Companies Act, 2013 is not applicable to the Company.
2. As required by Section 143(3) of the Act, we report that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
  - c) Reporting on the accounts of any branch office of the Company is not applicable due to centralized system.
  - d) The balance sheet, the statement of profit and loss, and the Statement of cash flows dealt with by this Report are in agreement with the books of account;
  - e) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
  - f) As per Notification No: G.S.R 463(E) dated June 05, 2015, subsection (2) of Sec 164 of the Companies Act, 2013 is not applicable to Government Companies.
  - g) With respect to the adequacy of the internal financial controls with reference to the financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in 'Annexure - I'.
  - h) The Company is a banking company as defined under by the Ministry of Commerce & Industry; Government of India vide its letter dated 28-06-1960. Accordingly, the requirements prescribed under Section 197 of the Act are not applicable.
3. With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - i. The Company has disclosed the impact of pending litigations in its financial statements as at 31 March 2025 (Refer Schedule R - Contingent Liability).
  - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
  - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company except an unclaimed dividend of Rs. 14,930 which is pending to be transferred to the Investor Education and Protection Fund as at 31-03-2025 for which actions would be taken in FY 2025-26.

- iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The dividend declared or paid during the year by the Company is in compliance with Section 123 of the Companies Act, 2013.
- vi. Based on the examination which includes test checks, the Company has used accounting software(s) for maintaining its books of accounts for the financial year ended March 31, 2025 that has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our Audit, we did not come across any instance of the audit trail feature being tampered with.
4. Our comments in regard to the directions and sub-directions as stated under Section 143(5) of the Companies Act, 2013 is given in Annexure-II.

**For T G SUKUMARAN & CO.,**  
Chartered Accountants  
Firm Registration No. 0094745

**SAVITHRI S**  
Partner  
Membership No. 238287  
UDIN: 25238287BMLDVB4911

Place: Chennai  
Date: Sep 01, 2025

**Annexure - I to the Independent Auditor's Report on the Financial Statements of  
Tamil Nadu Industrial Investment Corporation**

**Report on Internal Financial Controls with reference to Financial Statements under  
Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013**

**Opinion**

We have audited the internal financial controls with reference to the financial statements of Tamil Nadu Industrial Investment Corporation (the "Company") as of 31 March 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31 March 2025, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

**Management's and Board of Directors' Responsibilities for Internal Financial Controls**

The Company's Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk.

The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

#### **Meaning of Internal Financial Controls with Reference to Financial Statements**

The Company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. The Company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

#### **Inherent Limitations of Internal Financial Controls with Reference to Financial Statements**

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**For T G SUKUMARAN & CO.,**  
Chartered Accountants  
Firm Registration No. 009474S

**SAVITHRI S**

Partner

Membership No. 238287  
UDIN: 25238287BMLDV84911

Place: Chennai  
Date: Sep 01, 2025

### Annexure - II to the Independent Auditor's Report on the Financial Statements of Tamil Nadu Industrial Investment Corporation

#### Comments in regard to the Directions issued by the Comptroller and Auditor General of India

1. Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supporting documentation. The auditor shall provide a brief note on the valuation approach, its reasonability, and compliance with applicable regulations, reporting any material deviations or misstatements.

*The Company is a banking company as defined by the Ministry of Commerce & Industry, Government of India, vide its letter dated 28th June 1960, and accordingly follows the Accounting Standards (AS) notified under the Companies (Accounting Standards) Rules, 2006, rather than Ind AS.*

*In compliance with **Accounting Standard (AS) 13 - Accounting for Investments**, investments made directly by the Company, comprising both quoted and unquoted shares, are classified as **Current Investments** on account of the Company's intention to hold them for sale rather than to maturity.*

*Such investments are carried at **cost or fair value, whichever is lower** on an individual investment basis. In the case of quoted shares, the fair value considered is the lower of the prices quoted on the **BSE and NSE**, wherever such quotations are available. In the case of unquoted equity shares, the fair value is determined based on the Net Asset Value (NAV) method, computed from the most recently available financial statements of the investee company. This approach is considered more reliable and practicable, as the application of valuation techniques such as the Comparable Companies method or the Discounted Cash Flow (DCF) method generally requires extensive data, the availability of which is limited in practice.*

***Investments made through employee benefit trusts**, in Central Government / State Government securities or Government-guaranteed securities/bonds, are classified as long-term investments and carried at cost, in accordance with Paragraph 17 of Accounting Standard (AS) 13 - Accounting for Investments. Where such investments are purchased at a premium, the excess of purchase price over the face value is amortised over the remaining tenure of the security. **Investments in mutual fund units** are classified as **current investments** and are valued at the **fair value**; the latter being determined based on the Net Asset Value (NAV) as confirmed by the investee fund.*

2. Whether the Company has a system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.

*The Company processes all accounting transactions through its implemented IT system (Power Builder). Based on our review, no transactions were noted as being processed outside the system*

3. Whether funds (grants/subsidy etc) received/receivable for specific schemes from Central/ State Government or its agencies were properly accounted for as per the applicable accounting standards or norms and whether the funds received were utilised as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grant. List the cases of deviation.

*The grant / subsidy received for specific schemes from the State Government were properly accounted as per the terms and conditions attached thereto. The unutilised balance along with the interest accrued has been retained as a liability in accordance with the directions of the Government of Tamilnadu.*

4. Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes,
  - a) Whether the Risk Management policy has been formulated considering global best practices?
  - b) Whether the Company has identified its data assets and whether it has been valued appropriately?

*The Company has not formulated a separate, standalone Risk Management Policy. However, risk management aspects are embedded within the design and implementation of each individual scheme of the Company. The risks associated with the respective schemes are identified at the formulation stage itself, and appropriate control measures are incorporated into the scheme guidelines for effective mitigation.*

*Risk Management Committee is functioning to consider high and medium Risk periodically and give executive directions for Risk mitigation and monitor the implementation.*

*Further, the Company has not separately identified or valued its data assets from a risk management perspective.*

5. Whether the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing obligation and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted.

*The Company is not a listed entity; hence, the provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and other SEBI-related regulations are not applicable. The Company is primarily governed by the regulatory framework of the Small Industries Development Bank of India (SIDBI) and is also required to comply with the applicable provisions of the Ministry of Corporate Affairs (MCA).*

*During the course of our audit, we observed that the Company has complied with the regulations and guidelines prescribed by SIDBI and MCA, to the extent applicable. No material deviations were noted.*

#### **Comments in regard to the Sub-Directlions issued by the Comptroller and Auditor General of India**

1. It may be reviewed and reported whether the Company has complied with the directions issued by RBI for:
  - a) Non-Banking Finance Companies
  - b) Classification of non-performing assets and
  - c) Capital adequacy norms for NBFCs.

*The Company follows the prudential norms prescribed by SIDBI, being the regulator of State Financial Corporations in India and yes, the company has complied with the norms prescribed by them.*

- It may be reviewed and reported whether Company has a system to ensure that loans were secured by adequate security free from encumbrances and have first charge on the mortgaged assets? Instances, if any, of undue delay in disposal of seized units may be reported.

*Loans are secured to the extent of security coverage prescribed for each scheme by the Corporation and first charge is created on mortgaged Assets. From our examination and as informed by the Management and the Concurrent Auditor's in their Report, there has been delay in disposal of seized units' reasons being court cases, marketability of the property, lack of response in public auction, remote locality of the asset and delay in the process of one-time settlement (OTS) request.*

- It may be reviewed and reported if the Company introduced/implemented any scheme for settlement of dues and extensions thereto during the year. It may also be stated whether such scheme(s) were in compliance with policy/guidelines of Company/Government?

*The schemes framed by the Company for settlement of dues and for granting extensions are in compliance with the approved policies and guidelines of the Company. However, it is suggested that a comprehensive policy framework be formulated specifically to govern the extension of commencement of commercial operations in case of Industrial Infrastructure Initiative Scheme loans.*

- Whether confirmations of balances were obtained for trade receivables, trade payables, term deposits, bank accounts and cash.

*The Company gets confirmation of balance at the year-end for the bank, cash and term deposits balance. The Corporation sends out periodical demand to the borrowers which itself it taken as system of obtaining confirmation of balances and no other separate procedure of obtaining confirmation of balances is present as mentioned in their Schedule-S NOTES ANNEXED TO AND FORMING PART OF THE ACCOUNTS - V Other matters - Note I. Now, the Corporation also follows the system to obtain confirmation in cases where there are no payments for two years.*

- Whether the bank guarantees have been revalidated in time?

*The Company has not obtained any bank guarantees which are required to be revalidated in time.*

- A report detailing the rectification/corrective measures undertaken on the following comments made during the last audit, stated in the management letter, to the company, may be furnished: Other liabilities and provisions do not include Rs. 720.67 lakh due to non-provision of advance income tax paid towards a tax litigation arose due to change in the system of accounting in respect of interest expenditure from mercantile basis to cash basis in the year 1989-90. Since the payment was made twenty-five years before and in view of uncertainty involved in receipt of the said amount in future, suitable provision in the books needs to be created as matter of prudence.

*The observation regarding non-provision of Rs. 7.17 Crores towards advance income tax paid pertaining to the FY 1989-90 based on a favourable judgement issued by Honourable Madras High Court dt 11.09.2012 has been duly considered by us during the course of audit. The matter continues to remain uncertain with respect to its recoverability even after a prolonged period of time.*

*While no provision has been created by the Management in the financial statements, we have discharged our reporting responsibility by drawing specific attention to this issue under Paragraph 2 of the Emphasis of Matter section of our Independent Auditor's Report. This ensures*

that the users of the financial statements are appropriately informed of the continuing uncertainty and the implications thereof.

We continue to be of the view that creation of a provision, in line with the principles of prudence and the requirements of Accounting Standard (AS) 29 - Provisions, Contingent Liabilities and Contingent Assets, would result in a more appropriate presentation of liabilities in the financial statements but the non-recognition of provision by Management does not constitute a material misstatement of the financial statements as a whole.

**For T G SUKUMARAN & CO.,**  
Chartered Accountants  
Firm Registration No. 009474S

**SAVITHRI S**  
Partner  
Membership No. 238287  
UDIN: 25238287BMLDVB4911

Place: Chennai  
Date: Sep 01, 2025

**ACCOUNTS**

**BALANCE SHEET  
AND  
PROFIT AND LOSS ACCOUNT**

**BALANCE SHEET AS ON MARCH 31, 2025**

Particulars	Schedule Ref.	As on 31.03.2025 (Rs.)	As on 31.03.2024 (Rs.)
<b>CAPITAL AND LIABILITIES</b>			
Capital	A	4,20,99,56,000	4,20,99,56,000
Reserves and Surplus	B	9,10,73,10,875	8,31,82,42,989
Borrowings	C	16,69,35,74,923	16,24,07,56,532
Deposits	D	1,38,37,48,593	1,65,46,72,483
Other Liabilities and Provisions	E	2,49,50,73,455	2,71,17,76,953
<b>Total</b>		<b>33,88,96,63,846</b>	<b>33,13,54,04,957</b>
<b>ASSETS</b>			
Cash and Bank Balances	F	1,17,89,67,139	51,54,27,512
Investments	G	47,96,53,693	48,20,87,052
Loans and advances	H	27,88,81,70,872	27,50,55,55,255
Fixed assets	I	3,85,55,70,361	3,85,81,15,832
Other assets	J	48,73,01,781	77,42,19,306
<b>Total</b>		<b>33,88,96,63,846</b>	<b>33,13,54,04,957</b>
Contingent Liability	R	5,22,82,174	7,05,89,287
Significant accounting policies and Notes to Accounts	S		

Schedule A to S are forming part of the Financial Statements.

**D. DURAIRAJ**  
General Manager (I/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08768822

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.,**  
Chartered Accountants  
FRN: 009474S

Place : Chennai  
Date : 01.09.2025

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB4911

**STATEMENT OF PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED MARCH 31, 2025**

Particulars	Schedule Ref.	For the year ended 31.03.2025 Rs.	For the year ended 31.03.2024 Rs.
<b>INCOME (A)</b>			
Income from operations	K	3,05,22,56,057	3,29,39,17,318
Other income	L	30,21,11,144	35,36,50,871
<b>Total Income (A)</b>		<b>3,35,43,67,201</b>	<b>3,64,75,68,189</b>
<b>EXPENDITURE (B)</b>			
Interest expended	M	1,31,11,21,678	1,24,10,89,845
Other financial expenses	N	28,06,904	6,82,358
Personnel expenses	O	45,15,88,266	42,53,24,903
Administrative expenses	P	12,46,56,554	11,86,44,597
Depreciation	I	1,17,75,046	1,41,81,802
Waiver and Write offs	Q	1,04,25,330	9,03,01,360
<b>Total Expenditure (B)</b>		<b>1,91,23,73,778</b>	<b>1,89,02,24,865</b>
<b>PROVISIONS (C)</b>			
Provision for Advances / (Written back)		14,70,20,550	(1,18,49,158)
Excess provision investment		-	(62,11,739)
PL Encashment written back		(99,92,524)	(1,10,24,812)
ULE encashment written back		(50,13,914)	(66,91,598)
Depreciation on investments / (Written Back)		24,33,358	-
<b>Total Provision (C)</b>		<b>13,44,47,470</b>	<b>(3,57,77,307)</b>
<b>Profit before Tax (D)</b>	<b>A-(B+C)</b>	<b>1,30,75,45,953</b>	<b>1,79,31,20,631</b>
<b>Provision for Taxes</b>			
Income Tax Provision		33,31,99,194	36,84,06,475
Deferred Tax		1,63,02,299	13,06,37,544
Income Tax Provision for earlier Years		5,78,334	3,43,327
<b>Total Provision for Taxes (E)</b>		<b>35,00,79,827</b>	<b>49,93,87,346</b>
<b>Net Profit after Tax carried to P&amp;L Appropriation A/c</b>	<b>(D-E)</b>	<b>95,74,66,126</b>	<b>1,29,37,33,285</b>
Significant Accounting policies and Notes to Accounts	S		
<b>EARNINGS PER SHARE - Basic/Diluted</b> (Face value of Rs.1,000/- each)		227.43	307.30

Schedule A to S are forming part of the Financial Statements.

**D. DURAIRAJ**  
General Manager (I/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08766822

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.,**  
Chartered Accountants  
FRN: 009474S.

Place : Chennai  
Date : 01.09.2025

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB4911

## PROFIT AND LOSS APPROPRIATION ACCOUNT FOR THE YEAR ENDED MARCH 31, 2025

Particulars	For the year ended 31.03.2025 Rs.	For the year ended 31.03.2024 Rs.
Balance as per last Balance Sheet- General Reserve/ (Accumulated losses)	3,71,24,66,173	2,94,14,30,688
<b>Add:</b> Profit for the year as per Profit and Loss Account	95,74,66,126	1,29,37,33,285
<b>Less:</b> Special Reserve u/s 36(1)(viii) of the Income tax Act, 1961	18,00,00,000	31,22,00,000
<b>Less: Interim Dividend</b>	<b>15,15,58,416</b>	<b>18,94,48,020</b>
<b>Less:</b> Proposed Dividend for FY 2024-25	1,68,39,824	2,10,49,780
<b>Profit transferred to Reserves and Surplus/ (Accumulated losses)</b>	<b>4,32,15,34,059</b>	<b>3,71,24,66,173</b>

**D. DURAIRAJ**  
General Manager (i/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08768822

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.,**  
Chartered Accountants  
FRN: 009474S

Place : Chennai  
Date : 01.09.2025

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB4911

**SCHEDULES TO BALANCE SHEET**

Particulars	As on 31.03.2025 (Rs.)	As on 31.03.2024 (Rs.)
<b>SCHEDULE-A: CAPITAL</b>		
<b>1. Authorised Capital</b>		
42,50,000 Equity Shares of Rs.1000 each (Previous Year 42,50,000 numbers)	4,25,00,00,000	4,25,00,00,000
<b>2. Issued</b>		
Equity Share Capital: 42,10,000 Equity Shares (Previous year 42,10,000 numbers) of Rs.1,000 each	4,21,00,00,000	4,21,00,00,000
<b>3. Subscribed and paid up</b>		
41,24,956 Equity Shares (Previous year 41,24,956 numbers) of Rs.1,000 each fully paid	4,12,49,56,000	4,12,49,56,000
85,000 (Previous year 85,000 numbers) Special Equity Shares of Rs.1,000/- each (issued u/s 4A of State Financial Corporations' Act, 1951)	8,50,00,000	8,50,00,000
<b>Total</b>	<b>4,20,99,56,000</b>	<b>4,20,99,56,000</b>
<b>SCHEDULE B: RESERVES AND SURPLUS</b>		
<b>i) Reserves</b>		
Revaluation Reserve: Revaluation of lands held	3,64,94,77,100	3,64,94,77,100
<b>ii) a) SPECIAL RESERVE FUND</b> (In terms of Sec.35A of the State Financial Corporations' Act, 1951 representing dividend foregone by the Govt.of Tamilnadu and IDBI)	2,49,99,716	2,49,99,716
<b>ii) b) Special Reserve u/s 36(1)(viii) of the Income Tax Act, 1961</b>	1,11,13,00,000	93,13,00,000
<b>iii) Transfer from Profit &amp; Loss Appropriation Account</b>	4,32,15,34,059	3,71,24,66,173
<b>Total</b>	<b>9,10,73,10,875</b>	<b>8,31,82,42,989</b>
<b>SCHEDULE-C: BORROWINGS</b>		
<b>1. Term Loan from Banks</b> (Secured by book debts)	16,54,35,74,923	15,44,49,41,328
<b>2. Overdraft from banks</b> (Secured by book debts)	15,00,00,000	79,58,15,204
<b>Total</b>	<b>16,69,35,74,923</b>	<b>16,24,07,56,532</b>
<b>SCHEDULE-D: DEPOSITS</b>		
<b>1. Deposits from Temples, Educational Institutions, etc.</b>	1,38,37,48,593	1,59,41,14,990
<b>2. Inter-Corporate Deposits</b>	—	6,05,57,493
<b>Total</b>	<b>1,38,37,48,593</b>	<b>1,65,46,72,483</b>

**SCHEDULES TO BALANCE SHEET**

Particulars	As on 31.03.2025 (Rs.)	As on 31.03.2024 (Rs.)
<b>SCHEDULE-E: OTHER LIABILITIES AND PROVISIONS</b>		
1. Advances & Deposits from Constituents & Others	1,36,84,52,924	1,13,99,70,512
2. Liability for others	37,94,82,344	56,04,68,353
Provision on Standard Assets	13,35,40,782	13,29,12,662
Add: Provision for Current Year	(20,54,459)	6,28,120
3. Total Provision on Standard Assets	<u>13,14,86,323</u>	<u>13,35,40,782</u>
Income Tax	3,50,00,000	27,36,87,177
Add: Provision for the year	33,31,99,194	36,87,49,802
4. Total Income Tax Provision	<u>36,81,99,194</u>	<u>64,24,36,979</u>
5. Deferred Tax Liability	23,06,12,846	21,43,10,547
6. Provision for Proposed Dividend	1,68,39,824	2,10,49,780
<b>Total</b>	<u><b>2,49,50,73,455</b></u>	<u><b>2,71,17,76,953</b></u>
<b>SCHEDULE-F: CASH AND BANK BALANCES</b>		
1. Cash in hand	56,47,986	15,99,666
2. Balance with banks		
i) Reserve Bank of India	4,25,673	4,25,673
ii) Current A/c with Scheduled Banks	1,08,93,44,202	45,78,70,363
iii) Term Deposits with Banks	8,10,49,278	5,55,31,810
iv) Term Deposits with Power Finance	25,00,000	—
<b>Total</b>	<u><b>1,17,89,67,139</b></u>	<u><b>51,54,27,512</b></u>
<b>SCHEDULE-G: INVESTMENTS</b>		
Investment in shares		
Quoted	46,10,39,990	46,10,39,990
Non-Quoted	1,86,13,703	2,10,47,062
<b>Total</b>	<u><b>47,96,53,693</b></u>	<u><b>48,20,87,052</b></u>

**SCHEDULES TO BALANCE SHEET**  
**SUMMARY FOR QUOTED / NON-QUOTED SHARES**

PARTICULARS	As on 31.03.2025 (Rs.)	As on 31.03.2024 (Rs.)
<b>COST OF FULLY PAID SHARES</b>		
<b>QUOTED</b>		
EQUITY	46,10,39,990	46,10,39,990
<b>NON QUOTED</b>		
EQUITY	6,34,20,515	6,34,20,515
REDEEMABLE PREFERENCE	1,54,12,868	1,54,12,868
<b>TOTAL</b>	<b>53,98,73,373</b>	<b>53,98,73,373</b>
MARKET / BOOK VALUE	47,96,53,693	48,20,87,052
DEPRECIATION REQUIRED	6,02,19,680	5,77,86,321
DEPRECIATION HELD	6,02,19,680	5,77,86,321
<b>NET VALUE OF INVESTMENTS AS PER BALANCE SHEET</b>	<b>47,96,53,693</b>	<b>48,20,87,052</b>

**D. DURAIRAJ**  
 General Manager (j/c)  
 Company Secretary

**S. KATHAMBARI**  
 Chief Financial Officer

**KUMAR JAYANT**  
 Chairman &  
 Managing Director  
 DIN: 01820616

**C.K. MOHAN**  
 Director  
 DIN: 08768822

As per our report of even date annexed  
 For **M/s. T G SUKUMARAN & CO.,**  
 Chartered Accountants  
 FRN: 009474S

Place : Chennai  
 Date : 01.09.2025

**S. SAVITHRI**  
 Partner  
 M. No. 238287  
 UDIN: 25238287BMLDVB4911

**SCHEDULE FOR INVESTMENT IN SHARES AS ON 31<sup>st</sup> MARCH 2025**

**I. FULLY PAID EQUITY SHARES (QUOTED)**

Sl. No.	Name of the Company	Notes	No. of Shares Rs.	Face Value Rs.	Book Cost Rs.	Market Rate / Balance Sheet Value Rs.	Market Value/ Balance Sheet Value Rs.	Net Value (Lower of (5) or (7)) (8)
(1)	(2)		(3)	(4)	(5)	(6)	(7)	(8)
<b>I-Market value</b>								
1	NLC India Ltd		59,70,126	10	35,82,07,560	244.65	1,46,06,91,326	35,82,07,560
2	IDBI Bank Ltd. (Formerly Industrial Development Bank of India)		35,680	10	28,99,000	77.68	27,71,622	27,71,622
3	Kothari Sugars & Chemicals Ltd.		10,350	10	44,85,000	32.31	3,34,409	3,34,409
4	Rolls India Ltd.		8,01,150	1	6,67,660	214.28	17,16,70,422	6,67,660
5	Sakthi Sugars Ltd.		4,95,099	10	1,12,54,130	20.49	1,01,44,579	1,01,44,579
6	Seshasayee Paper & Boards Ltd.	1	90,00,000	2	1,60,00,000	260.05	2,34,04,50,000	1,60,00,000
7	Scagen India Ltd	2	1,60,467	10	63,55,869	61.54	98,75,139	63,55,869
8	Sical Logistics Ltd. (Formerly South India Corporation (Agencies) Ltd)	3	10,698	10	1,00,12,771	82.08	8,78,092	8,78,092
9	Tamilnadu News Print & Papers Ltd.		4,00,000	10	4,40,00,000	126.20	5,04,80,000	4,40,00,000
10	Elgi Rubber Company Ltd		11,79,696	1	1,58,000	66.34	7,82,61,033	1,58,000
11	Vedanta Ltd (Formerly Sesa Sterlite, Madras Aluminium Company Ltd)		24,50,000	1	70,00,000	463.40	1,13,53,30,000	70,00,000
<b>TOTAL (A)</b>					<b>46,10,39,990</b>			<b>44,65,17,790</b>

**II FULLY PAID EQUITY SHARES (NON-QUOTED)**

<b>I-Balance Sheet Value</b>								
1	Reed Relays and Electronics India Ltd.	4	41,956	10	20,97,850	375.39	1,57,49,863	20,97,850
2	Ambattur Enterprises Ltd. (Formerly T & R Welding Products (India) Ltd.)		3,680	100	3,68,000	2,843.95	1,04,65,736	3,68,000
3	MIL Industries Ltd.		1,68,000	10	16,80,000	95.20	1,59,93,600	16,80,000
4	MIL Industries and Aerospace Ltd.	5	1,68,000	10	0	89.54	1,50,42,720	0
5	Sree Maruthi Marine Industries Ltd., (Maruthi Crystal Salt Co., Ltd)		20,000	10	0	30.45	6,09,000	0
6	Sivanandha Pipe Fittings Ltd.		33,600	10	5,60,000	72.63	24,40,368	5,60,000
7	Chefflinad Cement Corporation Ltd	6	122,200,000		2,58,64,000	1,07,27,450	1,30,87,48,911	2,58,64,000
8	Pandyan Hotels Ltd.		4,985	100	0	1,499.66	74,75,805	0
9	ITCOT Consultancy and Services Ltd.		2,000	100	2,00,000	10,175.04	2,03,50,080	2,00,000
10	Lakshmi Precision Tools Ltd.		34,900	10	5,23,500	68.64	23,95,536	5,23,500
11	Malladi Drugs & Pharmaceuticals Ltd.	7	26,95,000	5	5,00,000	59.69	16,08,64,550	5,00,000
12	India Forge & Drop Stampings Ltd.	8	71,179	10	9,07,535	1,040.44	7,40,57,479	9,07,535
13	Sun Paper Mill Ltd.		43,500	10	4,35,000	12.44	5,41,140	4,35,000
<b>TOTAL</b>					<b>3,31,35,885</b>			<b>3,31,35,885</b>

## SCHEDULES TO BALANCE SHEET

Sl. No.	Name of the Company	Notes	No. of Shares	Face Value	Book Cost	Market Rate / Balance Sheet Value	Market Value/ Balance Sheet Value	Net Value (Lower of (5) or (7))
(1)	(2)		Rs. (3)	Rs. (4)	Rs. (5)	Rs. (6)	Rs. (7)	(8)
<b>II-OTHERS</b>								
14	Indian Steel Rolling Mills Ltd.		46,620	10	3,10,800		1	1
15	MICO Farm Chemical Ltd.		7,480	100	7,48,000		1	1
16	Seshasayee Industries Ltd.		2,41,750	10	24,17,500		1	1
17	Bokiyu Tanneries Ltd.		41,900	10	—		—	—
18	Secals Ltd.		1,25,000	10	54,75,000		1	1
19	Kamar Chemicals & Industries Ltd.		1,37,550	10	18,34,000	—	—	—
20	Wavin India Ltd.		59,275	10	—	—	—	—
21	Guindy Industrial Estate Infrastructure Upgradation Company		2,500	10	25,000	—	1	1
22	Industrial Venture Capital Ltd.		10,00,000	10	1,00,00,000			1
23	Marshall & Sons (India) Ltd.		79,372	10	1,98,430			1
24	Devi Spinning Mills Ltd.		1,000	1,000	10,00,000			1
25	Kumaragiri Electronics Ltd.		35,000	10	3,50,000			1
26	Rockfort Fastners Ltd.		25,000	10	2,50,000			1
27	Forge Mech Private Ltd.		3,900	10	39,000			1
28	Madras Forgings & Allied Industries (CBE)		4,849	100	4,84,900			1
29	Sivanandha Steels Ltd.		3,57,600	10	71,52,000			1
30	Southern Castings Ltd.		46,310	10	0			0
31	Sakthi Pipes Ltd.		14,850	100	0			0
32	Trac Industries & Components Ltd.		9,960	100	0			0
33	Ramasayee Agro Industries Ltd.		2,500	100	0			0
34	Upper India Bearings & Bushings Ltd.		20,000	10	0			0
35	Tuber Pharma Chemicals Ltd.		20,000	10	0			0
36	Tamilnadu Alloy Foundry Co Ltd.		90,000	10	0			0
37	Omega Cables Ltd.		10,330	100	0			0
38	Micro Tools Ltd.		11,135	100	0			0
<b>TOTAL</b>					<b>3,02,84,630</b>			<b>13</b>

**SCHEDULES TO BALANCE SHEET**

Sl. No.	Name of the Company	No. of Shares	Face Value Rs.	Book Cost Rs.	Net Value after Depreciation Rs.
(1)	(2)	(3)	(4)	(5)	(6)
<b>III. FULLY PAID REDEEMABLE CUMULATIVE PREFERENCE SHARES (NON-QUOTED)</b>					
1	Ergodyne Private Ltd.	900	100	90,000	1
2	Industrial Venture Capital Ltd	10,00,000	10	1,00,00,000	1
3	Mod Shoe Co, P Ltd.	1,453	100	1,45,300	1
4	Southern Structuralis Ltd.	44,392	10	1,77,568	1
5	Seek Textiles Industries Ltd.	5,00,000	10	50,00,000	1
6	Sakthi Pipes Ltd.	9,703	100	—	—
7	Zenith Lampa & Electricals Ltd.	48,575	10	—	—
				<b>1,54,12,868</b>	<b>5</b>
<b>TOTAL (B)</b>				<b>7,88,33,383</b>	<b>3,31,35,903</b>
<b>TOTAL (A+B)</b>				<b>53,98,73,373</b>	<b>47,96,53,693</b>

Out of the total market value of quoted investment in shares amounting to Rs.44.66 crores, shares worth Rs.41.21 crores have been converted into Demat form. The remaining shares are in the process of being converted.

- In the year 2019 Sathyaayee Paper & Boards Ltd. split their stock in the ratio of 1:5. So their face value per share has reduced from Rs.10 per share to Rs.2 per share. Accordingly the number of shares increased from 18,00,000 to 90,00,000.
- In the year 2008, Scia Logistics Ltd. transferred their trading, Marketing and Services division to Scagor India Ltd. by way of demerger. In turn, Shareholders of Scia Logistics Ltd. are entitled to 1 share in Scagor India Ltd. for every share held in Scia Logistics Ltd. of nil cost. Corporation was allotted 19047 shares in Scagor India Ltd. and shown the book cost as nil. In 2019, the Corporation has apportioned the Scia Logistics Ltd. book cost of Rs.1,63,68,640 between Scia Logistics Ltd and Scagor India Ltd based on their Networth as on 31.03.2019.
- During March 2022, M/s Scia Logistics Ltd. filed application (w.s.305) & 31 of the Insolvency and Bankruptcy Code 2016. Pursuant to the approval of the resolution plan as submitted by the successful Resolution Applicant M/s Petrie Matwa Logistics Park 071 limited by the Honorable NCLT, Chennai Bench on 08.12.2022, every Public Shareholder has been allotted one share of Rs.10/- each for every fifteen shares held. Accordingly, the number of shares held is revised as 10,690 as against 1,60,857 held by Corporation. The shares are deleted from Stock Exchange due to take over and from 12.12.2023 the shares are listed in BSE and NSE. Hence, the lower of BSE/NSE rate is taken for arriving market value of shares.
- Teled Retail and Electronics India limited effected a reduction of share capital and paid Rs.10/- per share. The Corporation voted against the resolution. However, the Company obtained approval from the Hon'ble NCLT and issued a cheque for Rs.44.88 lakh towards full settlement. On the advice of the Advocate General (AG), the cheque was not presented. Instead, the Corporation filed an interlocutory petition before the Hon'ble NCLAT, seeking to join other shareholders in opposing the reduction of share capital before the NCLT. The Hon'ble NCLAT dismissed the Corporation's impleading application, stating that it could not pursue both remedies simultaneously—namely, a review before the Hon'ble NCLT and an impleading application before the Hon'ble NCLAT. In a subsequent ruling dated 16.11.2022, the NCLAT upheld the shareholder's petition by setting aside the NCLT's 2019 order that had favored the Company. The Company has since appealed the NCLAT's decision before the Hon'ble Supreme Court, and the matter is currently under process.
- In the year 2022, ML Industries Ltd. transferred their PFRS division to ML Industries and Aerospace Ltd. by way of demerger. In turn, Shareholders of ML Industries Ltd. are entitled to 1 share in ML Industries and Aerospace Ltd. for every share held in ML Industries Ltd. of nil cost. Corporation was allotted 1,60,000 shares in ML Industries and Aerospace Ltd. and shown the book cost as nil.
- During the Year 2023, Chetfrad Cement Corporation Limited has issued bonus shares in the proportion of 1:1. Accordingly the number of shares increased from 61 to 122.
- In the year 2022, Midrol Drugs & Pharmaceuticals Ltd has issued bonus shares in the proportion of 5:2. Accordingly the number of shares increased from 7,70,000 to 36,95,000.
- Indo Forge & Drop Stampings limited acquired shares belonging to the public shareholder as per the Scheme of Arrangements approved by the Hon'ble NCLT on 31.07.2024. Although the Corporation opposed the resolution, the company issued a Demand Draft for Rs.822.80 lakhs as full settlement for 71,179 shares held by the Corporation at a rate of Rs.1.156 per share. The Demand Draft was presented on the advice of the Advocate General, under protest and without prejudice to the legal rights of the Corporation. Subsequently, a petition was filed before the NCLT under the Companies Act, 2013, to recall or modify the Scheme of Arrangements in light of the divestment guidelines issued by the Government.

Particulars	As on 31.03.2025 (Rs.)	As on 31.03.2024 (Rs.)
<b>SCHEDULE-H: LOANS AND ADVANCES</b>		
Loans and Advances (After adjusting cumulative provision of Rs.21,25,66,961 (Rs.6,41,09,671))	27,88,81,70,872	27,50,55,55,255
<b>Different types of loans</b>		
1. General Loan	26,11,71,35,651	23,86,12,82,088
2. Working Capital Term Loan	17,14,24,098	20,07,83,188
3. Generator	42,24,937	56,77,544
4. Transport loans	8,86,44,819	9,52,21,364
5. Bill Finance	1,18,22,64,189	2,95,04,42,691
6. Bridge loans	26,39,91,229	26,55,38,527
7. GES	7,39,90,460	7,40,22,960
Add: Interest accrued	19,90,62,450	11,66,96,565
Less: Provisioning on TL	(21,25,66,961)	(6,41,09,671)
<b>Total</b>	<b>27,88,81,70,872</b>	<b>27,50,55,55,255</b>

**SCHEDULES SHOWING PARTICULARS OF LOANS AND ADVANCES REFERRED IN THE BALANCE SHEET AS AT 31.03.2025**
**1. Asset classification:**

Asset	Term Loans and Hire Purchase Loans		
	Gross (Rs.)	NPA Provisioning (Rs.)	Net (Rs.)
Standard	27,55,20,54,842	—	27,55,20,54,842
	(27,19,20,54,455)	—	(27,19,20,54,455)
Sub-Standard	20,39,09,645	3,10,40,696	17,28,68,949
	(32,93,52,907)	(5,02,29,032)	(27,91,23,875)
Doubtful -I	20,87,79,860	5,50,05,039	15,37,74,821
	(3,61,49,249)	(90,37,313)	(2,71,11,936)
Doubtful-II	1,57,87,100	63,14,840	94,72,260
	(1,21,08,315)	(48,43,326)	(72,64,989)
Doubtful-III	12,24,271	12,24,271	—
	—	—	—
Loss Assets	11,89,82,115	11,89,82,115	—
	—	—	—
<b>TOTAL</b>	<b>28,10,07,37,833</b>	<b>21,25,66,961</b>	<b>27,88,81,70,872</b>
	<b>(27,56,96,64,926)</b>	<b>(6,41,09,671)</b>	<b>(27,50,55,55,255)</b>

(Previous year figures are in brackets)

- 2 Debts due by concerns in which one or more Directors of the Corporation are interested as Directors/Partners/Proprietors or as Share Holders in case of Private Companies. —
- 3 Total amount of loans disbursed during the year to concerns in which one or more Directors of the Corporation are interested as Directors, Partners, Proprietors or in the case of Private Companies as Members. —
- 4 Loans guaranteed by the State Government and/ or due by a Government Undertaking. —

**D. DURAIRAJ**  
General Manager (i/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08768822

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.,**  
Chartered Accountants  
FRN: 0094745

Place : Chennai  
Date : 01.09.2025

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB4911

## Schedule-J: SCHEDULE OF FIXED ASSETS AS ON 31.03.2025

(in Rupees)

S. No	Description of Asset	GROSS BLOCK			DEPRECIATION			NET BLOCK			
		Cost as on 1.4.2024 (Rs.) (1)	Additions (Rs.) (2)	Deletions (Rs.) (3)	Cost as on 31.3.2025 (Rs.) (4)	Accumulated Depreciation As on 01.04.2024 (Rs.) (5)	Additions (Rs.) (6)	Deletions (Rs.) (7)	Accumulated Depreciation As on 31.3.2025 (Rs.) (8)	WDV as on 31.3.2025 (Rs.) (9)	WDV as on 31.3.2024 (Rs.) (10)
<b>Tangible Assets</b>											
1	Land — Freehold*	3,74,32,57,402	—	—	3,74,32,57,402	—	—	—	—	3,74,32,57,402	3,74,32,57,402
2	Building	14,52,54,487	—	—	14,52,54,487	5,65,52,984	23,00,861	—	6,88,53,846	5,54,00,642	8,87,01,503
3	Wooden Partition	1,50,40,992	—	—	1,50,40,992	1,48,26,426	1,35,520	—	1,49,61,946	79,046	2,14,556
<b>Plant and Machinery</b>											
4	Leased Assets	35,85,000	—	—	35,85,000	35,85,000	—	—	35,85,000	—	—
5	Office Equipments & Electrical Fittings	4,64,13,719	16,15,771	2,44,596	4,77,82,894	4,27,51,047	10,10,921	2,33,246	4,35,25,722	42,54,172	36,62,672
6	Computer, UPS, Network & Server	7,40,06,706	8,36,803	4,30,987	7,44,14,521	6,99,25,237	18,34,828	4,09,438	7,13,50,627	30,63,894	40,81,469
7	Furniture & Fittings	2,18,01,822	2,95,607	76,003	2,20,19,426	2,01,32,024	4,66,581	74,943	2,05,25,662	14,93,764	16,69,798
8	Vehicles	4,56,09,145	66,63,960	45,49,525	4,79,23,580	2,95,18,533	60,14,490	44,03,019	3,11,30,004	1,67,93,476	1,62,90,612
<b>Total Tangible Assets</b>		<b>4,09,51,69,273</b>	<b>94,12,141</b>	<b>53,03,211</b>	<b>4,09,92,78,202</b>	<b>23,72,91,251</b>	<b>1,17,65,201</b>	<b>51,20,646</b>	<b>24,39,35,806</b>	<b>3,85,53,42,396</b>	<b>3,85,78,78,022</b>
<b>INTANGIBLE ASSETS</b>											
9	Computer Software	48,68,608	—	—	48,68,608	46,30,798	9,845	—	46,40,643	2,27,965	2,37,810
<b>Total Intangible Assets</b>		<b>48,68,608</b>	<b>—</b>	<b>—</b>	<b>48,68,608</b>	<b>46,30,798</b>	<b>9,845</b>	<b>—</b>	<b>46,40,643</b>	<b>2,27,965</b>	<b>2,37,810</b>
<b>GRAND TOTAL</b>		<b>4,10,00,37,881</b>	<b>94,12,141</b>	<b>53,03,211</b>	<b>4,10,41,46,810</b>	<b>24,19,22,049</b>	<b>1,17,75,046</b>	<b>51,20,646</b>	<b>24,85,76,449</b>	<b>3,85,55,70,361</b>	<b>3,85,81,15,832</b>
<b>PREVIOUS YEAR</b>		<b>4,09,89,73,773</b>	<b>61,16,479</b>	<b>50,52,370</b>	<b>4,10,00,37,881</b>	<b>23,25,40,247</b>	<b>1,41,81,802</b>	<b>48,00,000</b>	<b>24,19,22,049</b>	<b>3,85,81,15,832</b>	<b>3,86,64,33,525</b>

Note (\*): The Lands were revalued during the Financial Year 2021-22 by the Registered Valuers. The Revaluation Reserve created to the extent of Rs.364,94,77,100/- (including existing Revaluation Reserve of Rs.153,50,03,100 /- created during the year 2006-07).

**D. DURAIRAJ**  
General Manager (I/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08768822

Place : Chennai  
Date : 01.09.2025

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.**,  
Chartered Accountants  
FRN: 0094745

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB84911

Particulars	As on 31.03.2025 (Rs.)	As on 31.03.2024 (Rs.)
<b>SCHEDULE-J: OTHER ASSETS</b>		
Staff housing loan	32,780	4,52,843
Other Advances & Deposit/Other dues recoverable from borrowers after adjusting cumulative provision of Rs.7,29,568 (P.Y Rs.1,11,849)	3,45,78,086	2,31,55,683
Prepaid Expenses	8,91,242	7,30,104
Advance Income Tax	45,17,99,673	74,85,70,835
Advance Interest Tax	—	4,94,144
Advance Fringe Benefit Tax	—	8,15,697
<b>Total</b>	<b>48,73,01,781</b>	<b>77,42,19,306</b>

Particulars	For the year ended 31.03.2025 (Rs.)	For the year ended 31.03.2024 (Rs.)
<b>SCHEDULE-K: INCOME FROM OPERATIONS</b>		
Interest on loans and advances	2,93,67,82,071	2,97,70,92,871
Bad debts recovered	8,68,28,905	29,22,07,118
Interest on investments and Deposits	2,65,52,839	2,46,17,329
Interest Received on Public Deposit Account	20,92,242	—
<b>Total</b>	<b>3,05,22,56,057</b>	<b>3,29,39,17,318</b>
<b>SCHEDULE-L: OTHER INCOME</b>		
Dividend on shares	18,50,60,047	22,21,69,025
Profit on sale of assets	14,29,200	17,25,395
Other income	—	—
Investigation fees	2,68,14,947	3,69,65,476
Upfront fee	6,19,34,067	5,08,67,330
Risk Coverage Receipts	17,27,123	2,00,80,831
Service Charge - Capital Subsidy	1,75,000	—
Miscellaneous receipts	2,46,52,050	2,18,29,133
Interest on advances to staff	3,18,710	13,681
<b>Total</b>	<b>30,21,11,144</b>	<b>35,36,50,871</b>
<b>SCHEDULE-M: INTEREST EXPENDED</b>		
Interest on borrowings from banks	1,19,36,83,490	1,08,70,17,072
Interest on deposits	11,74,38,188	15,40,72,773
<b>Total</b>	<b>1,31,11,21,678</b>	<b>1,24,10,89,845</b>
<b>SCHEDULE-N: OTHER FINANCIAL EXPENSES</b>		
Bank charges	86,554	1,04,849
Bank loan processing and other charges	27,20,350	5,77,509
<b>Total</b>	<b>28,06,904</b>	<b>6,82,358</b>
<b>SCHEDULE-O: PERSONNEL EXPENSES</b>		
Salaries and allowances - CMD	49,15,712	57,68,313
Salaries - Others	34,59,04,083	38,14,08,876
Contribution to Gratuity Fund*	2,45,68,120	26,42,139
Contribution to Provident Fund	2,26,01,809	2,89,02,184
Shortfall in Interest Payment to Provident Fund**	4,65,45,148	15,73,000
Staff Amenities and Welfare Exp	60,30,085	39,04,474
Staff Training and Seminar Expn	10,23,309	11,25,917
<b>Total</b>	<b>45,15,88,266</b>	<b>42,53,24,903</b>

\* The Corporation, through its Employee Benefit Gratuity Fund Trust, had invested Rs.226.51 lakhs in securities of Dewan Housing (P) Limited and Reliance Capital. These investments have become irrecoverable and have been written off in the books of the Trust to the extent of income over expenditure available i.e Rs. 184.21 lakhs. The Corporation has compensated Rs. 245.68 lakhs for the year ended 31.03.2025 towards the actuarial valuation considering this loss as well. The remaining irrecoverable value of Rs.42.60 lakhs will be written off in the trust books in FY 2025-26 and to that extent, there will be an impact in Corporation's books also in FY 2025-26.

\*\* The Corporation, through its Employee Benefit Provident Fund Trust, had invested Rs.465.79 lakhs in securities of Dewan Housing (P) Limited and Reliance Capital. These investments have become irrecoverable and have been written off in the books of the Trust to the extent of income over expenditure i.e Rs. 313.85 lakhs. The Corporation has compensated Rs. 337.41 lakhs towards the interest shortfall and Rs. 128.05 Lakhs towards increase in PV of obligation as per Actuarial valuation for the year ended 31.03.2025. The remaining value of irrecoverable investments Rs.161.93 lakhs will be provided in the trust's books of accounts in FY 2025-26 and there will be an impact to that extent in the Corporation's books also in FY 2025-26.

Particulars	For the year ended 31.03.2025 (Rs.)	For the year ended 31.03.2024 (Rs.)
<b>SCHEDULE-P: ADMINISTRATIVE EXPENSES</b>		
Travelling & Conveyance		
- CMD	7,57,420	9,18,398
- Others	64,07,645	65,27,663
Directors sitting fees & expenses	27,154	1,88,729
Rent, Rates, Insurance and Lighting	2,75,78,318	2,76,55,149
Postage, Telegrams & Telephones	33,25,886	29,15,849
Printing & Stationery	21,54,268	25,48,985
Publicity and Advertisement & Business promotion expenses	69,55,659	71,09,368
Repairs & Renewals	37,67,345	35,72,128
Inspection & Recovery cost	17,76,197	16,17,364
Audit Fees	5,12,400	4,74,840
Legal & other professional expenses	62,23,279	90,35,067
Corporate Social Responsibility	3,14,44,000	2,47,00,000
Interest Subvention Paid by TIIC	21,29,066	—
Books and Periodicals	4,44,028	8,39,558
Expenses on Office Vehicles	1,17,44,030	1,21,34,963
Computer Maintenance Expenses	44,98,123	34,63,575
Concurrent Audit Fee	82,58,898	87,10,541
Sundries	66,52,838	62,32,420
<b>Total</b>	<b>12,46,56,554</b>	<b>11,86,44,597</b>
<b>SCHEDULE Q: WAIVER AND WRITE OFF</b>		
Loans Written off	—	7,86,10,794
Other dues written off	1,04,25,330	1,01,06,167
Loans waived	—	15,84,399
<b>Total</b>	<b>1,04,25,330</b>	<b>9,03,01,360</b>
<b>SCHEDULE R: CONTINGENT LIABILITY</b>		
Claims of the borrowers not acknowledged as debt	2,00,14,000	2,00,14,000
Ex-employees	3,22,68,174	5,05,75,287
<b>Total</b>	<b>5,22,82,174</b>	<b>7,05,89,287</b>

**CASH FLOW STATEMENT FOR THE YEAR ENDED 31.03.2025**

PARTICULARS	2024-2025 Rs.	2023-2024 Rs.
<b>A) CASH FLOW FROM OPERATING ACTIVITIES:</b>		
Net Profit/(Loss) before Tax	1,30,75,45,953	1,79,31,20,631
Adjustments for:		
Depreciation & Lease charge for the year	1,17,75,046	1,41,81,802
Loan loss Provisioning	14,70,20,550	(1,18,49,158)
Provision for Investments	24,33,359	(62,11,739)
Non cash item - PL EL	(1,50,06,438)	(1,77,16,410)
Loss/(Profit) on Sale of Fixed Assets	(14,29,200)	(17,25,395)
	<b>1,45,23,39,269</b>	<b>1,76,97,99,731</b>
Adjustment for:		
(increase) Decrease in Investments	—	—
(increase) decrease in Advances	(52,96,36,167)	(2,31,63,71,808)
(Increase)decrease in Other Assets	28,69,17,525	(68,50,520)
Increase (decrease) in Other Liabilities	(23,48,39,183)	(1,85,94,448)
(i)	97,47,81,445	(57,20,17,045)
(ii)	(33,37,77,528)	(36,87,49,802)
Direct Taxes due / paid		
(i + ii)	<b>64,10,03,917</b>	<b>(94,07,66,847)</b>
<b>B) CASHFLOW FROM INVESTMENT ACTIVITIES:</b>		
Purchase of Fixed Assets	(94,12,140)	(61,16,479)
Proceeds from Sale of Assets	16,11,765	19,77,765
	<b>(78,00,375)</b>	<b>(41,38,714)</b>
<b>C) CASHFLOW FROM FINANCING ACTIVITIES:</b>		
Increase(decrease) in Capital	—	—
Increase (decrease) In Borrowings	45,28,18,391	1,48,81,94,920
Increase(decrease) in Deposits	(27,09,23,890)	(48,36,76,798)
Dividend outflow	(15,15,58,416)	(18,94,48,020)
	<b>3,03,36,085</b>	<b>81,50,70,102</b>
Net increase/(decrease) in Cash and Cash equivalents (A+B+C)	66,35,39,627	(12,98,35,459)
Cash and Cash equivalents at the beginning of the year	51,54,27,512	64,52,62,971
Cash and Cash equivalents at the end of the year	1,17,89,67,139	51,54,27,512
<b>D) DETAILS OF CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR</b>		
Cash in hand	56,47,986	15,99,666
Reserve Bank of India	4,25,673	4,25,673
Current A/c with Scheduled Banks	1,08,93,44,202	45,78,70,363
Term Deposits with Banks	8,35,49,278	5,55,31,810
<b>TOTAL</b>	<b>1,17,89,67,139</b>	<b>51,54,27,512</b>

**D. DURAIRAJ**  
General Manager (i/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08768822

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.,**  
Chartered Accountants  
FRN: 009474S

Place : Chennai  
Date : 01.09.2025

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB4911

**SCHEDULE-5**
**NOTES ANNEXED TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2025.**
**I Company Information**

The Tamil Nadu Industrial Investment Corporation Limited (TIIC), is a state owned Financial Institution established in 1949. It was incorporated under the Companies Act and holds the registered Corporate Identification Number (CIN) U93090TN1949SGC01458. TIIC foster industrial development in Tamil Nadu, by providing financial assistance for land acquisition, machinery purchase, building construction, and working capital to both new and existing industrial enterprises, as well as eligible service sector businesses. The corporation offers a range of loan schemes, with a particular emphasis on supporting Micro, Small, and Medium Enterprises (MSMEs) and first-generation entrepreneurs.

**II Statement of Significant Accounting Policies**
**1. Basis of Preparation**

The accompanying financial statements have been prepared on Going Concern Concept and presented under the historical cost convention except otherwise stated, conforming to the applicable provision and practices, Accounting Standards as recommended by SIDBI and guidelines issued by the Small Industries Development Bank of India (SIDBI).

**2. Use of estimates**

The preparation of financial statements requires estimates and assumptions to be made that affect the reported amount of assets and liabilities on the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Although these estimates are based on the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes, requiring a material adjustment in the carrying amounts of assets or liabilities in the future periods. Management believes that the estimates and assumptions made in the preparation of the financial statements are prudent and reasonable. Difference between the actual results and estimates are recognized in the period in which the results are known or materialized.

**3. Revenue Recognition**

- a. Income and Expenditure are generally accounted on accrual basis unless otherwise stated. Rental income is accounted on accrual basis except where they are marked by uncertainty like in the case of prolonged dispute, keeping in line with accounting standard on revenue recognition.
- b. Interest on non-performing assets, investigation fees, upfront fees, risk coverage receipts, and lease income are accounted for as and when they are realized.
- c. Dividend income is accounted in the year when the right to receive the payment is established.

**4. Property, Plant and Equipment, Depreciation and Revaluation**

- a. Property, plant and Equipment other than Land are stated on historical cost basis. Costs directly incurred on acquisition/ take over are capitalized. Land is stated at Revalued Cost.
- b. Cost of Leased assets is amortized equally over the lease period. Accumulated lease adjustment is as per the Accounting Standard 19 (AS 19) on leasing issued by the

Institute of Chartered Accountants of India and the same has been reduced from the leased assets.

- c. Depreciation in the case of Office Premises (other than SIDCO shed) was provided under the Straight Line method and in respect of all other assets on written down value method as per the rates and useful life of the asset prescribed under Schedule II of the Companies Act, 2013. Depreciation is calculated on the number of days the assets have been put to use. Individual assets costing lesser than Rs.5,000/- are depreciated in full.

**d. Revaluation of Lands**

- (i) The book value of land, whose value has undergone significant change, is reviewed once in 15 years, in order to relate them more closely to current market value based on Revaluation reports. The carrying cost of the Land is increased to match with the Current Market value determined through appraisals conducted by independent qualified valuers and the resultant difference is credited to Revaluation Reserve account.
- (ii) Fair Value of both free hold and lease hold land held by the Corporation were revalued on 31.03.2007 & 31.03.2022 and the resultant appreciation is held under Revaluation Reserve. Since, the period of 15 years completed on 31.03.2022, the lands were revalued on market based evidence through appraisal conducted by Independent Qualified Valuers. The resultant appreciation of Rs.21,144.74 Lakhs (Revaluation Reserve based on 2007 Valuation is Rs.15,350.03 Lakhs) is held under the Revaluation Reserve of Rs. 36,494.77 Lakhs as on 31.03.2025.

**5. Cash Flow Statement:**

Cash flows are reported using the indirect method, whereby profit/ (loss) before tax is adjusted for the effects of transactions of a non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, financing and investing activities are segregated.

**6. Cash and Cash Equivalents:**

Cash and Cash Equivalents report the value of assets that are cash or can be readily convertible into cash. They include Cash in hand, Balances with RBI, Balances with Banks and Short-Term Deposits including Sweep Deposits.

**7. Expenses on Intangible Assets**

Intangible Assets comprising of system software are stated at cost of acquisition including any cost attributable for bringing the same to its working condition less accumulated depreciation. Any expenses on such software for support and maintenance payable annually are charged to revenue account. Capitalised Software is depreciated as per the life applicable to server. The useful life of the assets in respect of Software is estimated at 6 years.

**8. Impairment of Assets**

The carrying costs of Assets are reviewed at each balance sheet date as to whether there are any indications that an asset may be impaired. Impairment testing is done for those assets with indicators and the same is recognized in accordance with the Accounting Standard 28.

## 9. Investment

All Investments are treated as Current and carried in the Financial Statements at lower of cost and fair value, determined on an individual scrip basis and as per the guidelines issued by SIDBI. Any reduction in the carrying amount or any reversal of such reduction is charged or credited to profit and loss account.

## 10. Advances

Loans and Advances including Hire Purchase Financing are classified as Standard, Sub Standard, Doubtful and Loss as per the prudential norms prescribed by the Regulator and necessary provision required thereon is provided. Provision on Non-Performing Assets has been netted off against loans and advances/ other dues.

## 11. Staff Benefits

### a. Short Term Employee Benefits

Employee Benefits payable wholly within twelve months of rendering the service other than Gratuity, PF & Compensated absences are considered/classified as Short term and recognized as expense as per the Corporation's scheme based on expected obligations on undiscounted basis.

### b. Compensated absences

The Corporation provides for compensated absence based on actuarial valuation conducted by an Independent actuary using the Project Unit Credit Method.

### c. Contribution towards Provident fund

The Corporation's Provident Fund Scheme is a defined contribution plan as at the Balance Sheet date is determined on the basis of actuarial valuation based on Project Unit Credit Method and is funded to a Provident fund administered by the trustees. The contribution thereof paid/ payable to the trust is charged in the books of account.

The employees and the company make monthly contributions to a Provident Fund Trust, equal to a specified percentage of the covered employee's salary.

The contribution paid/ payable under the scheme is recognized during the period in which employee renders the related services.

### d. Contribution to Gratuity Fund

The liability for Gratuity to employees, a defined benefit Plan as at the Balance Sheet date is determined on the basis of actuarial valuation based on Project Unit Credit Method and is funded to a Gratuity fund administered by the trustees. The contribution thereof paid/ payable to the trust is charged in the books of account.

### e. Voluntary Retirement Scheme (VRS)

The compensation paid towards VRS is expensed in the year of incidence.

## 12. Borrowing Costs

Borrowing Costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized as part of the cost of the assets. Other Borrowing costs are recognized as an expense in the period in which they are incurred.

## 13. Leases

Lease income is recognised on straight line basis over the period of lease, unless there is a systematic basis which is a representation of the time pattern of lease. Revenue from lease rentals is disclosed net of indirect taxes, if any.

#### 14. Accounting for Taxes on Income

Income tax expense is the aggregate amount of current tax and deferred tax charged/ adjustment. Current year taxes are determined in accordance with the Income Tax Act, 1961 and favorable judicial pronouncements/ legal opinion. Deferred Tax Asset and Liabilities are measured using tax rates and tax laws that have been enacted as on Balance Sheet date.

Deferred Tax Liability is recognised on timing differences, being the difference between the taxable incomes and accounting income that originates in one period and is capable of reversing in one or more subsequent periods. The same is recognised using the rates and tax laws that have been enacted or subsequently enacted till the date of Balance sheet. Deferred Tax Asset on carry forward benefit of losses, Loan loss provisioning, i.e. on doubtful category and loss assets, Provision for employee benefits, are recognized to the extent of virtual certainty of its realization against profits.

#### 15. Provisions Contingent Liabilities and Contingent Asset

Past events leading to possible or present obligations are treated as contingent liability. Provision is recognized in case of present obligations where a reliable estimate can be made and/ or where probable outflow of resources embodying economic benefits will be required to settle the obligation. No contingent assets are recognized in the accounts.

#### 16. Corporate Social Responsibility

Expenditure towards corporate social responsibility, in accordance with Companies Act, 2013, is recognised in the Profit and Loss Account.

#### 17. Prior Period Adjustments

Considering the nature of Business, all prior period adjustments including those ascertained and determined during the year are accounted under respective heads of accounts.

#### 18. Appropriation of Repayments

a. Loan receipts are appropriated as follows:

1. Other dues
2. Interest
3. Principal

b. Receipts in the case of one-time settlement, disposal of primary securities/collateral securities by the Corporation are appropriated as follows:

1. Other dues
2. Principal
3. Interest

c. Receipts subject to pending compliance of terms and conditions of OTS are appropriated as referred in (a) above.

**B. DISCLOSURES TO COMPLY WITH THE ACCOUNTING STANDARDS:****1. Employee Benefits:****1.1 GRATUITY****I. PRINCIPAL ACTUARIAL ASSUMPTIONS**

Particulars	31.03.2025	31.03.2024
<b>(Expressed as weighted averages)</b>		
Discount Rate	6.57%	6.97%
Salary Escalation Rate	8.00%	7.00%
Attrition Rate	0.50%	0.50%
Expected rate of return on Plan Assets	7.00%	7.00%

**II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES** (Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
PVO as at the beginning of the period	2,012.77	2,598.63
Interest Cost	114.06	154.24
Current Service Cost	12.12	26.39
Past Service cost - (non vested benefits)	0.00	0.00
Past Service cost - (vested benefits)	0.00	0.00
Benefits paid	(752.71)	(888.90)
Actuarial (gain)/ loss on obligation	119.48	122.41
PVO as at the end of the period	1,505.72	2,012.77

**III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES** (Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Fair value of plan assets as at the beginning of the period	2,072.89	2,815.06
Less: Adjustment to Opening Fair Value of Plan Assets	(60.14)	0.00
Expected return on plan assets	123.15	165.94
Contributions	245.68	0.00
Benefits paid	(752.71)	(888.90)
Actuarial gain/ (loss) on plan assets	(123.15)	(19.21)
Estimated Fair value of plan assets as at the end of the period	1,505.72	2,072.89

**IV. ACTUAL RETURN ON PLAN ASSETS** (Rs. in lakhs)

Particulars	31.03.2024	31.03.2023
Expected return on plan assets	123.15	165.94
Actuarial gain/ (loss) on plan assets	(123.15)	(19.21)
Estimated Actual return on plan assets	0.00	146.73

**V. ACTUARIAL GAIN / LOSS RECOGNIZED**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Actuarial gain/ (loss) for the period - obligation	(119.48)	(122.41)
Actuarial gain/ (loss) for the period - Plan Assets	(123.15)	(19.21)
Total (gain)/ loss for the period	242.63	141.62
Actuarial (gain)/ loss recognized for the period	242.63	141.62
Unrecognized actuarial (gain)/ loss at the end of the Year	0.00	0.00

**VI. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Present value of the obligation	1,505.72	2,012.77
Fair value of Plan Assets	1,505.72	2,072.89
Difference	0.00	(60.12)
Unrecognized transitional liability	0.00	0.00
Unrecognized past service cost - non vested benefits	0.00	0.00
Amount determined under para 55 of AS 15R	0.00	(60.12)
Net Liability recognized in the Balance Sheet	0.00	0.00
Present value of the future reduction in contribution under para 59(b) of AS 15R	0.00	60.12
Net Asset Recognised in the Balance Sheet	0.00	60.12

**VII. EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND LOSS**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Current service cost	12.12	26.39
Interest cost	114.06	154.24
Expected return on plan assets	(123.15)	(165.94)
Net actual (gain)/ loss recognized in the year	242.63	141.62
Transitional liability recognized in the year	0.00	0.00
Past Service cost - (non vested benefits)	0.00	0.00
Past Service cost - (vested benefits)	0.00	0.00
Effect of limit as per para 59(b) read with para 61(g) of AS 15R	0.00	0.00
Expenses recognized in the Statement of Profit and Loss	245.66	156.31

**VIII. MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Opening net liability	(60.12)	(216.43)
Adjustment to Opening Fair Value of Plan Assets	60.14	0.00
Expense as above	245.66	156.31
Contribution paid	(245.68)	0.00
Closing net liability	0.00	(60.12)

**IX. AMOUNT FOR THE CURRENT PERIOD**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Present value of obligation	1,505.73	2,012.77
Plan Assets	1,505.73	2,072.89
Surplus/ (Deficit)	0.00	60.12
Experience adjustments on plan liabilities - (loss)/gain	(81.16)	(95.00)
Experience adjustments on plan assets - (loss)/gain	(123.15)	(19.21)

**X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Government of India Securities	0.00%	55.00%
State Government Securities	0.00%	0.00%
High Quality Corporate Bonds	16.15%	40.00%
Equity Shares of listed companies	5.08%	0.00%
Property	0.00%	0.00%
Special Deposit Scheme	11.31%	0.00%
Funds managed by insurer	0.00%	0.00%
Others	67.46%	5.00%
<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>

**XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR (Rs. in lakhs)**

Particulars	31.03.2025	31.03.2024
Best Estimate of Contribution	NA	NA

**1.2 PROVIDENT FUND**
**I. PRINCIPAL ACTUARIAL ASSUMPTIONS**

Particulars	31.03.2025
<b>(Expressed as weighted averages)</b>	
Guaranteed Interest Rate - Year 1	8.25%
Guaranteed Interest Rate - Year 2 onwards	8.25%
Discount Rate	6.57%
Attrition Rate	0.50%
Expected rate of return on Plan Assets	7.84%

**II. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS**

(Rs. in lakhs)

Particulars	31.03.2025
Value of Interest Rate Floor	128.05
Present value of the obligation - Interest Guarantee Only	128.05
Accumulated amount in Provident Fund	4093.07
Present value of obligation (PVO) - Total	4221.12
Fair value of Plan Assets as on 31.03.2025	4093.07
Net Liability / (Net Assets) determined under AS 15R	128.05

**1.3 EARNED LEAVE**

**I. PRINCIPAL ACTUARIAL ASSUMPTIONS**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
<b>(Expressed as weighted averages)</b>		
Discount Rate	6.57%	6.97%
Salary Escalation Rate	8.00%	7.00%
Attrition Rate	0.50%	0.50%
Expected rate of return on Plan Assets	0.00%	0.00%

**II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
PVO as at the beginning of the period	1,841.66	2,110.25
Interest Cost	113.72	131.32
Current Service Cost	78.99	87.74
Past Service cost - (non vested benefits)	0.00	0.00
Past Service cost - (vested benefits)	0.00	0.00
Benefits paid	(420.13)	(552.41)
Actuarial gain/ (loss) on obligation	(26.66)	64.76
PVO as at the end of the period	1,587.58	1,841.66

**III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Fair value of plan assets as at the beginning of the period	0.00	0.00
Expected return on plan assets	0.00	0.00
Contributions	420.13	552.41
Benefits paid	(420.13)	(552.41)
Actuarial gain/ (loss) on plan assets	0.00	0.00
Fair value of plan assets as at the end of the period	0.00	0.00

**IV. ACTUAL RETURN ON PLAN ASSETS**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Expected return on plan assets	0.00	0.00
Actuarial gain/(loss) on plan assets	0.00	0.00
Actual return on plan assets	0.00	0.00

**V. ACTUARIAL GAIN / LOSS RECOGNIZED**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Actuarial gain/ (loss) for the period - obligation	26.66	(64.76)
Actuarial gain/ (loss) for the period - Plan Assets	0.00	0.00
Total (gain)/ loss for the period	(26.66)	64.76
Actuarial (gain)/ loss recognized for the period	(26.66)	64.76
Unrecognized actuarial (gain)/ loss at the end of the period	0.00	0.00

**VI. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Present value of the obligation	1,587.58	1,841.66
Fair value of Plan Assets	0.00	0.00
Difference	1,587.58	1,841.66
Unrecognized transitional liability	0.00	0.00
Unrecognized past service cost - non vested benefits	0.00	0.00
Liability recognized in the Balance Sheet	1,587.58	1,841.66

**VII. EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND LOSS**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Current service cost	79.00	87.74
Interest cost	113.72	131.32
Expected return on plan assets	0.00	0.00
Net actual (gain)/ loss recognized in the year	(26.66)	64.76
Transitional liability recognized in the year	0.00	0.00
Past Service cost - (non vested benefits)	0.00	0.00
Past Service cost - (vested benefits)	0.00	0.00
Expenses recognized in the Statement of Profit and Loss	166.06	283.82

**VIII. MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Opening net liability	1,841.66	2,110.25
Expense as above	166.05	283.82
Contribution paid	(420.13)	(552.41)
Closing net liability	1,587.58	1,841.66

**IX. AMOUNT FOR THE CURRENT PERIOD**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Present value of obligation	1,587.58	1,841.66
Plan Assets	0.00	0.00
Surplus/ (Deficit)	(1,587.58)	(1,841.66)
Experience adjustments on plan liabilities - (loss)/ gain	172.47	43.65
Experience adjustments on plan assets - (loss)/ gain	0.00	0.00

**X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Government of India Securities	0.00%	0.00%
State Govt. Securities	0.00%	0.00%
High Quality Corporate Bonds	0.00%	0.00%
Equity Shares of listed companies	0.00%	0.00%
Property	0.00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Funds managed by insurer	0.00%	0.00%
Others	0.00%	0.00%
<b>Total</b>	<b>0.00%</b>	<b>0.00%</b>

**XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR**

(Rs. in lakhs)

Particulars	31.03.2025	31.03.2024
Best Estimate of Contribution	0.00	0.00

**XII. CURRENT AND NON-CURRENT LIABILITY OF PRESENT VALUE OF OBLIGATION (PVO) AS ON 31.03.2025**

(Rs. In Lakhs)

Particulars	Earned Leave	Unearned Leave
Current Component of PVO (Payable within 12 months)	163.46	48.52
Non-Current Component of PVO (Payable after 12 months)	1,008.83	366.77
<b>Total Liability as on 31.03.2025</b>	<b>1,172.29</b>	<b>415.29</b>

**2. Segment Reporting:**

The Corporation is engaged primarily in the business of financing and there are no separate reportable segments as per AS 17 (Segment Reporting).

**3. Related Party Disclosures (AS-18)**
**Key Managerial Personnel**
**a. Remuneration to Chairman & Managing Director/Company Secretary/CFO:**

(Rs. in lakhs)

Name	Designation	Period	Amt.
Thiru Hans Raj Verma	CMD	From 01.04.24 to 31.05.24	12.50
Dr. M. Sai Kumar	CMD	From 03.07.24 to 17.02.25	32.62
Thiru D. Durairaj	Company Secretary	From 01.04.24 to 31.03.25	11.77
Tmt. S. Kathambari	CFO	From 01.04.24 to 31.03.25	16.81
<b>Total</b>			<b>73.70</b>

Remuneration paid to Key Managerial Personnel is Rs.73.70 lakhs (Previous Year Rs. 86.08 lakhs).

**b. Other directors & Nominee Director:**

(Rs.in lakhs)

Name	Designation	Sitting Fees paid
Thiru V. Arun Roy, IAS	Director	Nil
Dr. Atul Anand, IAS	Director	
Tmt. Archana Patnaik, IAS	Director	
Thiru G.K. Arun Sundar Thayalan, IAS	Director	
Thiru H. Krishnan Unni, IAS	Director	
Tmt. Mariam Pallavi Baldev, IAS	Director	
Thiru Ravindran A.Lakshmanan	Director	
Thiru P. Praveen Kumar	Director	
Tmt. Chitra K Alai from 29.11.2024	Independent Director	0.12
Thiru C.K. Mohan from 10.03.2025	Independent Director	0.06
<b>Total</b>		<b>0.18</b>

**4. Basic and Diluted Earnings per Share**

The calculation of earnings per share is given below:

Particulars	31.03.2025	31.03.2024
Earnings for the year (Rs. in Lakhs)	9,574.66	12,937.33
Weighted Average Number of shares	42,09,956	42,09,956
Basic and diluted Earnings Per Share (Rs.)	227.43	307.30

**5. Deferred Tax Assets/ Liabilities:**

The major components of Deferred tax Assets/Deferred tax Liabilities are as follows:

(Rs. in lakhs)

DTA/DTL COMPONENTS	31.03.2025	31.03.2024
<b>Deferred Tax Assets</b>		
Loan Loss Provisions	621.06	187.01
Provision for employee benefits	462.30	536.29
<b>Total - DTA (A)</b>	<b>1,083.36</b>	<b>723.30</b>
<b>Deferred Tax Liabilities</b>		
On account of Depreciation	153.39	154.46
On account of 36(1)(viii) spl reserve	3,236.11	2,711.95
<b>Total - DTL (B)</b>	<b>3,389.50</b>	<b>2,866.41</b>
Net Deferred Tax [(A) - (B)]	2,306.14	2,143.11
Deferred Tax Asset/ Liability Previous Year	2,143.11	836.73
<b>Provision for Deferred Tax Liability</b>	<b>16.303</b>	<b>1,306.38</b>

**C. Disclosure to comply with the requirement of controlling authorities of the Corporation**

- Provisions for loan losses have been made on the outstanding after considering monies held under deposits. All credit exposures are classified as per the Regulator's guidelines into performing and non-performing assets. NPAs are further classified into Sub Standard, Doubtful and Loss Assets based on the criteria stipulated by the Regulator and provisions are made as per the Accounting Policy.

**2. MOVEMENT OF PROVISIONS:**

(Rs. in lakhs)

PARTICULARS	NPA	INVESTMENTS	OTHER ASSETS	TOTAL
Opening Provisions for advances/ investments/ other assets	641	577	1	1,219
<b>Add:</b> Addition during the year	1485	25	6	1,516
<b>Less:</b> Write Offs/ Write Backs/ Recovery during the year	—	—	—	—
Closing Balance	2126	602	7	2,735

**3. DATA ON WORKING RESULTS AND FINANCIAL POSITION (DISCLOSURE MADE TO THE EXTENT POSSIBLE IN COMPLIANCE WITH SIDBI'S GUIDELINES, VIDE CIRCULAR DATE 04.05.2001).**

S.No.	Particulars	Current Year	Previous Year
A.	Income as a percentage of average working funds	8.76%	9.29%
B.	Non-interest income as a percentage of average working funds	1.25%	1.18%
C.	Operating Profit as a percentage of average working funds	4.37%	5.81%
D.	Operating Profit per employee (Rs. in lakhs)	90.94	108.87
E.	Net Risk Weighted Assets (Rs. in lakhs)	331175	329212
F.	Core Capital Adequacy Ratio	29.24%	27.37%
G.	Tier II Capital Adequacy	5.36%	5.39%
H.	Capital Adequacy Ratio (CAR)	34.60%	32.76%
I.	Percentage of Net NPAs to Net Loans and Advances	1.20%	1.14%
J.	Percentage of Net NPA (Sub Standard) to Net Loans and Advances	0.62%	1.02%
K.	Percentage of Net NPA (Doubtful) to Net Loans and Advances	0.58%	0.12%

**L. Guideline on Asset Classification and NPA provisioning (Rs. in lakhs)**

Sl.No.	Classification	Outstanding (Amount)	Provisioning*		Net Assets	
			Amount	%	Amount	%
1	Standard (Previous Year)	2,75,520 (2,71,921)	1,315 (1,335)	0.48 (0.49)	2,75,520 (2,71,921)	— —
2	Sub-Standard (Previous Year)	2,039 (3,294)	310 (502)	15.20 (15.23)	1,729 (2,792)	84.80 (84.76)
3	Doubtful-I (Previous Year)	2,088 (361)	550 (90)	26.34 (24.93)	1,538 (271)	73.66 (75.07)
4	Doubtful-II (Previous Year)	158 (121)	63 (48)	39.87 (39.67)	95 (73)	60.13 (60.33)
5	Doubtful-III (Previous Year)	12 —	12 —	100.00 —	— —	— —
6	Loss (Previous Year)	1,190 —	1,190 —	100.00 —	— —	— —
	<b>Total (Previous Year)</b>	<b>2,81,007 (2,75,697)</b>	<b>2,125 (640)</b>	<b>0.76 (0.23)</b>	<b>2,78,882 (2,75,057)</b>	<b>99.24 (99.77)</b>

\* Provisioning total indicates NPA provision only.

4) **Credit Exposures as percentage to Capital funds & as percentage to Total Assets in respect of:**

Particulars	Amount (Rs. in Lakhs)	% to Total Assets	% to Capital Funds
Single largest borrower	30,000	8.85	10.44
Largest borrower group	30,000	8.85	10.44
10 largest single borrowers	46,092	13.60	16.05
10 largest borrowers group	46,092	13.60	16.05
<b>Five largest industrial sectors (each sector wise)</b>			
Engineering	44,109	13.02	15.36
Plastics	37,940	11.20	13.21
Food Manufacturing Industries Except Beverage Industries	32,042	9.46	11.15
Electricity Gas & Steam	31,058	9.16	10.81
Textiles	25,770	7.60	8.97

5) **MATURITY PATTERN OF ASSETS AND LIABILITIES**

In compiling the information of Maturity pattern, certain estimates and assumptions have been made by the Management, which have been relied upon by the auditors.

(Rs. in lakhs)

PARTICULARS	<=1 YR	>1 YR & UPTO 3 YRS	>3 YRS & UPTO 5 YRS	>5 YRS & UPTO 7 YRS	>7 YRS & UPTO 10 YRS	>10 YRS	TOTAL
ASSET	87,131	1,13,628	77,134	16,796	855	43,352	3,38,896
LIABILITIES	61,460	84,068	48,130	9,802	20	1,35,416	3,38,896
GAP	25,671	29,560	29,004	6,994	835	-92,064	0

**D. OTHER MATTERS**

i. **Confirmation of Loans and Advances:**

Balance in respect of loan accounts have been treated as confirmed, since there is no dispute regarding the demand notice (which includes outstanding amount) sent by the Corporation.

ii. The Company has recognized an income tax receivable of Rs.7.17 crore based on a favorable order of the Hon'ble High Court. Though no further documentation from the tax authorities has been received to date, management considers the recovery of the said amount as probable. Accordingly, the receivable has been continued to be carried in the books of account without any provision.

iii. As per the common dividend policy evolved by the State Government, vide G.O.Ms.No.123 Finance Department dated 19th May 2014, the State PSUs have to declare 30% of the Net Profit (NP) (after tax) or 30% of the paid up share capital (PUSC) whichever is higher subject to availability of disposable profit. The Dividend payable for the Financial year 2024-25, as per the above G.O. is Rs. 2,873 lakhs (NP)/ 12,630 lakhs (PUSC) based on availability of disposable profit. As the Corporation wiped

out the accumulated losses only recently and in order to build reserves for the future borrowings and to meet other long-term commitments, the Corporation has proposed 4% dividend amounting to Rs.1,684 lakhs leaving a gap of Rs.1,189 lakhs/10,946 lakhs respectively.

**VII. Contingent Liabilities:**

(Rs. in lakhs)

Particulars	Current Year	Previous Year
(i) Claims of borrowers not acknowledged as debts	200	200
(ii) Ex-employees	323	506

VIII. Figures of the previous year have been regrouped / rearranged, wherever necessary.

**D. DURAIRAJ**  
General Manager (I/c)  
Company Secretary

**S. KATHAMBARI**  
Chief Financial Officer

**KUMAR JAYANT**  
Chairman &  
Managing Director  
DIN: 01820616

**C.K. MOHAN**  
Director  
DIN: 08766822

As per our report of even date annexed  
For **M/s. T G SUKUMARAN & CO.,**  
Chartered Accountants  
FRN: 009474S

Place : Chennai  
Date : 01.09.2025

**S. SAVITHRI**  
Partner  
M. No. 238287  
UDIN: 25238287BMLDVB4911

**R. THIRUPPATHI VENKATASAMY****PRINCIPAL ACCOUNTANT GENERAL (AUDIT-II)  
TAMIL NADU & PUDUCHERRY****COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF TAMIL NADU INDUSTRIAL INVESTMENT CORPORATION LIMITED, CHENNAI FOR THE YEAR ENDED 31 MARCH 2025.**

The preparation of financial statements of Tamil Nadu Industrial Investment Corporation Limited, Chennai for the year ended 31 March 2025 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the Company. The Statutory Auditors appointed by the Comptroller and Auditor General of India under Section 139(5) of the Act are responsible for expressing opinion on the financial statements under Section 143 of the Act based on independent audit in accordance with standards on auditing prescribed under section 143 (10) of the Act. This is stated to have been done by them vide their Revised Audit Report dated 01.09.2025.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of Tamil Nadu Industrial Investment Corporation Limited, Chennai for the year ended 31 March 2025 under Section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the Statutory Auditors and is limited primarily to inquiries of the Statutory Auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to the Statutory Auditor's report under section 143(6)(b) of the Act.

For and on the behalf of the  
Comptroller & Auditor General of India

Place : CHENNAI  
Date : 29.09.2025

**R. THIRUPPATHI VENKATASAMY**  
Principal Accountant General

**PATTERN OF SHAREHOLDING AS ON 31.03.2025**

S.No.	Name of the Shareholder	No. of Shares (Rs. 1,000/- each)	% as on 31.03.2025
1.	Government of Tamilnadu	30,35,228	72.10
2.	SIPCOT	5,00,000	11.87
3.	Small Industries Development Bank of India, Mumbai	1,70,000	4.04
4.	TIDCO	5,00,000	11.87
5.	Government of Puducherry	1,500	0.04
6.	Insurance Companies	1,160	0.03
7.	Other Banks including Co-op. Banks	2,068	0.05
	<b>TOTAL</b>	<b>42,09,956</b>	<b>100.00</b>

## THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

### HEAD OFFICE

692, 'MHU' Complex,  
Anna Salai, Nandanam,  
Chennai - 600 035.

**TELEPHONE**  
044-24331203  
044-24306100

Website: <http://www.tiic.org>

**FAX**  
044-  
24347150  
044-  
24347209

**E-MAIL**  
ho@tiic.org

### REGIONAL OFFICES

#### 1) CHENNAI

New No. 692, Anna Salai,  
Ground Floor, Right Wing,  
Nandanam, Chennai - 600 035.

044-  
48529514

rmchennai@tiic.org

#### 2) COIMBATORE

CODISSIA Building, G.D. Naidu Towers,  
No. 5A, Huzur Road,  
Coimbatore - 641 018.

0422-  
2302231

rmcoimbatore@tiic.org

#### 3) MADURAI

No. 1A/4A, Dr. Ambedkar Road  
Near Madurai Corporation Office (MADITSSIA)  
Madurai 625 020.

0452-  
2533018

rmmodurai@tiic.org

#### 4) HOSUR

Plot No. 308&309, SIPCOT Housing Colony,  
SIPCOT Industrial Complex, (Opp. LAL),  
Near SBI/SIPCOT Shopping Complex,  
Hosur - 635 126.

04344-  
275596

rmsalem@tiic.org

#### 5) TIRUNELVELI

5C / 58, Hotel Shakuntala Shopping Complex  
II Floor, Trivandrum Road,  
Vannarpettai,  
Tirunelveli - 627 003

0452-  
2502721

mttirunelveli@tiic.org

#### 6) TRICHY

K.R.T. Building, II Floor,  
No. 33, Promenade Road,  
Contontment,  
Trichy - 620 001.

0431-  
2414177

rmtrichy@tiic.org

### BRANCH OFFICES

#### 1) CHENNAI

New No. 692, Anna Salai, Ground Floor,  
Right Wing, Nandanam,  
Chennai - 600 035.

044-  
48529518

bmchennai@tiic.org

#### 2) TIRUVALLUR

86, C&D, II Main Road,  
Ambattur Industrial Estate,  
Chennai - 600 058.

044-  
26257664

bmtiruvallur@tiic.org

#### 3) MARAIMALAI NAGAR

HIG No. 42&43, 1st Floor, M.G.R. Salai,  
Off. G.S.T. Road, Maraimalai Nagar  
Chengalpattu Dist. - 603 209.

044-  
27451650

bmtambaram@tiic.org

	TELEPHONE	FAX	E-MAIL
4) <b>VELLORE</b> Vasan ENT Clinic, I Floor, 73/A, Katpadi Main Road, Gandhi Nagar, Vellore - 632 006	0416- 2249861		bmvellore@tlic.org
5) <b>VILLUPURAM</b> 23A, Ranganathan Street, I Floor Woodlands Complex, Chennai-Trichy Trunk Road, Villupuram - 605 602	04146- 229131		bmwillupuram@tlic.org
6) <b>COIMBATORE</b> CODISSIA Building, G.D. Naidu Towers, No. 5A, Huzur Road, Coimbatore - 641 018.	0422- 2302231		bmcoimbatore@tlic.org
7) <b>TIRUPUR</b> Old SF No. 3/1, TS No. 10/1, TIIIC Building Kumar Nagar, Avinashi Road Near Fire Station Tirupur - 641 603.	0421- 2470125		bmtiruppur@tlic.org
8) <b>ERODE</b> C.S. Sengottiah Complex, II Floor, No. 23, Chidambaram Colony, 80 feet Road, Periyar Nagar, Erode - 638 001.	0424- 2262080		bmerode@tlic.org
9) <b>KARUR</b> 66/1, 5th Cross, 1st Floor, Sengunthapuram Karur - 639 002.	04324- 235581		bmkarur@tlic.org
10) <b>MADURAI</b> No. 1A/4A, Dr. Ambedkar Road Near Madurai Corporation Office (MADITSSIA) Madurai 625 020.	0452- 2533331		bmmadurai@tlic.org
11) <b>DINDIGUL</b> Plot No.2, Ground Floor, Pandian Nagar 1st Street, Trichy Road Dindigul - 624 001.	0451- 2433785		bmdindigul@tlic.org
12) <b>KARAIKUDI</b> No.45, SPK Corporate Centre, 2nd Floor Opp. Dr. Ambedkar Statue, Sri Shanmuga Raja Road, Karaiikudi - 630 001.	04565- 230210		bmkaraiikudi@tlic.org
13) <b>SALEM</b> Sri Lakshmi Complex, I Floor 4/22, Omalur Main Road, Swainapur, Salem - 636 004.	0427- 2440444	0427- 4042054	bmsalem@tlic.org
14) <b>DHARMAPURI</b> DDDC Building (Upstairs), Pennagaram Road, Dharmapuri - 636 702.	04342- 260866		bmdharmapuri@tlic.org

	TELEPHONE	FAX	E-MAIL
15) <b>HOSUR</b> Plot No. 308&309, SIPCOT Housing Colony SIPCOT Industrial Complex (Opp. LAL), Near SBI/SIPCOT Shopping Complex, Hosur - 635 126.	04344- 275596		bmhosur@tic.org
16) <b>TIRUNELVELI</b> 5C/5B, Hotel Shakuntala Shopping Complex, II Floor, Trivandrum Road, Vannarpettai, Tirunelveli - 627 003.	0462- 2502038		bmtirunelveli@tic.org
17) <b>THOOTHUKUDI</b> No. 4/35, N.P.S. Complex, II Floor, Polpettai, Near New Bus Stand, Thoothukudi - 628 002.	0461- 2346082		bmtuticorin@tic.org
18) <b>NAGERCOIL</b> 37, Cape Road, Nagercoil - 629 001.	04652- 232859		bmnagercoil@tic.org
19) <b>SIVAKASI</b> No. 98/C4, Second Floor, Chairman Shanmuga Nadar Road, Sivakasi - 626 123	04562- 229322		bmsivakasi@tic.org
20) <b>TRICHY</b> KRT Building, II Floor, No. 33, Promenade Road, Cantonment, Trichy - 620 001.	0431- 2460498		bmrtrichy@tic.org
21) <b>THANJAVUR</b> 2854, N.G.K. Apartment, Opp. to Arul Theatre, Nanjikottai Road, Thanjavur - 613 001.	04362- 230465		bmrthanjavur@tic.org
22) <b>CUDDALORE</b> No. 60/1B, Imperial Plaza, Nellikuppam Main Road, Near District Employment Office, Semmandalam, Cuddalore - 607 001	04142- 230831		bmcuddalore@tic.org

**PRINCIPAL OFFICERS AT HEAD OFFICE**

Sl. No.	Name of the official	Designation
1.	Thiru D. Durairaj	General Manager (i/c) Company Secretary
2.	Thiru R.J. Ramesh	Deputy General Manager
3.	Thiru R. Palanivel	Deputy General Manager (Senior Regional Manager)
4.	Tmt. Chitra Shenbagavalli R	Deputy General Manager
5.	Thiru R.S. Mathan Karthik	Senior Manager
6.	Tmt. S. Kathambari	Senior Manager/Chief Financial Officer

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