

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

REGD. OFFICE: 'MHU' COMPLEX, 692, ANNA SALAI,
NANDANAM, CHENNAI - 600 035.



SEVENTY FIRST ANNUAL REPORT AND STATEMENT OF ACCOUNTS MARCH 31, 2020

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Board of Directors

as on 24.11.2020

1. **Thiru N. Muruganandam, IAS.,**
Principal Secretary to Government
Chairman, TIIC, Industries Department, Government of Tamilnadu
2. **Tmt. Sigy Thomas Vaidhyar, IAS.,**
Managing Director
The Tamilnadu Industrial Investment Corporation Limited
3. **Dr. K. Gopal, IAS.,**
Principal Secretary to Government
MSME Department, Government of Tamilnadu
4. **Tmt. Reeta Harish Thakkar, IAS.,**
Special Secretary to Government
Finance Department, Government of Tamilnadu
5. **Tmt. E. Sundaravalli, IAS.,**
Additional Secretary to Government
Industries Department, Government of Tamilnadu
6. **Thiru Satyaki Rastogi**
General Manager
Small Industries Development Bank of India (SIDBI)
7. **Thiru S. Anburajan**
Independent Director
8. **Dr. G. Santhanam, IAS (Retd.)**
Independent Director
9. **Thiru S. Rajendiran**
Independent Director
10. **Thiru D. Srinivasan**
Independent Director

Auditors

M/s. Vardhaman & Co.
Chartered Accountants
Chennai

Principal Bankers

Indian Bank
Union Bank of India
Canara Bank
State Bank of India

SYNOPSIS OF BALANCE SHEET

		Rs. in lakhs
As on 31.03.2019	CAPITAL & LIABILITIES	As on 31.03.2020
37,600	Paid up Capital	42,100
25,443	Reserves & Surplus	28,041
1,250	Loan in lieu of capital	1,250
31,647	Deposits	27,814
15,000	Bonds	15,000
—	Refinance from SIDBI	—
23,996	Line of Credit – Banks	16,253
22,220	Other Liabilities	18,841
157,156	Total	149,299
PROPERTY & ASSETS		
15,377	Cash & Bank Balances	13,300
4,829	Investments	3,614
109,741	Loans & Advances	104,737
17,292	Fixed Assets	17,250
9,917	Other Assets	10,398
—	Profit & Loss A/c	—
157,156	Total	149,299

YEARS AT A GLANCE

Rs. in lakhs

RESOURCES	As on March 31st	
	2019	2020
Share Capital	37,600	42,100
Reserves & Surplus	25,443	28,041
Loan in lieu of Capital	1,250	1,250
Bonds	15,000	15,000
Deposits	31,647	27,814
Refinance from SIDBI	—	—
Line of Credit – Banks	23,996	16,253

FINANCIAL HIGHLIGHTS	2018-2019	2019-2020
Gross Income	21,450	18,191
Financial cost	7,179	5,660
Establishment and administrative expenses	6,645	5,394
Other provisions / writeoff	2,518	3,109
Net Profit before tax	5,108	4,028
Net Profit after tax	3,653	3,019

OPERATIONS	2018-2019		2019-2020	
	No.	Amount	No.	Amount
(i) Total assistance sanctioned (All types gross)	920	69,743	994	85,886
(ii) Amount of assistance disbursed	—	51,216	—	55,708
(iii) Amount of assistance outstanding (All types)	—	112,188	—	107,227

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED
692, Anna Salai, Nandanam, Chennai - 600 035

NOTICE is hereby given that the 71st Annual General Meeting of the Company will be held at the Registered Office at No.692, Anna Salai, Nandanam, Chennai 600035 on Monday, the 21st December, 2020 at 4.00 pm to transact the following business both by physical presence and through video conferencing.

I. ORDINARY BUSINESS:

- a) To receive, consider and adopt the Audited Financial Statement of the Corporation for the Financial Year ended 31st March, 2020 and Reports of the Board of Directors and Auditors thereon.
- b) Declaration of dividend.
- c) To transact other business of which due notice is given to the company.

(By order of the Board)

Place : Chennai-35

Dated : 24.11.2020

D. DURAIRAJ

COMPANY SECRETARY

N.B. A member entitled to attend and vote, may appoint a proxy to attend and vote instead of himself and a proxy need not be a member of the company. The instrument appointing the proxy should, however, be deposited at the registered office of the company not less than forty eight hours before the commencement of the meeting.

REPORT OF THE BOARD OF DIRECTORS

The Board of Directors takes immense pleasure in presenting the 71st Annual Report of the Corporation along with Audited Balance Sheet as at 31.03.2020 and Profit & Loss Account for the financial year ended 31st March 2020. The highlights of performance for the financial year 2019-20 are given below.

Highlights

- The Corporation has registered net profit for the seventeenth consecutive year. For the Financial year ended 31.03.2020, it has made a net profit of Rs. 30.18 crores against Rs.36.53 crores last year.
- The Operating Profit (profit before write-off of loans and Taxes) for the financial year 2019-20 is Rs.71.38 crores as against Rs.76.25 crores during the last year.
- The total loan portfolio for the financial year 2019-20 stood at Rs. 1,072.27 crores.
- Standard Assets for the financial year 2019-20 is Rs.978.86 crores as against Rs.1,052.66 crores during last year.
- The Gross NPA as on 31.03.2020 increased to 8.71% as against 6.17% during the last year. Likewise, the net NPA as on 31.03.2020 increased to 6.54 % as against 4.08 % during the last year.
- The Capital Adequacy Ratio has increased to 47.87% as on 31.03.2020 as against 40.25 % in previous year i.e. 31.03.2019.
- Gross recoveries is Rs. 751.86 crores, for 2019-20 as against Rs.999.70 crores during 2018-19.

1.0 Economic Scenario:

- The COVID-19 pandemic which has triggered the Great Lockdown is inflicting high and rising human costs worldwide, and the necessary protection measures are severely impacting economic activity. As a result of the pandemic, the global economy, is projected in World Economic Outlook (WEO) of International

Monetary Fund (IMF) to contract sharply by -3% in 2020, much worse than during the 2008-09 financial crisis. In a scenario which assumes that the pandemic fades in the second half of 2020 and containment efforts can be gradually eased, the global economy is projected to grow by 5.8% in 2021 as economic activity normalizes, helped by policy support. The IMF projections for growth in Indian economy are as under:

India - Growth Projections		
2019	2020	2021
4.2%	1.9%	7.4%

The Economic Survey tabled by the Government of India earlier had projected India's economic growth at 6 to 6.5% for the year 2020-2021. The National Statistical Office (NSO) had also earlier estimated India's GDP growth at 5% during 2019-20.

1.1. Credit Flow 2019-20

During the financial year 2019-20, the credit off take in the country grew by 13.29 per cent. However during the financial year 2020-21, Bank credit growth decelerated to an over five-decade low of 6.14 per cent in the fiscal ended March 31, 2020, amid a faltering economy, lower demand and risk aversion among banks. In the week ended March 27, 2020, advances stood at Rs 103.71 lakh crore, according to Reserve Bank of India (RBI) data.



Fast food and sweets unit at Chidambaram

RBI had said credit growth is likely to remain modest, reflecting weak demand and risk aversion due to the disruptions caused by the corona virus pandemic.

On a year-on-year (y-o-y) basis, non-food bank credit growth decelerated to 7.6% in March 2020 from 12.3% in March 2019. Credit growth to industry decelerated to 1.4% in March 2020 from 6.9% in March 2019. Credit growth to the services sector decelerated sharply to 8.5% in March 2020 from 16.4% in March 2019.

1.2. Tamilnadu Economy

- The Gross State Domestic Product growth has been estimated at 7.27% during 2019-20 which is significantly higher than the projected national growth rate of 5% and the State is poised to enter a higher growth trajectory in the coming years. The Gross State Domestic Product of Tamilnadu for 2020-21 (at current prices) is projected to be 13% higher than the revised estimate for 2019-20. (As per Tamilnadu Government Budget).
- Investments worth Rs.52,075 crore generating employment for 32,405 persons have been approved by the Government of Tamilnadu, which includes a Rs.49,000 crore investment in a petroleum refinery and petro-chemical complex near Thoothukudi.
- The Government unveiled Tamilnadu Electric Vehicle Policy in 2019, with the objective of positioning the State as a

manufacturing hub for Electrical Vehicles, components and charging infrastructure.

- Tamilnadu Startup and Innovation Mission (TANSIM) is being implemented by the State in order to create and nurture at least 500 startups in 2020-21 with an allocation of Rs.75 crores.
- The Government has approved the establishment of a Mega Food Park in an area of 53.36 acres at Gangaikondan, Tirunelveli district. Further 8 more Agro Processing Clusters are proposed to be established in Theni, Dindigul, Krishnagiri, Tiruvannamalai, Salem, Cuddalore, Villupuram and Madurai districts during 2020-21 under the Pradhan Mantri Kisan SAMPADA Yojana (PMKSY).
- The Defence Industrial Corridor Project, with nodes at Chennai, Hosur, Salem, Coimbatore and Trichy and investments worth Rs.3,123 crore was launched recently by the Government of India. The State Government has provided further fillip to this project by unveiling the Tamilnadu Aerospace and Defence Industrial Policy, 2019, which provides attractive incentive packages to this sector.
- Tamilnadu has been witnessing rapid implementation of business reforms (Ease of doing business initiative), to render the State the most favourable investment destination in the country.

PERFORMANCE OF TIIC:

The performance of TIIC in terms of various Financial Parameters is furnished below:

Profit:

The Total income of the Corporation for the Financial Year 2019-20 is Rs. 181.91 crores as against Rs. 214.50 crores, achieved during the Financial Year 2018-19. The Corporation has registered a net profit of Rs. 30.18 crores in the financial year 2019-20 as against the net profit of Rs. 36.53 crores recorded during last year.



Fishnet unit at Nagercoil

Dividend:

The Board has recommended a Dividend of 1% for the financial year 2019-20, which is same as that of previous year viz 2018-19.

Capital/ Reserves:

- Net Capital and Reserves was Rs. 630.43 crores as on 31-03-2019 and it has increased to Rs. 701.41 crores as on 31-03-2020 due to increase in net profit during the current year. Capital Adequacy Ratio has increased from 40.25 % in 2018-19 to 47.87 % in 2019-20.

Loans and Advances:

- The Corporation has achieved the following performance in respect of sanction and disbursement for the FY ending 2019-20 as against the performance in the FY 2018-19.

Table-1. Operational Performance of the Corporation

(Rs. in crores)

LOAN	2019-20	2018-19
SANCTIONS	858.86	697.43
DISBURSEMENTS	557.08	512.16
RECOVERY	751.86	999.70

Table-1A. Performance in Working Capital Term Loan and Bill Finance Scheme

(Rs. in crores)

	WCTL		BFS	
	2019-20	2018-19	2019-20	2018-19
Sanction	38.86	60.39	204.47	201.96
Disbursement	13.75	39.81	204.47	201.96

Table 1-B:

The details of performance in respect of Sanction and Disbursement achieved for the FY 2019-20 as against the performance made during the FY 2018-19 are given below:

(Rs. in crores)

PARTICULARS	2019-20	2018-19
Sanction - Term loan	654.39	495.47
- BFS	204.47	201.96
Disbursement - TL & WCTL	352.61	310.20

- The Corporation has achieved 81.80% of Term loan Sanction target and 62.97% in respect of Term loan Disbursement target. In respect of Bill finance, 51.12% of sanction and disbursement Target have been achieved.
- The Corporation has achieved growth rate of 31.61% in respect of Term loan sanction and 13.67% in respect of Term loan disbursement as compared to the previous financial year 2018-2019.

Strategies adopted to improve the performance:

- Continuous Implementation of Special Schemes like Privileged Customer Scheme, EFS Fast Track, Medical Practitioners Scheme, Thulir Scheme etc.,
- Introduction and continuous implementation of enhanced 6% interest subvention from existing 3% to Micro and Small enterprises provided by Government of Tamilnadu, due to which our lending interest rates are competitive, as compared to Commercial Banks.
- Introduction and continuous implementation of enhanced MSME Capital Subsidy from 30 lakhs per unit to 50 lakhs per unit by Government of Tamilnadu.
- Deployment of new Marketing Executives on contract basis, in various regions for exclusive Business canvassing.
- Creation of region wise exclusive Appraisal Cells to ensure reduced lead time for sanction.

Other Initiative during the year 2019-20:

- Special Offer Week Campaigns was organized during July 2019 at all Branches and Field Offices of the Corporation to give thrust for sanction and disbursement from the beginning of the financial year. As an outcome of this, we have received 205 applications for Rs.237.65 crore. Of this, 122 applications to the tune of Rs.109.87 crore, were sanctioned.
- Once again during fourth quarter of the financial year, in select branches where there is scope for business growth, Business Boost Campaigns (BBC), were

organized during January 2020 at which Rs.319.85 crore worth of applications were received. Of this, 125 applications to the tune of Rs.81.51 crore have been sanctioned.

- To specially focus on improving sanctions under NEEDS Scheme, September, October, November & December 2019 were observed as NEEDS months. Concession was given to the applicants by way of waiver of processing fee during this period. During this period, 52 applications to the tune of Rs.29.98 crore were sanctioned.
- The Corporation's schemes were showcased and senior level representation / participation were made in various events/exhibitions / annual conferences like, STICON 2019, AIDAT, TIE, THE RISE, WEWA, CODISSIA, EEDISSIA, DEFEXPO, 46th India Tourist & Industrial Fair 2020 at Island Grounds, Chennai-9.
- Advertisements were released in industry magazines and industries association journals to improve the Corporation's visibility amongst entrepreneurs.
- Digital Marketing and social media presence in Face Book, Twitter, Quora, Youtube through a professional digital marketing agency.
- The website of TIIC was redesigned for easy customer interface and launched by the Hon'ble Minister for Industries
- Business promotion meetings with industry

associations, Chartered accountants, Machinery suppliers. MoU signed with TANSTIA for fee-based referral of customers to TIIC

- To popularize the 6% interest subvention scheme, the Corporation released newspaper advertisement in leading Tamil Daily 'Dina Thanthi' and also erected advertisement arches outside all its office premises.

Flow of Loan Applications:

The Statement of flow of Loan Applications disposed of during the year is furnished in Table-2 below:

Table-2. Disposal of loan applications

(Rs. in crores)

Sl. No.	Particulars	Sanctions			
		2019-20		2018-19	
		No.	Amt.	No.	Amt.
1	Applications pending at the beginning of the year	104	107.03	61	47.58
2	Applications received during the year	1,385	1,265.59	1,190	976.45
TOTAL		1,489	1,372.62	1,251	1,024.03
3	Applications disposed off during the year				
a)	Gross Sanctions (All types)	994	858.86	920	697.43
b)	Closed, Withdrawn etc.	240	226.22	227	229.57
4	Applications pending at the end of the year	255	287.54	104	107.03
TOTAL		1,489	1,372.62	1,251	1,024.03



Hosiery Needles, Press Tools, Jigs and Fixtures unit at Hosur



Industrial gloves, masks unit at Hosur

Scheme-wise performance

The Corporation has formulated many Loan Schemes to fulfill the requirements of various categories of beneficiaries. The Table-3 below, furnishes data on Scheme wise Sanction and Disbursement during the year 2019-20.

Table-3. Scheme-wise Sanctions and Disbursement during 2019-2020

(Rs. in Crores)

Description	Sanctions (Gross) No.	Amt.	Disbursement Amt.
Micro / Small Enterprises Funding scheme	6	1.00	5.06
Equipment Finance Scheme			0.50
Textile Industry Under Technology Upgradation (RTUF) scheme			2.11
Wind Mills	2	11.10	1.29
Generator			
Transport operators			
Medical Practitioners / Hospitals	11	4.36	1.72
Single Window Scheme Term Loan	6	4.45	7.07
Hotels	3	7.85	0.19
Working Capital Loans			
a. WCTL General /Single Window	6	1.99	6.00
b. Working Capital Term Loan Scheme	53	27.58	10.13
c. Job Work	12	4.07	1.89
d. Bill Finance Scheme	43	204.47	204.47
Open Term Loans	110	68.65	1.16
Entrepreneur Development Scheme (EDS)			
New Entrepreneur & Enterprise Scheme (NEEDS)	110	66.08	41.33
Others	632	457.25	274.18
TOTAL	994	858.86	557.09



High quality apparels-readymade garments with sustainably produced fibers unit at Krishnagiri

DISTRICT-WISE DEPLOYMENT OF CREDIT:

The Table-4 below, furnishes data on distribution of TIIC's credit in the districts wherein it is observed that the Districts of Chennai, Coimbatore, Kancheepuram, Thiruvallur, Erode, Trichy and Madurai recorded high credit absorption cumulatively.

Table-4. District-wise deployment of Credit

(Rs. in Crores)

Sl. No.	Name of the District	Sanctions 2019-2020		Sanctions 2018-2019		Cumulative Sanctions Upto 31.03.2020	
		No	Amt.	No	Amt.	No	Amt.
1	Ariyalur	8	4.95	3	2.36	114	38.71
2	Chennai	33	149.29	23	17.74	16,215	3,007.42
3	Coimbatore	98	85.00	104	50.14	13,893	2,172.87
4	Cuddalore	28	9.99	36	10.61	4,700	259.43
5	Dharmapuri	20	11.39	22	10.53	5,318	347.00
6	Dindigul	25	16.70	21	14.38	2,702	464.19
7	Erode	43	74.48	37	162.9	3,705	1,199.23
8	Kancheepuram	64	51.24	62	55.78	9,453	1,786.97
9	Kanyakumari	48	34.97	34	19.88	3,960	616.47
10	Karur	19	10.47	10	7.12	892	228.13
11	Krishnagiri	115	71.33	89	56.05	1,264	594.96
12	Madurai	37	17.19	30	12.34	10,107	676.37
13	Nagapattinam	8	2.56	4	0.91	724	56.82
14	Namakkal	13	9.14	25	12.77	1,090	202.78
15	Perambalur	4	2.61	2	1.38	163	27.40
16	Pudukkottai	12	5.92	28	9.48	3,509	299.97
17	Ramanathapuram	5	1.91	10	2.99	3,807	151.16
18	Salem	20	14.12	19	12.71	6,193	618.44
19	Sivaganga	9	4.67	15	4.28	1,955	181.98
20	Thanjavur	20	11.62	20	7.49	4,248	257.18
21	The Nilgiris			0	0	170	8.12
22	Theni	4	5.32	5	5.92	740	89.24
23	Thiruvallur	90	74.55	91	59.17	3,414	1,534.42
24	Thiruvannamalai	7	2.45	10	2.67	1,189	94.17
25	Tirunelveli	47	26.85	27	13.76	5,014	406.30
26	Tiruppur	53	38.42	42	25.84	620	353.16
27	Thiruvarur	2	0.80	3	0.42	371	40.36
28	Tiruchirappalli	42	53.12	21	62.84	6,160	722.40
29	Thoothukudi	41	21.47	49	17.98	3,222	541.65
30	Vellore	14	10.87	25	11.65	4,569	306.83
31	Villupuram	29	14.59	14	5.92	1,178	255.33
32	Virudhunagar	36	20.87	39	19.42	3,831	593.02
33	Pondicherry Union Territory			0	0	47	6.46
TOTAL		994	858.86	920	697.43	124537	18138.95

INDUSTRY-WISE DISTRIBUTION OF CREDIT:

The Table-5 below, shows industry-wise distribution of credit in the Corporation's advances:

Table-5. Industry-wise distribution of Credit

(Rs.in Crores)

Description	Sanctions (Gross)						Cumulative Sanctions upto 31.03.2020		
	2019-20			2018-19					
	No.	Amt.	%	No.	Amt.	%	No.	Amt.	%
1 Food Processing Industry	165	136.71	15.92	144	64.96	9.31	11,773	1,849.15	9.91
2 Sugar Factories & Refineries	14	5.51	0.64	0	0	0	51	160.37	0.90
3 Paper & Paper Products including Printing & Publishing	34	84.41	9.83	46	24.83	3.56	5,700	784.04	4.05
4 Textiles	87	73.16	8.52	68	47.59	6.82	8,891	1,949.74	10.86
5 Chemical & Chemical Products	10	5.06	0.59	10	3.89	0.56	4,347	315.47	1.80
6 Leather & Leather Products	7	4.54	0.53	8	5.29	0.76	1,118	202.33	1.14
7 Non-metallic Mineral Products except products of Petroleum & Coal	2	2.49	0.29	45	20.02	2.87	1,973	704.18	4.06
8 Engineering (incl. Auto Components)	220	111.49	12.98	321	187.22	26.84	9,265	2,659.07	14.74
9 Electrical Machinery, Apparatus Appliances and Supplies			0.00	20	19.68	2.82	1,632	2,219.96	12.85
10 Electricity, Gas and Steam (Windmill)	2	11.10	1.29	1	2.76	0.4	149	515.99	2.92
11 Transport Equipments	0	0.00	0.00	0	0	0	474	45.71	0.26
12 Hotel Industries	8	16.53	1.92	13	8.22	1.18	1,105	335.51	1.85
13 Transport including Fishing Trawlers	9	4.46	0.52	11	2.38	0.34	47,544	715.41	4.11
14 Information technology	4	1.58	0.18	1	0.06	0.01	86	28.23	0.15
15 Misc. Industries not elsewhere classified	432	401.82	46.79	232	310.53	44.52	30,390	5,315.83	28.43
16 Loans to Govt. Corporations	0	0	0.00	0	0	0	9	338.00	1.96
TOTAL	994	858.86	100.00	920	697.43	100.00	124,537	18,138.95	100.00



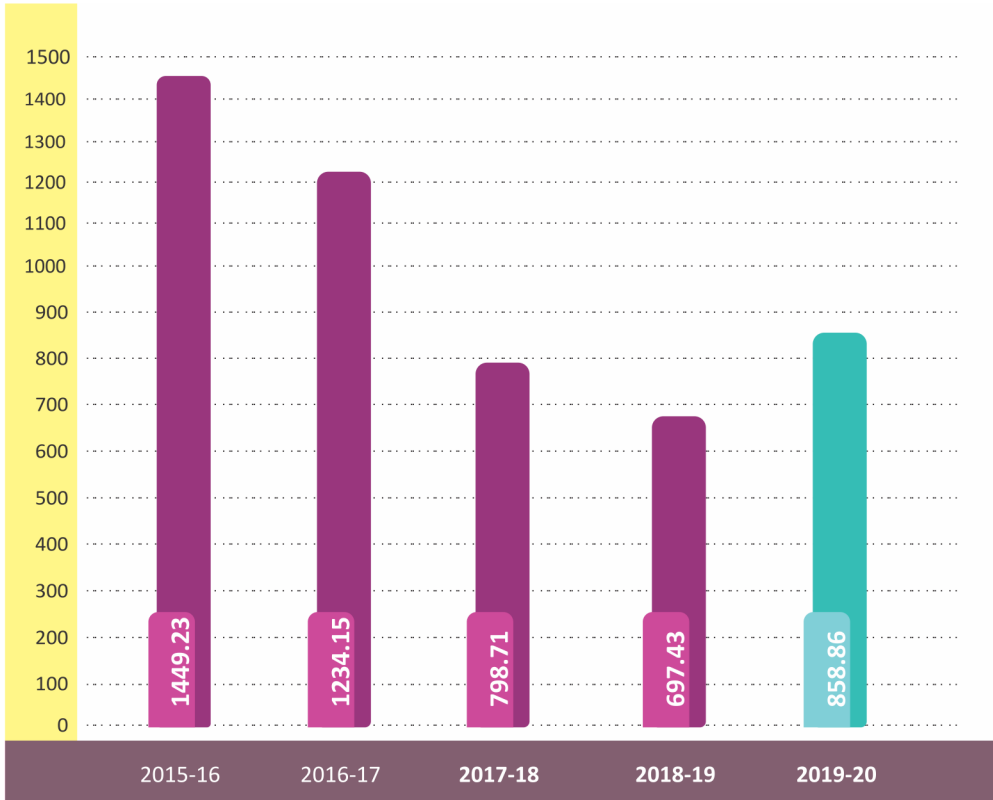
*Insulated Copper and Aluminium Conductors
at Hosur*



*Medical fabrics and hospital garments unit
at Karur*

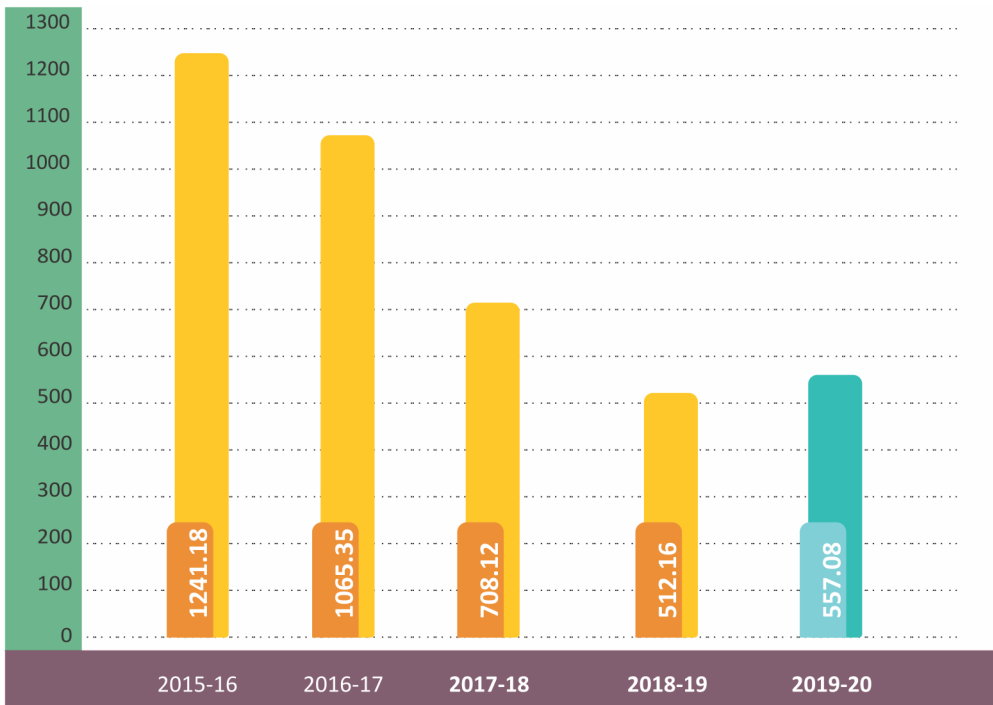
SANCTIONS during last 5 years

Rs. in Crores



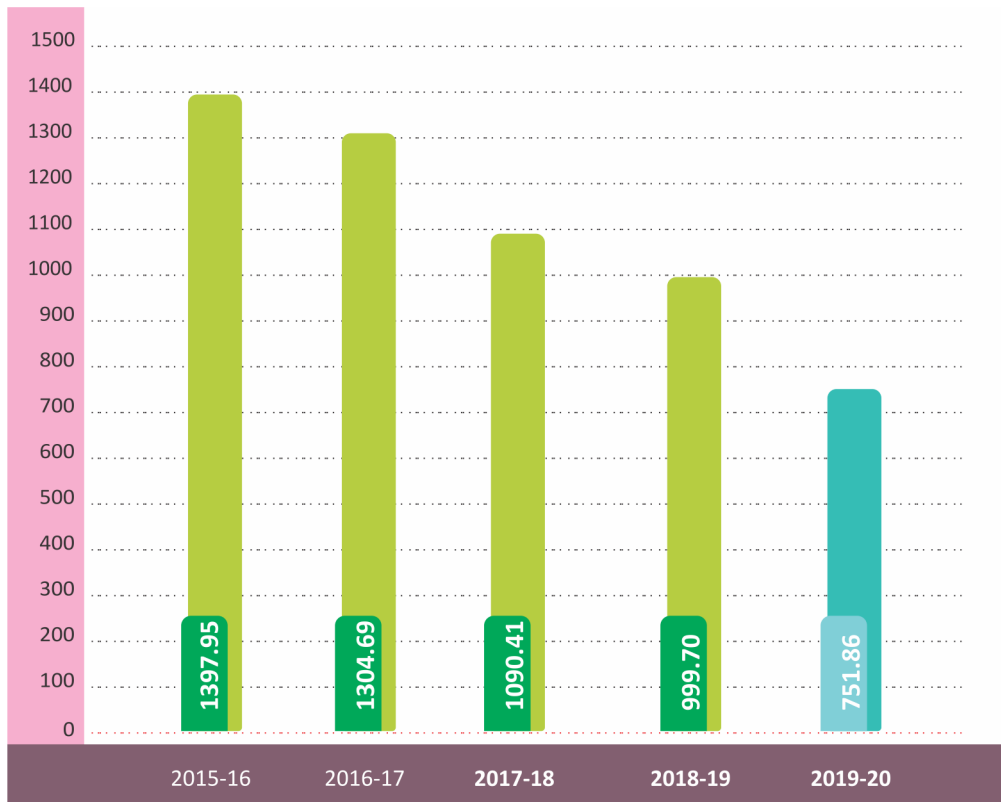
DISBURSEMENTS during last 5 years

Rs. in Crores

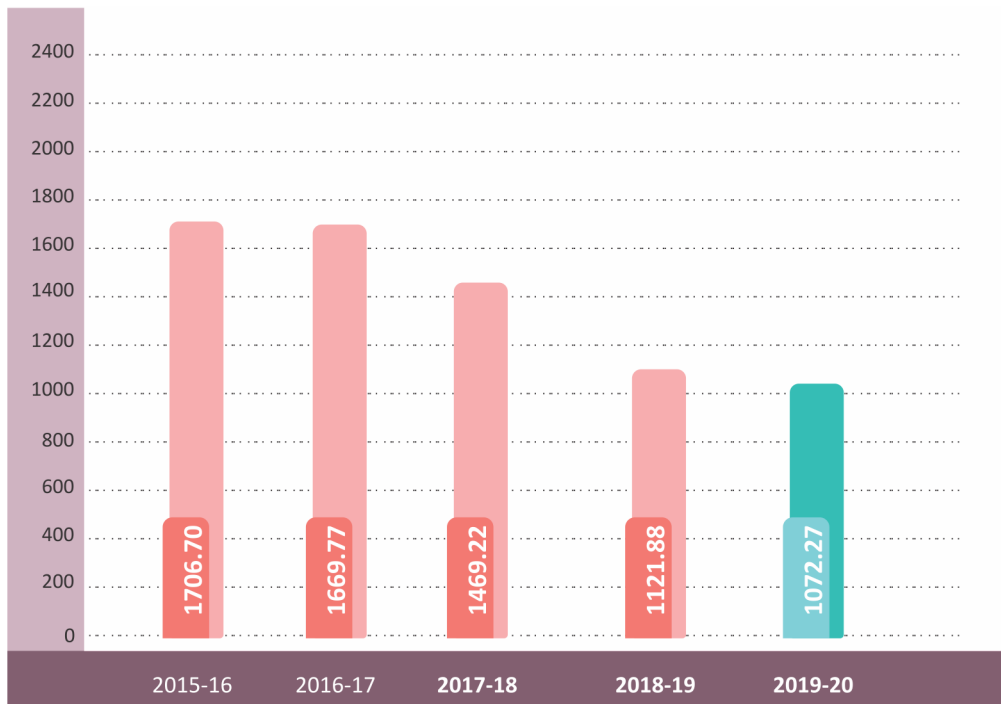


RECOVERIES during last 5 years (Gross)

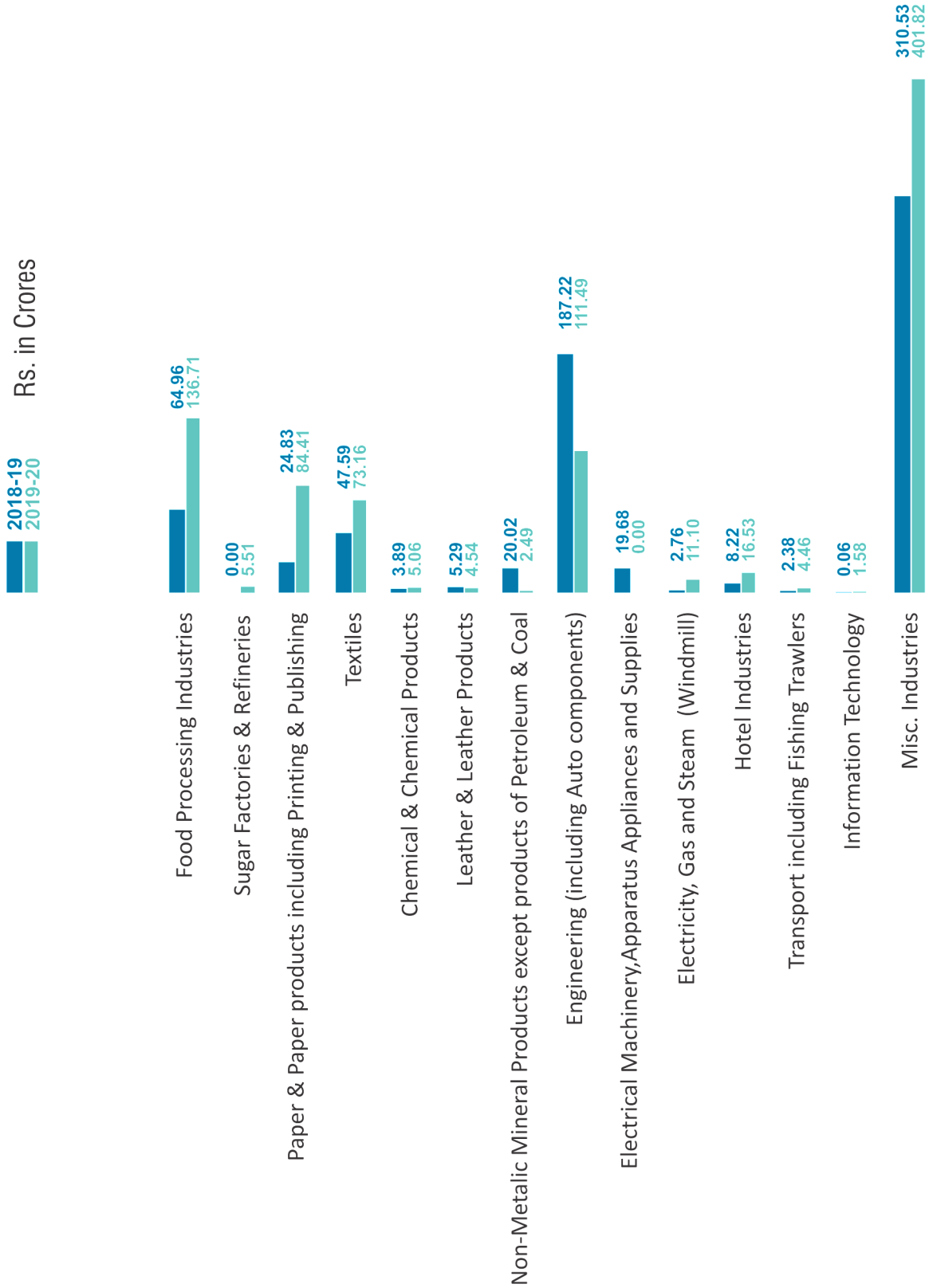
Rs. in Crores

**OUTSTANDING during last 5 years (Gross)**

Rs. in Crores



INDUSTRY-WISE CLASSIFICATION OF SANCTIONS FOR 2 YEARS



DISBURSEMENT:

During the year under report, the Corporation disbursed Rs. 557.08 crores. The cumulative disbursement upto 31.03.2020 (since inception) is Rs.13,997.03 crores, extended under various schemes.

Subsidy:

TIIC, being the operating agency for many incentive schemes of the Central and State Governments, actively processed and released subsidies effectively to eligible entrepreneurs in 2019-20 as follows:

i) Details of Government Scheme on 3%/6% Interest Subsidy to TIIC borrowers:

During the year 2019-20, the Corporation disbursed a sum of Rs.25.89 Crores under 3% / 6% Interest Subvention Scheme for MSME loans and Rs.1.64 Crores under 3% interest Subvention Scheme for NEEDS.

ii) Details of subsidy claim disbursed during 2019-20:

(Rs. in crores)		
	No.	Amount
State Government Subsidy:		
State Capital Subsidy	216	29.00
Generator Subsidy	13	0.18
NEEDS - Individual based Capital Subsidy	74	4.25
Central Government Subsidy:		
Credit Linked Capital Subsidy (CLCS)	87	4.91
Technology Upgradation Fund Scheme (TUF)	0	0.00

ASSET QUALITY:

The Corporation accords utmost priority to maintaining the quality of Loan Portfolio. As on 31-03-2020, the share of Standard Assets stood at 91.29 % of the Loan Portfolio. Despite the stresses witnessed in National Banking Scenario on account of growing NPAs, TIIC is by strenuous recovery efforts and persistent monitoring has been successful in maintaining its Standard Assets components in its Loan Portfolio.

Table-6. Loan Portfolio

(Rs. in Crores)				
ASSETS	2019-20	2018-19	2017-18	2016-17
STANDARD	978.86	1,052.66	1,326.55	1,533.70
SUB-STANDARD	63.69	26.32	50.76	31.25
DOUBTFUL	19.67	31.35	76.56	101.08
LOSS ASSETS	10.05	11.55	15.35	3.74
TOTAL	1,072.27	1,121.88	1,469.22	1,669.77
WRITTEN OFF	264.51	265.53	236.77	214.02
Total Performing Assets (PA)	978.86	1,052.66	1,326.55	1,533.70
Total Non-Performing Assets (NPA)	93.41	69.22	142.67	136.07
% of Performing Assets to total advances	91.29	93.83	90.29	91.85
% of NPA to Total advances (Gross NPAs)	8.71	6.17	9.71	8.15
% of Net NPA to(Net) advances	6.54	4.08	6.56	5.82

Strategies for Enhancing Asset Quality:

Maintaining a qualitative credit portfolio being the top priority for successful operations, being the Corporation vigorously pursues the following strategies:

- Emphasis on comprehensive Risk Management.
- Improving appraisal system for qualitative sanctions.
- Monitoring of special mention accounts and focused follow up of larger advances.
- Introduction of a Comprehensive Credit Management and Recovery Manual to enhance Branch Credit Control Systems.
- Continuous training for its personnel for skill development.
- An Exclusive Department for monitoring the Asset Quality.
- Comprehensive set of one time settlement schemes for elimination of chronic NPAs.

Loan Monitoring and Rehabilitation:

- "The Corporation monitors the health of the assisted units, performance of the units, slippage and timely rehabilitation/restructuring and revival of potentially viable sick units.

- The Assets Portfolio of the Corporation was analyzed on regular intervals and reported to the Management on the status of NPA level. The review reports of SMA accounts of the respective Committees are analyzed, on monthly basis and closely monitored to arrest slippage.
- The borrowers/units were notified about the arrears along with current demand of interest/principal through SMS on their mobiles for timely remittances to avoid slippage.
- The inspection of the units by the officials and also availability of Insurance for the assisted units are reported to the Audit Committee periodically.
- The Corporation has a mechanism to enable the Stressed Assets Monitoring at Branch and Head Office level to prevent slippages and to maintain asset quality.
- The Corporation has constituted Special Recovery Teams at Head Office level to monitor NPA cases and cases under Special Mention Account directly. Those teams visited the Branches allotted to them on monthly basis, and inspected the units which are all in SMA 1 and SMA 2 and NPA, and closely monitored that the unit in remitting the dues demanded. Such Special Recovery Team members are periodically (once in a month) reviewed by Managing Director to monitor the NPA.
- A Loan Monitoring Committee chaired by MD at Head Office had been reviewing the case of loan sanctions above Rs.1.00 Crore.
- To identify sickness at the earlier stage and to take corrective action i.e. within 90 days from the date of principal and interest demand, SMA(0), SMA(1) and SMA(2) accounts are monitored by the following Committees.
 - Branch Level Committee
 - Regional Level Committee
 - Head Office Committee

Details of Reschedulement:

- No and Amount of units re-habilitated during 2019-20
- NIL -
- Cumulative No. of units rehabilitated (No. & Amount) upto 31/03/2020 during the past 5 years.
- NIL -
- No of units and Amount accorded re-schedulement during 2019-2020 was

(Rs.in lakhs)

No.	AMOUNT
4	152.40

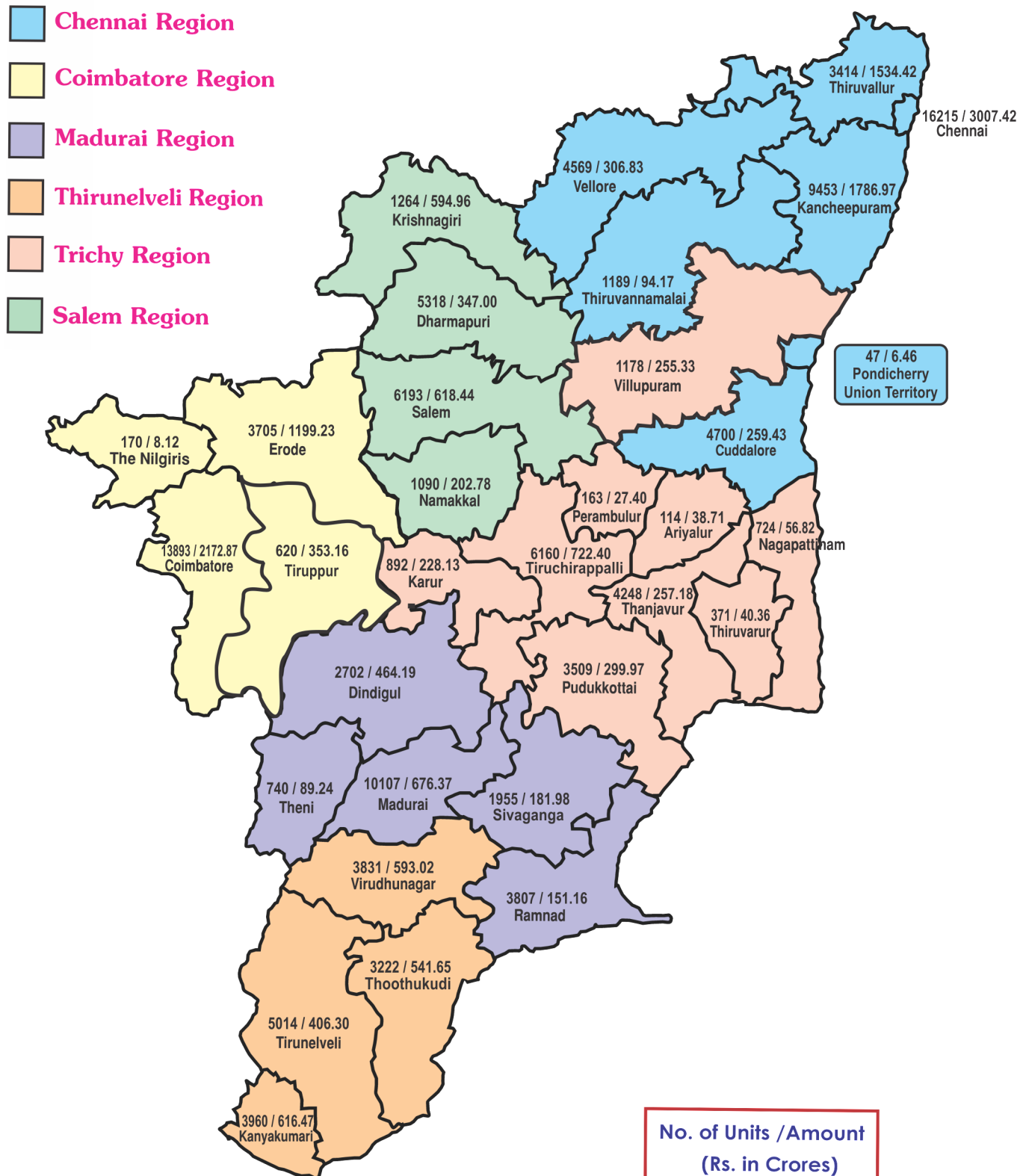
Recovery:

- The Recovery Department monitors the achievement of principal and interest collection targets of the Corporation.
- It focuses on the major NPA accounts by reviewing the cases and taking suitable action either through OTS (or) Legal Route.
- Approval is accorded for proceeding legally to recover the dues under SFCs Act/SARFAESI Act /DRT.
- Emphasis is placed on Compromise / Negotiated Settlement Schemes for loans above Rs.10.00 lakhs and on various OTS Schemes in vogue for loans upto Rs.10.00 lakhs.
- To improve recovery through auction sale process E-auction process has been introduced.
- By the above activities, level of NPAs and write-off cases have been reduced considerably over the years and contained in recent years.
- RECOVERY (Principal + Interest) made out of OTS during the FY 2019-20:

(Rs. in lakhs)

Principal	:	350.88
Interest	:	234.54
Total	:	585.42

District-wise Sanctions (Cumulative)



3. Amount and No. of Units granted waiver in respect of Principal / Simple Interest / Penal / Compound Interest for the year 2019-20

(Rs. in lakhs)

S. No.	Description	No. of cases	Prl.	Int.	Other dues	Total
1.	Prl. Waiver involved cases	6	6.45	297.05	0.29	303.79
2.	Int. Waiver involved cases	35	--	11907.36	2.78	11910.14
	Total	41	6.45	12204.41	3.07	12213.93

4. Details of Principal Waiver/Interest Waiver and Recovery (both Principal and Interest) in fully settled cases approved during the year 2019-20

(Rs. in lakhs)

No. of Units	Principal Waiver	Interest Waiver	Recovery	
			Prl.	Int.
6	6.45	297.05	7.02	--
32	--	2,438.64	350.88	234.54

5. Details of Units taken Possession and subsequently returned possession after receiving of concrete proposals during the year 2019-20:

1.	No. of units taken possession for the year 2019-20	51
2.	No. of units returned to the owners	33

6. Number of Units sold/disposed during the year 2019-20

- 3



Readymix Concrete unit at Thanjavur



Wheel Alignment and balancing unit at Cuddalore

Quality Certification:

- The Corporation has obtained Quality Management System certification Licence as per IS/ISO 9001:2008 from Bureau of Indian Standards (BIS) for covering sanction and disbursement of loans including documentation for Head Office, Chennai Regional Office and Chennai Branch Office. The licence is valid upto November 2019 subject to a condition of implementation of changeover to revised standard IS/ISO 9001:2015 by 31st August 2018.
- Sanction, documentation and disbursement areas of operation of Chennai Branch and Head Office are covered under ISO 9001-2008 standards

and regular audits are conducted to ensure compliance of ISO standards.

- Transition from ISO 9001-2008 to ISO 9001-2015 has been successfully done during the year.

Employment generation:

The financial assistance extended by the Corporation has resulted in generation of additional employment for about 6,950 persons during the year 2019-2020.

Funds & Resources:

- "The Corporation mobilizes its funds, apart from share capital, through issue of Bonds with Government guarantee, inter corporate deposits and Bank loans.

Table-7. Details of applications made to SIDBI for Refinance

(Rs. In Crores)

Year	Amount sanctioned	O/s. at the beginning of the year	Refinance drawn	Repayment made	O/s. at the end of the year
	Amt.	Amt.	Amt.	Amt.	Amt.
2017-18	--	198.55	--	41.10	157.45
2018-19	-	157.45	-	157.45**	-

** includes prepayment of Rs.88.44 crores.

- The Honourable Chief Minister of Tamilnadu made an announcement in the Legislative Assembly during September 2015 for infusion of Capital of Rs.50 Crores each by TIDCO and SIPCOT in TIIC. The Board of TIDCO has contributed the balance of Rs.45 crores as share capital during the financial year 2019-20.

Insurance Business:

- The Corporation earned a sum of Rs.27.12 lakhs as commission for the insurance premium during the financial year 2019-20.

CORPORATE GOVERNANCE:

- The Corporation is a Public Sector undertaking under the Government of Tamilnadu. It supports industrial growth in the State, with focus on Micro, Small and

Medium Enterprises (MSME). It follows regulations as laid down by SIDBI.

- The Corporation has adequate focus on Corporate Governance to meet the requirements of different stake holders and compliance to regulatory requirements and to integrate them into its functioning
- To this end, the Corporation has, structurally,
 - ➔ a Chairman and a Managing Director
 - ➔ a Board of Directors which plays a supervisory and advisory role
 - ➔ several committees charged with specific roles
 - ➔ executives with specific functionalities in the organizational process

TIIC's BOARD OF DIRECTORS COMPOSITION:

The Board has –

- Chairman
- Managing Director
- Director representing MSME Department

- Director representing Industries Department
- Director representing Finance Department
- Director representing SIDBI and
- Four Independent Directors

As on 31.03.2020, the Corporation's Board were in the following Directors:

Sl. No.	Name of the Director	Designation	Nature of Directorship	Date of appointment
1.	Thiru N. Muruganandam, IAS.	Principal Secretary to Government/ Chairman	Non-Executive	14.03.2019
2.	Dr. (Tmt) M. Aarthi, IAS.,	Managing Director	Executive	05.01.2018
3.	Dr. Rajendra Kumar, IAS.,	Secretary to Government, MSME Department, Government of Tamilnadu Director	Non-Executive	27.12.2019
4.	Dr. R. Ananda Kumar, IAS.,	Special Secretary to Government, Finance Department, Government of Tamilnadu Director	Non-Executive	26.07.2017
5.	Thiru K. Balasubramaniam, IAS.,	Dy. Secretary to Government, Industries Department, Government of Tamilnadu Director	Non-Executive	04.12.2017
6.	Tmt. Chitra Alai,	General Manager, SIDBI Director	Non-Executive	17.09.2014
7.	Thiru S. Anburajan	President, Tamilnadu Small and Tiny Industries Association (TANSTIA) Independent Director	Non-Executive	17.07.2019
8.	Thiru S. Rajendiran,	Retired Deputy General Manager Indian Overseas Bank Independent Director	Non-Executive	28.11.2019
9.	Dr. G. Santhanam, IAS (Retd)	Retired as Secretary to Government of Tamilnadu, Handlooms, Handicrafts, Textiles, Sericulture and Khadi Department Independent Director	Non-Executive	28.11.2019
10.	Thiru D. Srinivasan	Managing Director Sree Annapoorna Sree Gowrishankar Hotels Private Limited Independent Director	Non-Executive	28.11.2019

Directors who served on the Board during 2019-20 and relinquished their posts due to change in assignment:

Sl. No.	Name of the Director Tvl./Tmt.	Period of Time	
		From	To
1.	Thiru Dharmendra Pratap Yadav, IAS Secretary to Government MSME Department Government of Tamilnadu	04.12.2017	31.07.2019
2.	Hans Raj Verma, IAS Additional Chief Secretary to Government MSME Department Government of Tamilnadu	31.07.2019	27.12.2019
3.	Thiru S. Sunil Deputy General Manager SIDBI	08.06.2018	31.07.2019
4.	Thiru S. Gunasegaran, Retired Bank Executive Independent Director	29.08.2017	28.08.2019
5.	Thiru N. Xavier Thomas, Retired Bank Executive Independent Director	29.08.2017	28.08.2019

No Director on the Board is, in any way, connected to any other Director of the Board.

COMMITTEES OF THE BOARD

The Board has constituted the following Committees to provide specified and focused governance on key functional areas.

Sl. No.	Committee	Members	Chairman of the Committee	Main responsibility areas
1.	Executive Committee (EC)	1. Chairman, TIIC 2. Managing Director, TIIC 3. Tmt. Chitra Alai, General Manager, SIDBI 4. Thiru S. Rajendiran Independent Director 5. Dr. G. Santhanam, IAS (Retd) Independent Director	The Chairman, TIIC	All areas relating to loans and advances utilizing the overall powers of the Board, above that of the Corporation's Regional Committee.
2.	Audit Committee	1. Thiru S. Rajendiran Independent Director 2. Dr. G.Santhanam, IAS (Retd) Independent Director 3. Tmt.Chitra Alai, General Manager, SIDBI 4. Thiru D.Srinivasan Independent Director	Dr. G.Santhanam, IAS (Retd) Independent Director	Overseeing and directing the total audit functions of the Corporation; all internal inspections; audits by the external audits /SIDBI/AG; Periodic and Annual financial reports; write-off & bad loans.
3.	Default Review Committee (DRC)	1. Chairman, TIIC 2. Managing Director, TIIC 3. Tmt.Chitra Alai, General Manager, SIDBI 4. Thiru S. Rajendiran Independent Director 5. Dr. G. Santhanam, IAS (Retd) Independent Director	The Chairman, TIIC	Overseeing and directing the Corporation's performance in areas relating to NPAs, compromise settlements, etc. within the overall powers of the Board and above those of the Regional Committee.

Sl. No.	Committee	Members	Chairman of the Committee	Main responsibility areas
4.	Staff Committee-I (for AGM & above cadres)	1. Chairman, TIIC 2. The Managing Director, TIIC 3. Director representing Finance Department to the Govt. of T.N.	Chairman, TIIC	H.R. areas like recruitment, promotions for the post of Assistant General Manager and above
	Staff Committee-II (for Senior Manager & below)	1. The Managing Director, TIIC 2. Director representing Finance Department to the Govt. of T.N. 3. Director representing Industries Department to the Government of Tamilnadu	MD., TIIC	HR areas like recruitment, promotions for the post of Senior Manager and below.
5.	Corporate Social Responsibility Committee (CSR)	1. Chairman, TIIC 2. Managing Director, TIIC 3. Director representing Industries Department to the Govt. of Tamil Nadu, Thiru K. Balasubramaniam, IAS 4. Thiru D. Srinivasan Independent Director 5. Thiru S. Anburjan Independent Director	Chairman, TIIC	i) Formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company ii) Recommend the amount of expenditure to be incurred on the Corporate Social Responsibility activities iii) Monitor the Corporate Social Responsibility Policy of the Company from time to time
6.	Nomination & Remuneration Committee (NRC)	1. Chairman, TIIC 2. Thiru D. Srinivasan Independent Director 3. Director representing Industries Department to Govt of Tamil Nadu, Thiru K. Balasubramaniam, IAS 4. Thiru S. Rajendiran Independent Director	Chairman, TIIC	NRC shall identify persons who are qualified to become Directors and recommend to Board their appointment & removal and remuneration to Directors.
7.	Stakeholders Relationship Committee (SRC)	1. Director representing Industries Department to the Govt. of Tamil Nadu Thiru K. Balasubramaniam, IAS 2. Thiru D. Srinivasan Independent Director 3. Thiru S. Rajendiran Independent Director 4. Thiru S. Anburajan Independent Director	Director representing Industries Department Thiru K.Balasubramaniam, IAS	SRC shall consider and resolve the grievances of security holders of the Company
8.	Tender Committee	1. MD, TIIC 2. Director representing Finance Department to the Govt. of Tamil Nadu Dr. R. Ananda Kumar, IAS., 3. Thiru D. Srinivasan Independent Director 4. Dr. G. Santhanam, IAS (Retd) Independent Director	MD, TIIC	To evaluate the Report of Tender Screening Committee and forward its recommendations to the Board for its decision.

Sl. No.	Committee	Members	Chairman of the Committee	Main responsibility areas
9	Review Committee for Wilful Defaulters	1. Managing Director, TIIC 2. Thiru S. Rajendiran Independent Director 3. Dr. G. Santhanam, IAS (Retd) Independent Director 4. Thiru D. Srinivasan Independent Director 5. Thiru S. Anburajan Independent Director	MD, TIIC	To review the cases conform to the decisions of Identification Committee which is constituted for classifying the borrowers / guarantors as wilful defaulters.
10.	Risk Management Committee	1. Managing Director, TIIC 2. Tmt. Chitra Alai, General Manager, SIDBI 3. Dr. G. Santhanam, IAS (Retd) Independent Director 4. Thiru S. Anburajan Independent Director	MD, TIIC	To consider high and medium risks periodically and give Executive Directions for risk mitigation and to monitor the implementation of risk management strategies.

MEETINGS:

The Board of Directors has met four times during the year 2019-20. The Annual General Meeting (AGM) was held in Chennai on 28.11.2019.

During the year, the Executive Committee met three times, Default Review Committee met three times, Audit Committee met four times, and the Staff Committee met once.

Report on Corporate Social Responsibility:

Particulars of Corporate Social Responsibility activities carried out by the company in terms of section 135 of the Companies Act, 2013.

Composition of the CSR Committee for the year 2019-20:

Sl.No	Designation	Status
1	The Chairman, TIIC	Chairman
2	The Managing Director, TIIC representing Industries Department	Member
3	Director representing Industries Department to the Govt. of Tamilnadu,	Member
4	Thiru D. Srinivasan, Independent Director	Member
5	Thiru S. Anburajan, Independent Director	Member

Sl.No	Name of the Beneficiary	Purpose	Amt. Rs. (in lakhs)
1	Institute of Mental Health, Kilpauk, Chennai	Purchase of laundry and Kitchen equipment by the Institute of Mental Health, Kilpauk, Chennai for the benefit of mentally ill patients under CSR	48.65
2	The Tamilnadu State Disasters Management Authority (SDMA)	Lend a helping hand to the Government in its fight against COVID-19 pandemic	50.00
TOTAL			98.65

- "The Corporation is eligible to spend on their ongoing projects/programmes, falling within the CSR activities specified under the act 2013, as mandated by the Ministry of Corporate Affairs for carrying out the CSR activities.
- The Committee formulated and recommended a CSR Policy in terms of Section 135 of the Act, 2013 along with a list of projects/programmes to be undertaken for CSR spending in accordance with the Companies (Corporate Social Responsibility Policy) Rules, 2014.
- Based on the recommendation of the CSR Committee, the Board has approved the projects/programmes carried out as CSR activities by the following non-profitable organizations having an established track record for more than the prescribed years in undertaking similar programmes/projects. Constituting more than 2% of average net profits, made during the three immediately preceding financial years.
- Average Net Profit of the Company for last three financial years
(4003.84+3204.50+5107.80)/3 Rs.4105.38 lakhs
- Prescribed CSR Expenditure:
(2% of the amount of Rs. 4105.38 lakhs) Rs. 82.11 lakhs
- Total amount spent for the FY 2019-20 Rs. 98.65 lakhs
- Amount unspent, if any: NIL

Compliance function:

TIIC has a robust policy on compliance and the related reports are reviewed by the Board and the Audit Committee periodically. As per the policy of the regulatory, statutory and internal compliance are being monitored and periodical reports are placed before the competent authority.

Compliance with the provisions of the Companies Act, 2013:

Most of the sections of the Companies Act 2013 and the related rules and the

schedules have been made effective. TIIC have already complied with the revised provisions of the Act to the extent they are applicable to the Corporation. Various provisions applicable to the listed companies are applicable to our Corporation. Some other provisions that are applicable based on certain benchmarks in terms of turnover, capital and borrowings like the provision on appointment of key managerial persons are also applicable to us. Some other compliance made during the year are written below:

Allotment of Equity shares to TIDCO & SIPCOT

The Government of Tamilnadu vide G.O. (Ms.)No.12 Industries (MIF.2) Department dated 20th February, 2018 has issued orders to accepting the request of the SIPCOT and TIDCO and accorded the approval for investment of Rs.50.00 crores each by SIPCOT and TIDCO in the equity share capital of TIIC at the face value of Rs.1000/- per share. During the year 2019-20, TIIC allotted Rs.4,50,000 Equity shares of Rs.1,000/- each under section 62 (1)(c) and other applicable provisions, if any, of the Companies Act, 2013 to TIDCO and complied with the requirements under the Act.

Compliance in respect of dematerialization of fully paid Equity Shares

Under Sec 9A (1) B of Companies Act 2013, all unlisted public limited company to dematerialize the Equity shares. The Corporation appointed NDML as R&T agent and NSDL as depository to hold the securities in dematerialized form. The TIIC Equity share was allotted with ISIN No.INE638F01018. The dematerialization of Equity shares are in progress.

Compliance in respect of appointment of Woman Director in the Board:

TIIC is also required to appoint a woman director pursuant to the provisions of section 149(1) of the companies Act, 2013. Dr. (Tmt) M Aarthi, IAS, and Tmt. Chitra Alai, General Manager, SIDBI, were in our Board during the year 2019-20. Hence, the Corporation is in compliance with the requirement of appointment of woman director on the Board.

Compliance in respect of conducting of Secretarial Audit:

The Companies Act 2013, under Section 204 read with Rule No.9 of Company Rules (Appointment and remuneration of managerial personnel) 2014 requires every listed company and a public company having a paid-up capital of Rs.50 crores or more or a turnover of Rs.250 crores or more to annex with its board report a Secretarial Audit report in Format (MR-3). TIIC being a listed company and having a share capital of Rs.421 crores is also required to comply with the secretarial audit requirements.

M/s. Kiran Varma M.G., a practicing Company Secretary was appointed to conduct the Secretarial Audit for 2019-20. The copy of the secretarial audit report in the prescribed Form MR-3 of the Companies Act 2013 is annexed to this report. There were no adverse remarks in the secretarial audit report for the year 2019-20.

Compliance Officers

1. The Key Managerial Personnel as per Companies Act 2013 are i) Managing Director, TIIC ii) Thiru D. Durairaj, Company Secretary/Assistant General Manager, iii) Thiru S.Chockanathan, Officer on Special Duty (Funds & Resources).
2. Thiru T.Kirubakaran, General Manager, is the Principal Officer, for Know Your Customer (KYC) and Anti-Money Laundering (AML) compliance, as per RBI / SIDBI directions. He reports to CMD/MD.
3. Thiru D.Durairaj, Company Secretary/ Assistant General Manager, is the Compliance Officer for complying with the various provisions of SEBI and the provisions of the Listing Agreement with the Bombay Stock Exchange. He reports to the CMD/MD.
4. Thiru D. Durairaj, Company Secretary/ Assistant General Manager, is the Public Information Officer as required under the Right to Information Act, 2005. He reports to the CMD/MD.

5. Thiru R.B. Ganesarajaram, Officer on Special Duty (LM&R/Rec.), is the Chief Risk Officer. He identifies the risk factors in the loan proposals to be placed before the Executive Committee and the Board of Directors and submit the same to Head Office Screening Committee.
6. Thiru S. Chockanathan, Officer on Special Duty (Funds & Resources), is the Chief Financial Officer. He reports to CMD/MD.
7. Thiru D. Durairaj, Company Secretary/ Assistant General Manager is the Corporate Social Responsibility Officer. He will prepare and submit CSR proposals to MD/CSR Committee/Board.
8. Thiru S.Banuchandran, Senior System Administrator, is the Chief Information Security Officer (CISO) for implementing, enforcing and supporting the E-Security Policy, 2010. He reports to the CMD/MD.

No unsatisfactory report was generated by the Corporation in 2019-20.

Listing on the Stock Exchange

Non-SLR Bonds issued by the Corporation are listed in the Bombay Stock Exchange.

Risk Management Policy

Our Corporation is pioneer in SFCs to introduce CMR rank, a tool to identify risk for all sanction proposals. By adopting CMR where the proposals are ranked between 1 to 6, the risk associated in sanctions are further mitigated.

"The Corporation is fully committed to identify all categories of risks involved in its business of lending or other activities, evolve suitable measuring and monitoring mechanism and adopt appropriate risk management and risk mitigation strategies to achieve the twin objectives of maximising returns and minimising risks".

The Corporation has appointed a Chief Risk Officer, who identifies the Risk Factors in the loan proposals and submit the same to Head Office Screening Committee constituted for prima facie clearance of the loan proposals to be placed before the Executive Committee

and Board. The Risk factors identified by Chief Risk Officer are incorporated in the Appraisal Memorandum along with the mitigating compliance remarks of the Project Department for consideration of the appropriate Sanctioning Authority.

The Corporation is continuously taking various measures to mitigate the risks involved in its lending activity.

Human Resource

I) A brief note on the Department for compilation of Annual Report:

The Corporation believes that our human resources have a direct and significant impact on the overall performance. The Corporation has undertaken initiative to strengthen the workforce in the wake of a large number of superannuation besides addressing training needs and leadership development.

II) Details of Number of Persons Recruited During The Year:

The Corporation recruited the following personnel during the financial year 2019-20.

Post	No. of officials recruited
Manager (Technical)	5
Senior Officer (Technical)	10
Senior Officer (Finance)	3

As on 31.03.2020, the staff strength in the Corporation was as follows:

Management	Total strength
Chairman	1
Managing Director	1
Officers and above	160
Junior Officers/Assistants	73
Record Clerks/Drivers/Office Assistants	41
Total	276

iii) Details of promotion given to officials during the year:

The Corporation has given promotion to the officials as detailed below, during the financial year 2019-20:-

S.No.	Cadre	No. of officials promoted
1	Manager to Sr. Manager	7
2	Senior Officer to Manager	6
3	Officer to Senior Officer	4
4	Junior Officer to Officer	38

iv) Implementation of Document Management Policy:

As per legal and statutory requirements and organisational imperatives, Document Management Policy has been implemented by the Corporation during the year 2019-20. The old records have been weeded out and segregated and listed all the files, registers, etc., available in all offices of the Corporation. The old records and records damaged in the floods were also disposed off.

Training:

- The Corporation considers its human resource as one of the most essential components for Corporation's governance and business. The Corporation is periodically imparting training to the staff by conducting In-house Training Programmes and by deputing them to the various External Training Programmes/Seminars/Workshops to enable them to update their knowledge besides upgradation of skills. During the year Document Management Policy has been implemented in the Corporation to facilitate proper storage, easy retrieval and sharing of information/data within the Corporation. To implement DMP policy staff of the Corporation has been given video conference training to segregate the files/registers, etc. in all the offices of the Corporation.
- During 2019-20 external training programme for skill development covered Project Appraisal, NPA Management and Recovery Measures, Inter Personal Leadership, Team Building, Personality Development, Administrative Skills, Workshop on Design the Thinking, Insolvency & Bankruptcy, E-Procurement, Officers of MSEFC, Simulation Workshop,

Leadership skills, Credit Appraisal, Appreciation Program for Principal Officers, Public Procurement under the T.N. Transparency in Tenders Act, 1998, etc. The Host Institutes which provided training to the employees were:

1. SBI Training College, Chennai
 2. NAHRD, New Delhi
 3. Anna Institute of Management, Chennai.
 4. National Institute for MSME
 5. NIBSCOM, Noida
 6. Design Centre, Siruseri, Chennai
 7. National Productivity Council, Hyderabad
 8. ENPARADIGM, MUMBAI
 9. Insurance Institute of India, Mumbai
 10. Human Settlement Management Institute(HSMI), New Delhi
- (iii) 261 officials have attended the In-House training programme conducted on various dates during the year 2019-20.
- (iv) 77 officials have attended the Out station/External Training programme conducted on various dates during the year 2019-20.

INTERNAL AUDIT & ISO Dept.

- Internal Audit Department at Head Office is headed by a General Manager and supported by Concurrent Auditors appointed for select 9 branches and by Regional Audit Cells (RAC) at rest of the Branches.
- The concurrent Auditors audit the Branch Office every month and furnish their findings/ report to the respective Branch offices for rectification / compliance
- Based on their quarterly audit of the Branch Offices, Regional Audit Team (Cell) furnish their findings / report to the respective Branch Offices for rectification / compliance.
- Compliance reports from the Branch Offices are scrutinized by the Internal Audit Department and placed before the CMD/MD for approval. Upon CMD / MD's approval, audit closure / letters are issued to the Branch Offices.
- Apart from this, pre-disbursement credit audit of all term loan cases of sanctions with the quantum of Rs.200 lakhs and above is carried out at the Regional Office level and reports are furnished to the respective Branches for compliance before effecting disbursement. Thus credit risk arising out of the higher quantum loans are checked prior to disbursement.
- The details of audit conducted and the major observations by audit officials are placed before the Audit Committee on quarterly basis and the audit committee oversees the audit function and give their remarks for improving or modifying the audit process.
- Accountant General Office, Chennai has carried out Audit for the year 2018-19 from 19/07/2019 to 25/09/2019 and the report was received by the Corporation and suitable replies were furnished by the Corporation.
- In line with the Audit Policy and Manual 2018, Concurrent Auditors were appointed for 9 major branches like Tiruvallur, Tambaram etc., and for Head Office Departments and the system has become operational with effect from 10/04/2019.
- The concurrent auditors were appointed for one year initially from 10/04/2019 to 09/04/2020 and approval accorded for their renewal for one year from 10/04/2020 to 09/04/2021.
- The system of furnishing Flash Reports highlighting important findings by audit for quick reference to the top management is in place from the audits carried out since 01/10/2018.
- CTR (Cash Transactions Reports) are gathered from all the Branch Offices every month and reported, if necessary, (cash transactions involving more than Rs.10.00 lakhs) to the Director, FIU- INDIA, New Delhi. Branch Offices have been

advised to encourage remittances by cheque / RTGS.

- Two days training programme was conducted on 06/08/2019 and 07/08/2019 for the members of the Regional Audit Team to have review on newly introduced audit formats as per Audit Manual & Policy 2018. Interaction sessions, as part of mid term review, were held with Concurrent Auditors during 4th, 5th & 6th December 2019 and their suggestions for improvement / modifications were placed before the Audit Committee and the concerned departments were advised to issue suitable instructions at the earliest.
- ISO certification renewed under ISO 9001-2015 for the period from 29/11/2019 to 28/11/2022. The scope of the licence is Sanction and Disbursement of loans at Head Office and Chennai Branch Office.

Computerisation

- During the current financial year Senior System Administrator was appointed, in order to impart latest technology in our Software Application.
- The New PB Application developed by M/s. DbQuest Business Solution, Pollachi with a Power Builder Ver.12 in the front end and SQL 2014 in the back end is implemented in our Corporation during April 2019. The Centralised Application works on a unified database in the server located at Head Office, which is available 24 x 7. All the transactions are captured in this Application and necessary General Ledger Trial Balance are generated. The Loan Demands and Interest Subsidy Process are processed centrally at Head Office for all the Branch Offices. The MIS Reports and other reports are generated periodically and submitted to the management, various departments, auditors and other agencies.
- The Android TIIC Mobile Application developed by M/s. DbQuest Business Solution is also used by all the officials of the Corporation for accessing the loan

account details of the Branch Offices. The Customers can login in the Application and access their loan account details and also submit their loan enquiry. The officials of the Corporation can enter the Customer Inspection Details in the Mobile Application from the Customer location itself.

- The revamped interactive Website developed by M/s.Thinkinfinity is hosted in AWS Server, wherein all the scheme details of TIIC is displayed in the website. A customer can login into the website with OTP sent to his Registered Mobile Number and access their loan account details. A non-customer can submit their loan enquiry through website. An online submission of Loan Application (exclusively for Fast Track EFS Scheme) is developed in our website. We have also developed a Loan Application screen for CORUS Scheme wherein a customer can submit his application and also upload the documents like photo, signature and cancelled cheque leaf and also a Moratorium Submission Screen to exercise the option of availing Moratorium of installments as announced by Reserve Bank of India due to COVID 19 Pandemic.
- Corporation has implemented the SBI Collect online payment facility provided by State Bank of India from 08-08-2019, wherein the customers can remit their loan dues through online payment. Corporation has also given facility for making online payment of Investigation Fees, Registration Fees etc.
- The Corporation is sending SMS to our customers intimating their Loan Demand amount, Overdue intimation and also SMA alerts regularly. We are also sending SMS intimation for our Business Boost Campaigns.

Directors' Responsibility Statement:

In accordance with the provisions of Sec 134 (5) of the Companies Act 2013, with respect to Directors responsibility statement, it is hereby stated that:

- All accounting standards which have to be mandatorily followed have been complied with in the preparation of accounts for the year ended 31st March, 2017.
- Significant accounting policies, consistently followed by the Corporation, have been given as Notes annexed to and forming part of the Balance Sheet and Profit and Loss Account.
- Adequate care has been taken for the maintenance of accounting records.
- The accounts for the year have been prepared on a "going concern concept"
- The financial statements have been audited by M/s. Varadhaman & Co., Chartered Accountants, the Statutory Auditors. Their report is appended.
- The Corporation has a proper and adequate internal control system to ensure that all the assets of the Corporation are safeguarded and protected against any loss and that all the transactions are properly authorised and recorded. Information provided to management is reliable and timely and statutory obligations are adhered to.
- The Company has an established internal Financial Control framework including internal controls over financial reporting, operating controls and anti-fraud framework. The framework is reviewed regularly by the management and tested by internal audit team and presented to the Audit Committee. Based on the periodical testing, the framework is strengthened, from time to time, to ensure adequacy and effectiveness of internal Financial Controls.

Statutory Statements:**Material changes and commitments**

There have been no material changes and commitments affecting the financial position of the Company, which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of this report.

Significant and material orders passed by the Regulators or Courts or Tribunals impacting the going concern status of the Company:

There are no significant and material orders passed by the regulators or courts or tribunals, which would impact the going concern status of the Company and its future operations.

Extracts of Annual Return:

An extract of Annual Return as referred under section 92(3) and section 134 (3A) in form MGT-9 of Company (Management and Administration) rules 2014 is given as annexure to this report.

Details of Material related party transaction

There are no material related party transactions under Sec.188 of the Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014.

Reporting of fraud

The Auditors of the Company have not reported any fraud as specified under Sec. 143 (12) of the Act, 2013.

Other Laws

As per the requirement of the Sexual Harassment of Woman at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and Rules made there under, our Corporation has constituted an Internal Complaints Committee (ICC). During the year under review, there were no cases received/ filed pursuant to the provisions of the Sexual Harassment of Woman at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

Acknowledgements

The Board of Directors wishes to thank the Government of Tamilnadu, Small Industries Development Bank of India (SIDBI), Commercial Banks, MSME Development Institute and other State level institutions viz., State Industries Promotion Corporation of Tamilnadu (SIPCOT), Tamilnadu Industrial Development Corporation Limited (TIDCO), Small Industries Development Corporation Limited (SIDCO), ITCOT Consultancy and Services Ltd., the Electronics Corporation of

Tamilnadu (ELCOT) and the Tamilnadu Small and Tiny Industries Association (TANSTIA) for their continuous co-operation and assistance.

The Board of Directors takes great pleasure in recording its appreciation of the dedicated services rendered by the erstwhile Directors on the Board and the Officers and Staff of the Corporation.

For and on behalf of Board of Directors

THE TIIC LIMITED
CHENNAI 600 035

E. SUNDARAVALLI
MANAGING DIRECTOR

Date : 07.10.2020

Some of the Directors, by virtue of their posts, hold certain other Directorships, as appointed by the State Government. As on 31.3.2020:

Sl. No.	Name of the Director	Designation	Other Directorships
1.	Thiru N. Muruganandam, IAS.	Prl. Secretary to Govt. / Chairman	DIRECTOR: 1. Tamilnadu Industrial Development Corporation Limited 2. Tamilnadu Generation and Distribution Corporation Board CHAIRMAN: 1. State Industries Promotion Corporation of Tamilnadu Ltd. 2. Titan Industries Ltd. 3. TIDEL Park Ltd. 4. Tamilnadu Minerals Limited 5. Tamilnadu Newsprint and Paper Limited 6. Tamilnadu Cement Corporation Limited 7. Tamilnadu State Marketing Corporation Limited Private Companies 1. IIT Madras Research Park (Sec 8 Company) 2. Tamilnadu Trade Promotion Organisation
2.	Dr. (Tmt.) M. Aarathi, IAS.,	Managing Director	DIRECTOR: 1. Tamilnadu Small Industries Development Corporation Limited (SIDCO) 2. Seshasayee Paper & Boards Limited 3. State Industries Promotion Corporation of Tamilnadu (SIPCOT) 4. ITCOT Consultancy and Services Limited (ITCOT) 5. Guindy Industrial Estate Infrastructure Upgradation Company (GIEIUC) 6. Chettinad Cement Corporation Limited
3.	Dr. Rajendra Kumar, IAS., Secretary to Government, Micro, Small & Medium Enterprises Department Government of Tamilnadu	Director	DIRECTOR: Government of Tamilnadu 1. Tamilnadu Small Industries Development Corporation Limited (SIDCO) 2. Tamilnadu Small Industries Corporation Limited (TANSI) 3. Entrepreneurship Development and Innovation Institute (EDI)
4.	Dr. R. Anandakumar, IAS., Addl. Secretary to Government, Finance Department, Government of Tamilnadu	Director	DIRECTOR: 1. Tamilnadu State Transport Corporation Limited (Kumbakonam) 2. Tamilnadu Fisheries Development Corporation Limited 3. Tamilnadu Forest Plantation Corporation Limited 4. State Express Transport Corporation Tamilnadu Limited 5. Tamilnadu Medicinal Plant Farms & Herbal Medicines Corporation Limited (TAMPCOL) 6. Tamilnadu Corporation for Development of Women Ltd 7. Arasu Rubber Corporation Limited

Sl. No.	Name of the Director	Designation	Other Directorships
			8. The Tamilnadu Tea Plantation Corporation Limited 9. Coimbatore Smart City Limited 10. Salem Smart City Limited 11. Madurai Smart City Limited 12. Poompuhar Shipping Corporation Ltd.
5.	Thiru K. Balasubramaniam, IAS., Dy. Secretary to Government, Industries Department, Government of Tamilnadu	Director	DIRECTOR: 1. Tamilnadu Industrial Explosives Limited 2. Tamilnadu Sugar Corporation Limited 3. Power Finance & Infrastructure Development Corporation Limited 4. Tamilnadu Cements Corporation Limited 5. Perambalur Sugar Mills Ltd., 6. Tamilnadu Salt Corporation Limited 7. Tamilnadu Forest Plantation Corporation Limited 8. Tamilnadu Electricity Board
6.	Tmt. Chitra Alai General Manager, Small Industries Development Bank of India(SIDBI)	Director	1. Ujjivan Small Finance Bank Limited
7.	Thiru S. Anburajan President, Tamilnadu Small and Tiny Industries Association (TANSTIA)	Independent Director	DIRECTOR: Small Industries Product Promotion Organisation
8.	Dr. G. Santhanam, IAS (Retd) Retired as Secretary to Government of Tamilnadu, Handlooms, Handicrafts, Textiles, Sericulture and Khadi Department	Independent Director	DIRECTOR: 1. Namo Enterprises Private Ltd., 2. Bishma Technology Services Pvt. Ltd. 3. RV Matrix Software Technologies Private Limited 4. Bishma Media Lab Tamil Pvt. Ltd. 5. Rana Technology Solutions Pvt. Ltd.
9.	Thiru S. Rajendiran Retired Deputy General Manager Indian Overseas Bank	Independent Director	Nil
10.	Thiru D. Srinivasan	Independent Director	DIRECTOR: 1. Sree Annapoorna Sree Gowrishankar Hotels Pvt Ltd 2. Sree Annapoorna Kitchen Equipments Private Limited 3. Sree Annapoorna Gowrishankar Estates and Constructions Pvt. Ltd 4. Tamilnadu Food Industries Association 5. Elyana Constructions Pvt. Ltd., 6. Sree Annapoorna Lodgings 7. K Damodarasamy Naidu & Bros 8. Alankar Supermarket Pvt. Ltd., 9. Elysium Cuisines LLP 10. South India Hotels and Restaurants Association

Form No.MGT-9**Extract of ANNUAL RETURN as on the Financial Year ended 31.03.2020****(Pursuant to Section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014)****I. REGISTRATION AND OTHER DETAILS :**

i)	CIN	:	U93090TN1949SGC001458
ii)	Registration Date	:	26-03-1949
iii)	Name of the Company	:	Tamilnadu Industrial Investment Corporation Limited
iv)	Category / Sub-category of the company	:	—
v)	Whether listed company	:	Yes
vi)	Name, address and contact details of Registrar and Transfer agent, if any	:	M/s. NSDL Database Management Limited Registrar & Transfer Agent 4th Floor, "A" Wing, Trade World, Kamala Mills Compound, Senapati Bapat Marg, Power Parel, Mumbai 400 013.

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY :

Term Loan lending

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

- NIL -

IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

i) Category-wise share holding

Category of Shareholders	No. of shares held at the beginning of the year				No. of shares held at the end of the year				% change during the year
	Demat	Physical	Total	% of Total shares	Demat	Physical	Total	% of Total shares	
A. Promoter									
(1) Indian									
i) State Government	--	3035228	3035228	80.73	--	3035228	3035228	72.10	-8.63
(2) Foreign	--	--	--	--	--	--	--	--	--
B. Public Shareholding									
(1) Institutions									
i) SIPCOT	--	500000	500000	13.30	--	500000	500000	11.88	-1.42
ii) Small Industries Development Bank of India (SIDBI)	170000	--	170000	4.52	170000	--	170000	4.04	-0.48
iii) TIDCO	50000	--	50000	1.33	500000	--	500000	11.88	10.55
iv) Government of Puducherry	--	1500	1500	0.04	--	1500	1500	0.03	-0.01
v) Insurance Companies	675	485	1160	0.03	675	485	1160	0.02	-0.01
vi) Other Banks including Co-op. Banks	1675	393	2068	0.05	1675	393	2068	0.05	0
(2) Non-Institutions	--	--	--	--	--	--	--	--	--
Grand Total	222350	3537606	3759956	100%	672350	3537606	4209956	100%	

ii) Shareholding of promoters

Sl. No.	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in share holding during the year
		No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	
1	Govt. of Tamilnadu	3035228	80.7251	--	3035228	72.0964	--	-8.6287
2	Govt. of Puducherry	1500	0.0399	--	1500	0.0356	--	-0.0043
3	Small Industries Development Bank of India	170000	4.5213	--	170000	4.038	--	-0.4833
4	Punjab National Bank	60	0.0016	--	60	0.0014	--	-0.0002
5	Indian Bank, Chennai	233	0.0062	--	233	0.0055	--	-0.0007
6	Kumbakonam City Union Bank, Kumbakonam	10	0.0003	--	10	0.0002	--	-0.0001
7	Syndicate Bank, Manipal	50	0.0013	--	50	0.0012	--	-0.0001
8	Andhra Bank, Hydredabad-1	25	0.0007	--	25	0.0006	--	-0.0001
9	Bank of India, Mumbai-21	200	0.00530	--	200	0.0048	--	-0.00050
10	Indian Overseas Bank, Chennai	117	0.0031	--	117	0.0028	--	-0.0003
11	Canara Bank, Bangalore	25	0.0007	--	25	0.0006	--	-0.0001
12	State Bank Of India, Chennai	1167	0.031	--	1167	0.0277	--	-0.0033
13	Corporation Bank, Mangalore-1	25	0.0007	--	25	0.0006	--	-0.0001
14	Tamilnadu State Co-operative Bank, Chennai	12	0.0003	--	12	0.0003	--	0
15	Ramachandran Co-operative Central Bank Ltd., Ramachandrapuram (AP)	1	0	--	1	0	--	0
16	Prakasapuram Co-operative Central Bank Ltd, Prakasapuram, Tirunelveli	2	0.0001	--	2	0	--	-0.0001
17	Karur town Co-operative Bank Ltd., Karur	1	0	--	1	0	--	0
18	The Saraswat Co-op. Bank Ltd., Mumbai	5	0.0001	--	5	0.0001	--	0
19	Co-operative Central Bank Ltd., Nellore	2	0.0001	--	2	0	--	-0.0001
20	Tamilnadu Co-operative State Land Development Bank Ltd Chennai-4	100	0.0027	--	100	0.0024	--	-0.0003
21	Rajampet Co-operative Town Bank Ltd., Rajampet	1	0	--	1	0	--	0
22	Mannargudi Co-operative Urban Bank Ltd., Mannargudi	5	0.0001	--	5	0.0001	--	0
23	Co-operative Central Bank Ltd., Vizianagaram	2	0.0001	--	2	0	--	-0.0001
24	Co-operative Central Bank Ltd., Thanjavur	2	0.0001	--	2	0	--	-0.0001

Sl. No.	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in share holding during the year
		No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	
25	Malabar District Co-operative Bank Ltd, Calicut	1	0	--	1	0	--	0
26	Co-operative Central Bank Ltd, Elluru	1	0	--	1	0	--	0
27	Co-operative Central Bank Ltd., Kumbakonam	5	0.0001	--	5	0.0001	--	0
28	Srikakulam District Co-operative Central Bank Ltd, Srikakulam	6	0.0002	--	6	0.0001	--	-0.0001
29	Ramanathapuram District Co-operative Central Bank Ltd., Madurai	1	0	--	1	0	--	0
30	Karaikudi Co-operative Urban Ltd., Karaikudi	1	0	--	1	0	--	0
31	Vishakapatnam District Co-operative Central Bank Ltd., Vishakapatnam	2	0.0001	--	2	0	--	-0.0001
32	Madurai District Central Co-operative Bank Ltd., Madurai	6	0.0002	--	6	0.0001	--	-0.0001
33	United India Insurance Company Ltd., Mumbai	375	0.01	--	375	0.0089	--	-0.0011
34	Oriental Fire & General Insurance Company Ltd., Mumbai	250	0.0066	--	250	0.0059	--	-0.0007
35	The Kaiser-I Hind Insurance Company Ltd., Mumbai	10	0.0003	--	10	0.0002	--	-0.0001
36	New India Assurance Company Ltd., Mumbai	150	0.004	--	150	0.0036	--	-0.0004
37	LIC of India, Mumbai	375	0.01	--	375	0.0089	--	-0.0011
38	SIPCOT	500000	13.298	--	500000	11.8766	--	-1.4214
39	TIDCO	50000	1.3298	--	500000	11.8766	--	10.5468
Total		3759956	100.00		4209956	100.00		0.00

iii) Change in Promoter's shareholding (please specify, if there is no change)

Sl. No.	Name of the Promoter	At the beginning of the year		Cumulative shareholding during the year		At the end of the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1.	Government of Tamilnadu	3035228	80.73	--	--	3035228	72.10
	At the end of the year	3035228	80.73	--	--	3035228	72.10

iv) Shareholding pattern of top ten shareholders (other than Directors, promoters and holders of GDRs and ADRs)

Sl. No.	For each of the Top 10 shareholders	At the beginning of the year		Cumulative shareholding during the year		At the end of the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	SIPCOT	500000	13.30	--	--	500000	11.8766
2	Small Industries Development Bank of India	170000	4.52	--	--	170000	4.038
3	TIDCO	50000	1.33	450000	10.69	500000	11.8766
4	Govt. of Puducherry	1500	0.040	--	--	1500	0.0356
5	State Bank of India, Chennai	1167	0.031	--	--	1167	0.0277
6	United India Insurance Company Ltd., Mumbai	375	0.01	--	--	375	0.0089
7	LIC of India, Mumbai	375	0.01	--	--	375	0.0089
8	Oriental Fire & General Insurance Company Ltd., Mumbai	250	0.0066	--	--	250	0.0059
9	Indian Bank, Chennai	233	0.0062	--	--	233	0.0055
10	Bank of India, Mumbai	200	0.0053	--	--	200	0.0048

v) Shareholding of Directors and Key Managerial Personnel : Nil

vi) INDEBTEDNESS:

Rs.

Bonds	1,50,00,00,000
SIDBI	—
Banks	1,62,49,99,784
Deposits	2,78,13,82,477
Total	5,90,63,82,261

vii) **Remuneration of Directors and Key Managerial Personnel:**

- A) Remuneration to Managing Director, Whole time Directors
- B) Remuneration to other Directors — Nil
- C) Remuneration to Key Managerial Personnel other than MD/Manager/Whole time Directors

(Rs. in lakhs)

Sl. No.	Particulars of Remuneration	Key Managerial Personnel		Total
		Company Secretary	Chief Financial Officer	
1.	Gross Salary (in lakhs)			
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961			
	(b) Value of perquisites u/s 17(2) Income Tax Act, 1961			
	(c) Profits in lieu of salary under section 17 (3) Income Tax Act, 1961	23.54	10.55	34.09
2.	Stock option			
3.	Sweat Equity			
4.	Commission			
5.	Others, specify			
	TOTAL	23.54	10.55	34.09

viii) **Penalties / Punishment / Compounding of offences: Nil**

CS Kiran Varma M.G. B.Com, ACS, LLB

Practising Company Secretary

New No: 60, Old No:34, Above Indian Overseas Bank

South Usman Road, T.Nagar, Chennai - 600 017

+91-95660 34192; cskvarma@outlook.com

Form No.3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31ST MARCH 2020

(Pursuant to Section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014)

To

The Members

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

CIN : U93090TN1949SGC001458

No. 692, Anna Salai, Nandanam, Chennai - 600 035

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices of M/s TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED (hereinafter called "the Company"). The Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the Corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of the secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on 31st March 2020, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2020 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder.
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (Not Applicable to the Company during the Audit Period)
- (v) The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Act")
 - (a) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
 - (b) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - (c) The Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015;

- (d) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 **(Not Applicable to the Company during the Audit Period);**
- (e) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992 **(Not Applicable to the Company during the Audit Period);**
- (f) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 **(Not Applicable to the Company during the Audit Period);**
- (g) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 **(Not Applicable to the Company during the Audit Period);**
- (h) The Securities and Exchange Board of India (Delisting of equity shares regulations), 2009 **(Not Applicable to the Company during the Audit Period);** and
- (i) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 **(Not Applicable to the Company during the Audit Period)**
- (vi) And laws specifically applicable in case of a State Finance Corporation.

I have also examined compliance with the applicable clauses of the following:

- a. Secretarial Standards issued by The Institute of Company Secretaries of India.
- b. The listing agreements entered into by the Company with Bombay Stock Exchange.

During the period under review the Company has complied with the provisions of the applicable Acts, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.

I, further report that,

The Board of Directors of the Company is duly constituted with proper balance of Executive and Non-Executive Directors. The following changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

During the year under review:

1. Mr. S. Chockanathan, was appointed as Chief Financial Officer and KMP of the Company on 30.05.2019.
2. Mr. S. Anburajan, President, TANSTIA, was appointed as the Independent Director of the Company on 17.07.2019 for a term of 2 years.
3. Mr. Dharmendra Pratap Yadav, IAS, ceased to be a Nominee Director of the company on 31.07.2019, Mr. Sunil Samuthiravel, ceased to be a Nominee Director of the Company on 31.07.2019 and Mr. Hans Raj Verma, IAS, appointed as a Nominee Director of the Company on 31.07.2019.
4. Mr. Nazareth Xavier Thomas, IAS, ceased to be a Director of the company on 28.08.2019 and Mr. Sundaramurthy Gunasegaran, ceased to be a Director of the Company on 28.08.2019.
5. Mr. RAJENDIRAN appointed as Independent Director of the Company on 28.11.2019, Mr. Gopalsamy Santhanam, appointed as Independent Director of the company on 28.11.2019 and Mr. Dhamodarasamy Naidu Srinivasan, appointed as Independent Director of the company on 28.11.2019.
6. Mr. Rajendra Kumar, IAS, appointed as Nominee Director of the company on 27.12.2019 and Mr. Hans Raj Verma, IAS, ceased to be Nominee Director of the company on 27.12.2019.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All the decisions were taken unanimously and dissenting members' views, if any, are captured and recorded as part of the minutes.

I, further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I, further report that, during the audit period, there were no other specific events/actions in pursuance of the above referred laws, rules, regulations, guidelines, etc. having a major bearing on the Company's affairs.

UIDN: U93090TN1949SGC001458

Place : Chennai
Date : 15.09.2020

Kiran Verma M G
Practising Company Secretary
ACS No. 44011
CoP No: 19211

This report is to be read with our letter of even date which is annexed and forms an integral part of this report.

CS Kiran Varma M.G. B.Com, ACS, LLB
Practising Company Secretary

ANNEXURE 'A'

To

The Members

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

CIN : U93090TN1949SGC001458

No. 692, Anna Salai, Nandanam, Chennai - 600 035

My report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the Company. My responsibility is to express an opinion on these Secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I have followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

UIDN: U93090TN1949SGC001458

Place : Chennai
Date : 15.09.2020

Kiran Verma M G
Practising Company Secretary
ACS No. 44011
CoP No: 19211

ANNEXURE – DETAILS OF CSR SPENT DURING 2019-20

a) Total amount to be spent for 2019-20 : Rs. 82.11 lakhs

b) Amount unspent if any : NIL

c) Manner in which the amount spent : (Rs. in lakhs)

S.No.	CSR Project or activity identified	Sector in which the project is covered	Projects or programs(1) Local area or other(2) Specify the State and district where projects or programs was undertaken	Amount outlay (budget) project or programs wise	Amount spent on the projects or programs subheads (1) Direct expenditure on projects or programs (2) Overheads	Cumulative expenditure upto the reporting period	Amount spent through implementing agency
1	Institute of Mental Health, Kilpauk, Chennai	Health	Chennai, Tamilnadu	82.11	48.65	48.65	—
2	The Tamilnadu State Disasters Management Authority (SDMA)	Health	Chennai, Tamilnadu	—	50.00	50.00	—
	TOTAL			82.11	98.65	98.65	—

(sd/-)

Company Secretary

(sd/-)

Managing Director

VARDHAMAN & CO
CHARTERED ACCOUNTANTS

New No. 12 (Old No. 31-A)
Krishna Street
T. Nagar, Chennai – 600 017
Tel : 044-24344627 / 24342596
Email id : vardhaman_1973@hotmail.com

INDEPENDENT AUDITORS' REPORT

To the Members
Tamilnadu Industrial Investment Corporation Limited

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of **Tamilnadu Industrial Investment Corporation Limited** (“the Company”) as on 31st March, 2020, which comprise the Balance Sheet as at 31st March, 2020, Profit and Loss Account, the Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the matters stated in Section 134(5) (and other applicable provisions) of the Companies Act, 2013 (“the Act”) with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance and cash flow of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards prescribed under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audit.

We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made there under.

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the

circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion on the financial statements.

BASIS FOR QUALIFIED OPINION

- 1) We draw attention of the Members to note D-(iii) of the financial statements:

NOTE D-(iii)

The Corporation has proposed dividend of Rs. 4.21 Crores for the financial year ended 31st March 2020, which is not in conformity with the GO Ms.No. 123 issued by Finance Department dated 19th May 2014 regarding the common dividend policy for the State PSUs in Tamil Nadu leaving a short of Rs. 4.84 Crores in provision of proposed dividend.

NOTE D-(iv)

- 2) We draw attention of the members to note No. D-(iv) of the financial statements regarding impact of Covid-19 Pandemic in the Company. It also indicate, uncertainties exists and it is currently not possible to reasonably estimate the future impact. Our opinion is not modified in this matter.

QUALIFIED OPINION

In our opinion and to the best of our information and according to the explanations given to us, except for effects of the matter described in the basis for qualified opinion paragraph, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- (a) in the case of the Balance Sheet, of the state of affairs of the Company as at 31st March, 2020;
- (b) in the case of the Profit and Loss Account, of the profit for the year ended on that date; and
- (c) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As the Company is defined as a Banking Company by Company Law Board vide its Letter dated 28.06.1960, the Companies (Auditors' Report) Order, 2016 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013 (the Act) is not applicable to the Company.
2. As required by section 143(3) of the Act, we report that:
 - a. we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

- c. the Balance Sheet, Statement of Profit and Loss and Cash Flow Statement dealt with by this Report are in agreement with the books of account;
- d. in our opinion, the Balance Sheet, Statement of Profit and Loss and Cash Flow Statement comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Company (Accounts) Rules, 2014;
- e. being a Government company, pursuant to the Gazette Notification dated 5th June 2015, issued by the Ministry of Corporate Affairs, Government of India, provisions of section 164(2) of the Act are not applicable.
- f. with respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure"; and
- g. with respect to the other matters to be included in the auditor's report in accordance with the rule 11 of the Companies (Audit and Auditors) Rule, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) The Company has no pending litigations which warrants impact on its financial statements.
 - (ii) The Company did not have any long-term contracts including derivative contract for which there were any material foreseeable losses.
 - (iii) There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the Company.

For **VARDHAMAN & CO**
Chartered Accountants
Firm Registration No. 004522S

V. BASKARAN
Senior Partner
Membership No: 012202
UDIN No. 20012202AAAABA9198

Place : Chennai
Date : 07.10.2020

VARDHAMAN & CO
CHARTERED ACCOUNTANTS

New No. 12 (Old No. 31-A)
Krishna Street
T. Nagar, Chennai – 600 017
Tel : 044-24344627 / 24342596
Email id : vardhaman_1973@hotmail.com

ANNEXURE TO THE INDEPENDENT AUDITORS' REPORT

Report on the Internal Financial Controls under Clause (i) of Sub-Section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **Tamilnadu Industrial Investment Corporation Limited ("the Company")**, as of March 31, 2020 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards of Auditing issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining and understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial control system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial control system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2020, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **VARDHAMAN & CO**
Chartered Accountants
Firm Registration No. 004522S

V. BASKARAN
Senior Partner
Membership No: 012202
UDIN No. 20012202AAAABA9198

Place : Chennai
Date : 07.10.2020

ACCOUNTS

**BALANCE SHEET
AND
PROFIT AND LOSS ACCOUNT**

BALANCE SHEET AS ON MARCH 31, 2020

Particulars	Schedule Ref.	As on 31.03.2020 (Rs.)	As on 31.03.2019 (Rs.)
CAPITAL AND LIABILITIES			
Capital	A	4,209,956,000	3,759,956,000
Reserves and Surplus	B	2,804,105,252	2,544,322,636
Bonds	C	1,500,000,000	1,500,000,000
Borrowings	D	1,750,353,917	2,524,578,452
Deposits	E	2,781,382,477	3,164,663,190
Other Liabilities and Provisions	F	1,884,119,171	2,222,069,557
TOTAL		14,929,916,817	15,715,589,835
ASSETS			
Cash and Bank Balances	G	1,330,022,396	1,537,716,251
Investments	H	361,400,415	482,870,424
Loans and advances	I	10,473,692,589	10,974,093,145
Fixed assets	J	1,724,987,962	1,729,158,250
Other assets	K	1,039,813,455	991,751,765
TOTAL		14,929,916,817	15,715,589,835
Significant accounting policies and Notes to Accounts	S		

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED MARCH 31, 2020

Particulars	Schedule Ref.	For the year ended 31.03.2020 Rs.	For the year ended 31.03.2019 Rs.
INCOME (A)			
Income from operations	L	1,459,253,013	1,771,571,146
Other income	M	359,844,599	373,455,980
Total Income (A)		1,819,097,612	2,145,027,126
EXPENDITURE (B)			
Interest expended	N	557,167,603	709,301,741
Other financial expenses	O	8,769,382	8,624,828
Personnel expenses	P	446,633,410	572,102,008
Administrative expenses	Q	92,713,735	92,434,084
Depreciation	J	7,260,790	7,969,720
Waiver and Write offs	R	195,858,033	502,089,809
Total Expenditure (B)		1,308,402,953	1,892,522,190
PROVISIONS (C)			
Provision for Advances / (Written back)		(13,587,177)	(261,638,315)
Depreciation on investments		121,470,009	3,362,449
Provision for Taxes		100,929,651	145,440,159
Total Provisions (C)		208,812,483	(112,835,707)
Net Profit carried to P&L Appropriation A/c A-(B+C)		301,882,176	365,340,643
Significant accounting policies and Notes to Accounts	S		
EARNINGS PER SHARE - Basic/Diluted (Face value of Rs.1,000/- each)		71.71	97.17

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

PROFIT AND LOSS APPROPRIATION ACCOUNT FOR THE YEAR ENDED MARCH 31, 2020

Particulars	For the year ended 31.03.2020 Rs.	For the year ended 31.03.2019 Rs.
Balance as per last Balance Sheet- General Reserve/ (Accumulated losses)	984,319,820	664,307,439
Add: Profit for the year as per Profit and Loss Account	301,882,176	365,340,643
Less: Proposed Dividend for FY 2019-20 and Dividend Tax	42,099,560	45,328,262
Profit transferred to Reserves and Surplus/ (Accumulated losses)	1,244,102,436	984,319,820

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2020 (Rs.)	As on 31.03.2019 (Rs.)
Schedule-A: Capital		
1. Authorised Capital		
42,50,000 (42,50,000) Equity Shares of Rs.1000 each	4,250,000,000	4,250,000,000
2. Issued		
Equity Share Capital:		
42,10,000 Equity Shares (Previous year 37,60,000 numbers) of Rs.1,000 each	4,210,000,000	3,760,000,000
3. Subscribed and paid up		
41,24,956 Equity Shares of (Previous year 36,74,956 numbers) of Rs.1,000 each fully paid	4,124,956,000	3,674,956,000
85,000 (Previous year 85,000) Special Equity Shares of Rs.1,000/- each (issued u/s 4A of State Financial Corporations' Act, 1951)	85,000,000	85,000,000
Total	4,209,956,000	3,759,956,000
Schedule B: Reserves and Surplus		
i) Reserves		
Revaluation Reserve:		
Revaluation of lands held	1,535,003,100	1,535,003,100
ii) SPECIAL RESERVE FUND (In terms of Sec.35A of the State Financial Corporations' Act, 1951 representing dividend foregone by the Govt.of Tamilnadu and IDBI)	24,999,716	24,999,716
iii) Transfer from Profit & Loss Appropriation Account	1,244,102,436	984,319,820
Total	2,804,105,252	2,544,322,636
Schedule-C: Bonds		
9.85% Non-SLR Bonds 2014		
Guaranteed by Government of Tamilnadu as to principal and interest.	1,500,000,000	1,500,000,000
Total	1,500,000,000	1,500,000,000

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2020 (Rs.)	As on 31.03.2019 (Rs.)
Schedule-D: Borrowings		
1. Loan in lieu of capital - IDBI (Unsecured)	125,000,000	125,000,000
2. Term Loan from Banks (Sec. by book debts)	1,624,999,784	2,399,313,952
3. Overdraft from Banks (Sec. by book debts)	354,133	264,500
Total	1,750,353,917	2,524,578,452
Schedule-E: Deposits		
1. Deposits from Temples, Educational institutions, etc.	1,264,378,054	1,323,554,358
2. Inter-Corporate Deposits	1,517,004,423	1,841,108,832
Total	2,781,382,477	3,164,663,190
Schedule-F: Other Liabilities and Provisions		
1. Advances & Deposits from Constituents & others	321,024,396	199,705,471
2. Liability for others	694,195,233	1,213,765,798
3. Provision on Standard Assets	64,260,442	73,853,120
Add: Provision for Current Year	(17,759,044)	(9,592,678)
	46,501,398	64,260,442
4. Wealth Tax	4,792,584	4,792,584
5. Income Tax	694,217,000	659,217,000
Add: Provision for the year	81,289,000	35,000,000
	775,506,000	694,217,000
6. Provision for Proposed Dividend	42,099,560	37,599,560
Provision for Dividend Tax	—	7,728,702
	42,099,560	45,328,262
Total	1,884,119,171	2,222,069,557

SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2020 (Rs.)	As on 31.03.2019 (Rs.)
Schedule-G: Cash and Bank Balances		
1. Cash in hand	2,321,165	4,725,357
2. Balance with banks		
i) Reserve Bank of India	180,168	146,100
ii) Current A/c with scheduled Banks	453,735,697	416,407,110
iii) Term Deposits with Banks	873,785,366	1,116,437,684
Total	1,330,022,396	1,537,716,251
Schedule-H: Investments		
Investment in shares		
Quoted	332,970,366	454,440,375
Non-Quoted	28,430,049	28,430,049
Total	361,400,415	482,870,424

SCHEDULES TO BALANCE SHEET
SUMMARY FOR QUOTED / NON-QUOTED SHARES AS ON 31ST MARCH 2020

	Current year (Rs.)	Previous year (Rs.)
COST OF FULLY PAID SHARES		
QUOTED		
EQUITY	476,531,140	476,531,140
NON QUOTED		
EQUITY	47,929,365	47,929,365
REDEEMABLE PREFERENCE	15,412,868	15,412,868
TOTAL	539,873,373	539,873,373
MARKET / BOOK VALUE	361,400,415	482,870,424
DEPRECIATION REQUIRED	178,472,958	57,002,949
DEPRECIATION HELD	178,472,958	57,002,949
NET VALUE OF INVESTMENTS AS PER BALANCE SHEET	361,400,415	482,870,424

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
 For **M/s. VARDHAMAN & CO.**
 Chartered Accountants

Place : Chennai
 Date : 07.10.2020

V. BASKARAN
Senior Partner

SCHEDULE FOR INVESTMENT IN SHARES AS ON 31ST MARCH 2020

I. FULLY PAID EQUITY SHARES (QUOTED)

Sl. No.	Name of the Company	No. of Shares	Face Value	Book Cost	Market Rate / Balance Sheet Value	Market Value/ Balance Sheet Value	Net Value (Lower of (5) or (7))
(1)	(2)	(3)	Rs. (4)	Rs. (5)	Rs. (6)	Rs. (7)	Rs. (8)
I-Market value							
1	NLC India Ltd	5,970,126	10	358,207,560	43.90	262,088,531	262,088,531
2	IDBI Bank Ltd.(Formerly Industrial Development Bank of India)	35,680	10	2,899,000	19.30	688,624	688,624
3	Kothari Sugars & Chemicals Ltd.	10,350	10	4,485,000	8.55	88,492	88,492
4	Rallis India Ltd.	801,150	1	667,660	175.60	140,681,940	667,660
5	Sakthi Sugars Ltd.	495,099	10	11,254,130	7.30	3,614,223	3,614,223
6	Seshasayee Paper & Boards Ltd.*	9,000,000	2	16,000,000	104.00	936,000,000	16,000,000
7	Sical Logistics Ltd. (Formerly South India Corporation (Agencies) Ltd.)**	160,467	10	10,012,771	6.31	1,012,547	1,012,547
8	Sicagen India Ltd.**	160,467	10	6,355,869	8.64	1,386,435	1,386,435
9	Tamilnadu News Print & Papers Ltd.	400,000	10	44,000,000	88.90	35,560,000	35,560,000
10	Elgi Rubber Company Ltd	1,179,696	1	158,000	11.10	13,094,626	158,000
11	Vedanta Ltd (Formerly Sesa Sterlite, Madras Aluminium Company Ltd.)	2,450,000	1	7,000,000	64.70	158,515,000	7,000,000
II-Balance Sheet Value							
12	Reed Relays and Electronics India Ltd.	41,956	10	2,097,850	371.69	15,594,626	2,097,850
13	Ambattur Enterprises Ltd. (Formerly T & R Welding Products (India) Ltd.)	3,680	100	368,000	1919.93	7,065,342	368,000
14	Kamar Chemicals & Industries Ltd.	137,550	10	1,834,000	—	—	—
15	M I L Industries Ltd.	168,000	10	1,680,000	90.10	15,136,800	1,680,000
16	Sree Maruthi Marine Industries Ltd., (Maruthi Crystal Salt Co., Ltd)	20,000	10	—	19.77	395,400	—
17	Wavin India Ltd.	59,275	10	—	—	—	—
18	Sivanandha Pipe Fittings Ltd.	33,600	10	560,000	43.65	1,466,640	560,000
III-Others							
19	Indian Steel Rolling Mills Ltd.	46,620	10	310,800	—	1	1
20	MICO Farm Chemical Ltd.	7,480	100	748,000	—	1	1
21	Seshasayee Industries Ltd.	241,750	10	2,417,500	—	1	1
22	Bokiyu Tanneries Ltd.	41,900	10	—	—	—	—
23	Secals Ltd.	125,000	10	5,475,000	—	1	1
TOTAL				476,531,140			332,970,366

SCHEDULES TO BALANCE SHEET
II. FULLY PAID REDEEMABLE CUMULATIVE PREFERENCE SHARES (NON-QUOTED)

Sl. No. (1)	Name of the Company (2)	No. of Shares (3)	Face Value Rs. (4)	Book Cost Rs. (5)	Net Value after Depreciation Rs. (6)
1	Ergodyne Private Ltd.	900	100	90,000	1
2	Industrial Venture Capital Ltd	1,000,000	10	10,000,000	1
3	Mod Shoe Co. P Ltd.	1,453	100	145,300	1
4	Southern Structurals Ltd.	44,392	10	177,568	1
5	Sleek Textiles Industries Ltd.	500,000	10	5,000,000	1
6	Sakthi Pipes Ltd.	9,703	100	—	—
7	Zenith Lamps & Electricals Ltd.	48,575	10	—	—
TOTAL (A)				15,412,868	5

III FULLY PAID EQUITY SHARES (NON-QUOTED)

Sl. No. (1)	Name of the Company (2)	No. of Shares (3)	Face Value Rs. (4)	Book Cost Rs. (5)	BV Rs. (6)	Market Value/ Balance Sheet Value (BV) Rs. (7)	Net value (Lower of (5) or (7)) Rs. (8)
1	Chettinad Cement Corporation Ltd	61	200,000	25,864,000	15,978,448.28	974,685,345	25,864,000
2	Pandyan Hotels Ltd.	4,985	100	—	835.73	4,166,114	0
3	ITCOT Consultancy and Services Ltd.	2,000	100	200,000	5,872.87	11,745,740	200,000
4	Lakshmi Precision Tools Ltd.	34,900	10	523,500	60.53	2,112,497	523,500
5	Malladi Drugs & Pharmaceuticals Ltd.	770,000	5	500,000	57.50	44,275,000	500,000
6	Guindy Industrial Estate Infrastructure Upgradation Company	2,500	10	25,000	—	1	1
7	India Forge & Drop Stampings Ltd.	71,179	10	907,535	158.65	11,292,548	907,535
8	Sun Paper Mill Ltd.	43,500	10	435,000	13.88	603,780	435,000
9	Industrial Venture Capital Ltd.	1,000,000	10	10,000,000	—	—	1
10	Marshall & Sons (India) Ltd.	79,372	10	198,430	—	—	1
11	Devi Spinning Mills Ltd.	1,000	1,000	1,000,000	—	—	1
12	Kumaragiri Electronics Ltd.	35,000	10	350,000	—	—	1
13	Rockfort Fastners Ltd.	25,000	10	250,000	—	—	1
14	Forge Mech Private Ltd.	3,900	10	39,000	—	—	1
15	Madras Forgings & Allied Industries (CBE)	4,849	100	484,900	—	—	1
16	Sivanandha Steels Ltd.	357,600	10	7,152,000	—	—	1
17	Southern Castings Ltd.	46,310	10	—	—	—	0
18	Sakthi Pipes Ltd.	14,850	100	—	—	—	0
19	Trac Industries & Components Ltd.	9,960	100	—	—	—	0
20	Ramasayee Agro Industries Ltd.	2,500	100	—	—	—	0
21	Upper India Bearings & Bushings Ltd.	20,000	10	—	—	—	0
22	Tuber Pharma Chemicals Ltd.	20,000	10	—	—	—	0
23	Tamilnadu Alloy Foundry Co Ltd.	90,000	10	—	—	—	0
24	Omega Cables Ltd.	10,330	100	—	—	—	0
25	Micro Tools Ltd.	11,135	100	—	—	—	0
TOTAL (B)				47,929,365			28,430,044

Non-quoted shares (A) + (B)

28,430,049

* Seshasayee Paper & Boards Ltd. split their stock in the ratio of 1:5. So their face value per share has reduced from Rs.10 per share to Rs.2 per Share. Accordingly the number of shares increased from 18,00,000 to 90,00,000.

** In the year 2008, Sical Logistics Ltd. transferred their Trading, Plantation and Services division to Sical India Ltd. by way of demerger. In turn, Shareholders of Sical Logistics Ltd. are entitled to 1 share in Sical India Ltd. for every share held in Sical Logistics Ltd at nil cost. Corporation was allotted 160467 shares in Sical India Ltd. and shown the book cost as nil. Now the Corporation has apportioned the Sical Logistics Ltd. book cost of Rs.1,63,68,640 between Sical Logistics Ltd and Sical India Ltd. based on their Networth as on 31.03.2019.

SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2020 (Rs.)	As on 31.03.2019 (Rs.)
Schedule-I: Loans and Advances		
Loans and Advances (After adjusting cumulative provision of Rs. 24,89,73,071 (Rs. 244,664,733))	10,473,692,589	10,974,093,145
Different types of loans		
1. General Loan	8,511,380,221	8,510,510,351
2. Working Capital Term Loan	655,016,160	1,081,343,239
3. Generator	13,932,901	16,257,273
4. Transport loans	125,811,408	131,844,548
5. Bill Finance	739,254,191	462,545,396
6. Bridge loans	518,533,536	901,416,735
7. GES	76,640,154	77,891,396
Add: Interest accrued	82,097,089	36,948,940
Less: NPA Provision	(248,973,071)	(244,664,733)
Total	10,473,692,589	10,974,093,145

SCHEDULES SHOWING PARTICULARS OF LOANS AND ADVANCES REFERRED IN THE BALANCE SHEET AS AT 31.03.2020
1. Asset classification:

Asset	Term Loans and Hire Purchase Loans		
	Gross (Rs.)	NPA Provisioning (Rs.)	Net (Rs.)
Standard	9,788,590,156 (10,526,597,232)	— —	9,788,590,156 (10,526,597,232)
Sub-Standard	636,921,223 (263,126,268)	95,784,943 (39,911,583)	541,136,280 (223,214,685)
Doubtful	196,686,566 (313,521,807)	52,720,413 (89,240,579)	143,966,153 (224,281,228)
Loss Assets	100,467,715 (115,512,571)	100,467,715 (115,512,571)	— —
TOTAL	10,722,665,660 (11,218,757,878)	248,973,071 (244,664,733)	10,473,692,589 (10,974,093,145)

(Previous year figures are in brackets)

- 2 Debts due by concerns in which one or more Directors of the Corporation are interested as Directors/Partners/Proprietors or as Share Holders in case of Private Companies. -----
- 3 Total amount of loans disbursed during the year to concerns in which one or more Directors of the Corporation are interested as Directors, Partners, Proprietors or in the case of Private Companies as Members -----
- 4 Loans guaranteed by the State Government and/ or due by a Government Undertaking Rs. 709 lakhs

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

Schedule—J:SCHEDULE OF FIXED ASSETS AS ON 31.03.2020

(in Rupees)

		GROSS BLOCK				DEPRECIATION				NET BLOCK	
Sl. No	Description of Asset	Cost as on 1.4.2019 (Rs.) (1)	Additions (Rs.) (2)	Deletions (Rs.) (3)	Cost as on 31.3.2020 (Rs.) (4)	As on 01.04.2019 (Rs.) (5)	Additions (Rs.) (6)	Deletions (Rs.) (7)	As on 31.3.2020 (Rs.) (8)	WDV as on 31.3.2020 (Rs.) (9)	WDV as on 31.3.2019 (Rs.) (10)
I	TANGIBLE ASSETS										
1	Land – Freehold*	1,628,783,402	—	—	1,628,783,402	—	—	—	—	1,628,783,402	1,628,783,402
2	Building	130,359,505	—	—	130,359,505	45,676,407	2,089,634	—	47,766,041	82,593,464	84,683,098
3	Woodden Partition	13,106,094	—	—	13,106,094	13,035,950	44,304	—	13,080,254	25,840	70,144
4	Plant and Machinery Leased Assets	24,138,374	—	—	24,138,374	24,138,374	—	—	24,138,374	—	—
	Office Equipments & Electricals Fittings	42,077,387	985,382	67,500	42,995,269	34,592,410	2,521,254	64,125	37,049,539	5,945,730	7,484,977
	Computer, UPS, Network & Server	59,966,931	1,232,077	910,860	60,288,148	57,948,246	834,012	867,773	57,914,485	2,373,663	2,018,685
		126,182,692	2,217,459	978,360	127,421,791	116,679,030	3,355,266	931,898	119,102,398	8,319,393	9,503,662
5	Furniture & Fittings	18,989,180	763,327	45,781	19,706,726	18,053,950	296,532	43,485	18,306,997	1,399,729	935,231
6	Vehicles	29,114,653	—	—	29,114,653	24,443,059	1,252,800	—	25,695,859	3,418,794	4,671,595
	Total Tangible Assets	1,946,535,527	2,980,786	1,024,141	1,948,492,171	217,888,395	7,038,536	975,383	223,951,549	1,724,540,622	1,728,647,131
II	INTANGIBLE ASSETS										
1.	Computer Software	4,255,425	158,475	—	4,413,900	3,744,306	222,254	—	3,966,560	447,340	511,119
	Total Intangible Assets	4,255,425	158,475	—	4,413,900	3,744,306	222,254	—	3,966,560	447,340	511,119
	GRAND TOTAL	1,950,790,952	3,139,261	1,024,141	1,952,906,071	221,632,702	7,260,790	975,383	227,918,109	1,724,987,962	1,729,158,250
	Previous Year	1,934,583,597	18,285,857	2,078,502	1,950,790,952	215,638,342	7,969,720	1,975,361	221,632,702	1,729,158,250	1,718,945,255

* Includes amount added on revaluation Rs.1,535,003,100 PY Rs. 1,535,003,100

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

 As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

 Place : Chennai—35
Date: 07.10.2020

V. BASKARAN
Senior Partner

SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2020 (Rs.)	As on 31.03.2019 (Rs.)
Schedule-K: Other Assets		
Deferred Tax Asset	91,185,722	110,826,373
Staff housing loan	4,264,573	7,225,015
Other Advances & Deposit/other dues recoverable from borrowers after adjusting cumulative provision of Rs. 2,57,48,32 (L.Y Rs. 27,50,603)	48,385,021	42,487,414
Prepaid Expenses	1,136,956	749,384
Advance Income Tax	888,774,522	824,396,918
Advance Interest Tax	494,144	494,144
Advance Wealth Tax	4,756,820	4,756,820
Advance Fringe Benefit Tax	815,697	815,697
TOTAL	1,039,813,455	991,751,765

SCHEDULES TO PROFIT & LOSS ACCOUNT

Particulars	For the year ended 31.03.2020 (Rs.)	For the year ended 31.03.2019 (Rs.)
Schedule-L : Income from operations		
Interest on loans and advances	1,406,266,365	1,727,969,968
Interest on investments and Deposits	52,986,648	43,601,178
Total	1,459,253,013	1,771,571,146
Schedule-M : Other Income		
Dividend on shares	99,155,826	109,310,470
Profit on sale of assets	141,273	574,968
Other income		
Investigation fees	22,564,020	15,858,868
Upfront fee	19,395,037	13,585,347
Risk Coverage Receipts	12,157,014	11,035,051
Miscellaneous receipts	16,917,621	18,824,276
Bad debts recovered	189,023,879	203,686,219
Interest on advances to staff	489,929	580,781
Total	359,844,599	373,455,980
Schedule-N: Interest expended		
Interest on borrowings from SIDBI	0	63,253,674
Interest on borrowings from banks	168,412,741	230,629,745
Interest on deposits	231,325,713	258,293,317
Interest on bonds	148,054,149	147,750,005
Interest on others	9,375,000	9,375,000
Total	557,167,603	709,301,741
Schedule-O : Other Financial expenses		
Bank charges	240,949	210,328
Guarantee fee paid to Govt.of T.N	7,510,274	7,500,000
Others	1,018,159	914,500
Total	8,769,382	8,624,828
Schedule-P: Personnel Expenses		
Salaries and allowances - CMD	1,775,644	1,705,577
Salaries - others	408,074,119	529,601,500
Contribution to Provident Fund	33,020,854	36,097,898
Staff Amenities and Welfare Exp	2,573,093	2,765,390
Staff Training and Seminar Expn	1,189,700	1,931,643
Total	446,633,410	572,102,008

SCHEDULES TO PROFIT & LOSS ACCOUNT

Particulars	For the year ended 31.03.2020 (Rs.)	For the year ended 31.03.2019 (Rs.)
Schedule-Q: Administrative expenses		
Travelling & Conveyance		
- CMD	6,020	56,001
- Others	9,366,688	10,752,618
	9,372,708	10,808,619
Directors sitting fees & expenses	79,359	65,439
Rent,Rates,Insurance and Lighting	23,271,903	22,289,217
Postage,Telegrams & Telephones	4,007,569	4,237,915
Printing & Stationery	1,750,550	1,878,099
Publicity and Advertisement & Business promotion expenses	8,208,141	4,648,848
Repairs & Renewals	5,914,145	8,847,791
Inspection & Recovery cost	2,922,309	4,039,101
Audit Fees	354,904	451,371
Legal & other professional expenses	5,669,378	6,800,783
Corporate Social Responsibility	5,000,000	2,000,000
Books and Periodicals	280,804	270,087
Expenses on Office Vehicles	7,892,565	7,960,168
Computer Maintenance Expenses	3,209,787	2,218,431
Concurrent Audit Fee	5,155,077	0
Donation	0	10,000,000
Sundries	9,624,536	5,918,215
Total	92,713,735	92,434,084
Schedule R: Waiver and Write off		
Loans Written off	178,653,779	486,441,741
Other dues written off	16,841,539	15,638,587
Loans waived	331,346	—
Other dues waived	31,369	9,481
Total	195,858,033	502,089,809

Schedule S

**NOTES ANNEXED TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR
ENDED 31ST MARCH, 2020.****A. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES:****1. General**

The accompanying financial statements have been prepared on Going Concern Concept and presented under the historical cost convention except otherwise stated, conforming to the applicable provision and practices, Accounting Standards and guidelines issued by the Small Industries Development Bank of India (SIDBI).

2. Revenue Recognition

- a) Income and Expenditure are generally accounted on accrual basis unless otherwise stated.
- b) Interest on non performing assets, Investigation Fees, Upfront fees, Risk coverage receipts, lease income are accounted on cash basis.
- c) Dividend income is accounted in the year when the right to receive the payment is established.
- d) 3%/6% interest subvention from Government are accounted on receipt basis.

3. Fixed Assets, Depreciation and Revaluation

- a) Fixed Assets other than Land are stated on historical cost basis. Costs directly incurred on acquisition/ take over are capitalized. Land is stated at Revalued Cost.
- b) Cost of Leased assets is amortized equally over the lease period. Accumulated lease adjustment is as per the Accounting Standard (AS 19) on leasing issued by the Institute of Chartered Accountants of India and the same has been reduced from the leased assets.
- c) Depreciation in the case of Office Premises (other than SIDCO shed) was provided under the Straight Line method and in respect of all other assets on written down value method as per the rates prescribed under Schedule II of the Companies Act, 2013 based on useful life of the asset. Depreciation is calculated on the number of days the assets have been put to use. Individual assets costing lesser than Rs.5,000/- are depreciated in full.
- d) The book value of land whose value has undergone significant change is reviewed once in 15 years, in order to relate them more closely to current fair value based on Revaluation reports. The carrying cost of the Land is increased to match with the Current Market value determined through appraisals conducted by independent qualified valuers and the resultant difference is credited to Revaluation Reserve account.

4. Investment

All Investments are treated as Current and carried in the Financial Statements at lower of cost and fair value, determined on an individual scrip basis and as per the guidelines issued by SIDBI. Any reduction in the carrying amount and any reversal of such reduction is charged or credited to profit and loss account.

5. Advances

Loans and Advances including Hire Purchase Financing are classified as Standard, Sub Standard, Doubtful and Loss as per the prudential norms prescribed by SIDBI and necessary provision required thereon is provided. Provision on Non-Performing Assets has been netted off against loans and advances/ other dues.

6. Staff Benefits

a. Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits. Short term employee benefits, including accumulated compensated absences as at the Balance Sheet date, are recognized as an expense as per the Corporation's scheme based on expected obligations on undiscounted basis.

b. Long Term Employee Benefits

The obligation for long term employee benefits such as long term compensated absence as at the Balance Sheet date, is provided for, based on actuarial valuation using the Project Unit Credit Method.

c. Contribution towards Provident fund

The Corporation's Provident Fund Scheme is a defined contribution plan.

The employees and the company make monthly contributions to a Provident Fund Trust, equal to a specified percentage of the covered employee's salary.

The contribution paid/ payable under the scheme is recognized during the period in which employee renders the related services.

d. Contribution to Gratuity Fund

The liability for Gratuity to employees as at the Balance Sheet date is determined on the basis of actuarial valuation based on Project Unit Credit Method and is funded to a Gratuity fund administered by the trustees. The contribution thereof paid/ payable is charged in the books of account.

e. Voluntary Retirement Scheme (VRS)

The compensation paid towards VRS is expensed in the year of incidence.

7. Borrowing Costs

Borrowing Costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized as part of the cost of the Assets. Other Borrowing costs are recognized as an expense in the period in which they are incurred.

8. Leases

The Properties taken on Lease/ rental basis are under a term of Lease/ Agreement for a period of not less than 11 months and are renewable/ cancelable by mutual consent of both parties of the agreement/ Lease.

9. Accounting for Taxes on Income

Income tax expense is the aggregate amount of current tax and deferred tax charged/ adjustment. Current year taxes are determined in accordance with the Income Tax Act,

1961, and favourable judicial pronouncements/ legal opinion. Deferred Tax Asset and Liabilities are measured using tax rates and tax laws that have been enacted by the Balance Sheet date.

Deferred Tax Liability is recognized on timing differences, being the difference between the taxable income and accounting income that originates in one period and is capable of reversing in one or more subsequent periods. The same is recognized using the rates and tax laws that have been enacted or subsequently enacted till the date of Balance sheet. Deferred Tax Asset on carry forward benefit of losses, Loan loss provisioning, Provision for employee benefits, are recognized to the extent of virtual certainty of its realization against profits.

10. Expenses on Intangible Assets

Intangible Assets comprising of system software are stated at cost of acquisition including any cost attributable for bringing the same to its working condition less accumulated depreciation. Any expenses on such software for support and maintenance payable annually are charged to revenue account. Capitalised software is depreciated as per the life applicable to server.

11. Impairment of Assets

The carrying costs of Assets are reviewed each year to find out whether there is any Impairment on account of changes in circumstances and the same is recognized in accordance with the Accounting Standard 28.

12. Contingent Liabilities/ Provisions

Past events leading to possible or present obligations are treated as contingent liability. Provision is recognized in case of present obligations where a reliable estimate can be made and/ or where probable outflow of resources embodying economic benefits will be required to settle the obligation. No contingent assets are recognized in the accounts.

13. Prior Period Adjustments

Considering the nature of Business, all prior period adjustments including those ascertained and determined during the year are accounted under respective heads of accounts.

14. Appropriation of Repayments

- a. Loan receipts are appropriated as follows:
 1. Other dues
 2. Interest
 3. Principal
- b. Receipts in the case of one time settlement/ disposal of primary/ collateral securities by the Corporation are appropriated as follows:
 1. Principal
 2. Other dues
 3. Interest
- c. Receipts subject to pending compliance of terms and conditions of OTS are appropriated as referred in (a) above.

B. DISCLOSURES TO COMPLY WITH THE ACCOUNTING STANDARDS:

1. Employee Benefits:

1.1 GRATUITY

I. PRINCIPAL ACTUARIAL ASSUMPTIONS

Particulars	31.03.2020	31.03.2019
(Expressed as weighted averages)		
Discount Rate	6.39%	7.17%
Salary Escalation Rate	5.00%	5.00%
Attrition Rate	0.50%	0.50%
Expected rate of return on Plan Assets	8.00%	8.00%

II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES

(Rs. in lakhs)

PVO as at the beginning of the period	4193.17	4805.19
Interest Cost	265.27	312.84
Current Service Cost	39.23	33.00
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Benefits paid	(986.88)	(835.03)
Actuarial (gain)/ loss on obligation	(96.57)	(122.82)
PVO as at the end of the period	3414.23	4193.17

III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES

Fair value of plan assets as at the beginning of the period	2835.52	2730.20
Expected return on plan assets	241.67	212.81
Contributions	1357.65	695.00
Benefits paid	(986.88)	(835.03)
Actuarial gain/ (loss) on plan assets	(21.25)	32.54
Fair value of plan assets as at the end of the period	3426.72	2835.52

IV. ACTUAL RETURN ON PLAN ASSETS

Expected return on plan assets	241.67	212.81
Actuarial gain/ (loss) on plan assets	(21.25)	32.54
Actual return on plan assets	220.43	245.35

31.03.2020 31.03.2019
(Rs. in lakhs)

V. ACTUARIAL GAIN / LOSS RECOGNIZED		
Actuarial gain/ (loss) for the period - obligation	96.57	122.82
Actuarial gain/ (loss) for the period - Plan Assets	(21.25)	32.54
Total (gain)/ loss for the period	(75.32)	(155.36)
Actuarial (gain)/ loss recognized for the period	(75.32)	(155.36)
Unrecognized actuarial (gain)/ loss at the end of the period	0	0
VI. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS		
Present value of the obligation	3414.23	4193.17
Fair value of Plan Assets	3426.72	2835.52
Difference	(12.49)	1357.65
Unrecognized transitional liability	0	0
Unrecognized past service cost - non vested benefits	0	0
Amount determined under para 55 of AS 15R	(12.49)	0
Net Liability recognized in the Balance Sheet	0	1357.65
Present value of the future reduction in contribution under para 59(b) of AS 15R	12.49	0
Net Asset Recognised in the Balance Sheet	12.49	0
VII. EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND LOSS		
Current service cost	39.23	33.00
Interest cost	265.27	312.84
Expected return on plan assets	(241.67)	(212.81)
Net actual (gain)/ loss recognized in the year	(75.32)	(155.36)
Transitional liability recognized in the year	0	0
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Effect of limit as per para 59(b) read with para 61(g) of AS 15R	0	0
Expenses recognized in the Statement of Profit and Loss	(12.49)	(22.33)
VIII. MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET		
Opening net liability	1357.65	2074.99
Expense as above	(12.49)	(22.33)
Contribution paid	(1357.65)	(695.00)
Closing net liability	(12.49)	1357.65

IX. AMOUNT FOR THE CURRENT PERIOD **31.03.2020** **31.03.2019**
(Rs. in lakhs)

Present value of obligation	3414.23	4193.17
Plan Assets	3426.72	2835.52
Surplus/ (Deficit)	12.49	(1357.65)
Experience adjustments on plan liabilities - (loss)/ gain	200.90	117.07
Experience adjustments on plan assets - (loss)/ gain	(21.25)	32.54

X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)

Government of India Securities/ State Government Securities	55.00%	55.00%
High Quality Corporate Bonds	40.00%	40.00%
Equity Shares of listed companies	0.00%	0.00%
Property	0.00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Funds managed by insurer	0.00%	0.00%
Others	5.00%	5.00%
Total	100.00%	100.00%

XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR (Rs. in lakhs)

Particulars	31.03.2020	31.03.2019
Best Estimate of Contribution	NA	NA

1.2 EARNED LEAVE

I. PRINCIPAL ACTUARIAL ASSUMPTIONS (Expressed as weighted averages)

Particulars	31.03.2020	31.03.2019
Discount Rate	6.39%	7.17%
Salary Escalation Rate	5.00%	5.00%
Attrition Rate	0.50%	0.50%
Expected rate of return on Plan Assets	0.00%	0.00%

II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES (Rs. in lakhs)

	31.03.2020	31.03.2019
PVO as at the beginning of the period	2414.92	2698.41
Interest Cost	148.51	174.74
Current Service Cost	99.82	103.91
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Benefits paid	(687.38)	(495.26)
Actuarial gain/ (loss) on obligation	205.22	(66.87)
PVO as at the end of the period	2181.09	2414.92

III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES

(Rs. in lakhs)

31.03.2020 31.03.2019

Fair value of plan assets as at the beginning of the period	0	0
Expected return on plan assets	0	0
Contributions	687.38	495.26
Benefits paid	(687.38)	(495.26)
Actuarial gain/ (loss) on plan assets	0	0
Fair value of plan assets as at the end of the period	0	0

IV. ACTUAL RETURN ON PLAN ASSETS

Expected return on plan assets	0	0
Actuarial gain/(loss) on plan assets	0	0
Actual return on plan assets	0	0

V. ACTUARIAL GAIN / LOSS RECOGNIZED

Actuarial gain/ (loss) for the period - obligation	(205.22)	66.87
Actuarial gain/ (loss) for the period - Plan Assets	0	0
Total (gain)/ loss for the period	205.22	(66.87)
Actuarial (gain)/ loss recognized for the period	205.22	(66.87)
Unrecognized actuarial (gain)/ loss at the end of the period	0	0

VI. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS

Present value of the obligation	2181.09	2414.92
Fair value of Plan Assets	0	0
Difference	2181.09	2414.92
Unrecognized transitional liability	0	0
Unrecognized past service cost - non vested benefits	0	0
Liability recognized in the Balance Sheet	2181.09	2414.92

VII. EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND LOSS

Current service cost	99.82	103.92
Interest cost	148.51	174.74
Expected return on plan assets	0	0
Net actual (gain)/ loss recognized in the year	205.22	(66.87)
Transitional liability recognized in the year	0	0
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Expenses recognized in the Statement of Profit and Loss	453.55	211.77

31.03.2020 31.03.2019
(Rs. in lakhs)

VIII. MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET

Opening net liability	2414.92	2698.41
Expense as above	453.55	211.77
Contribution paid	(687.38)	(495.26)
Closing net liability	2181.09	2414.92

IX. AMOUNT FOR THE CURRENT PERIOD

Present value of obligation	2181.09	2414.92
Plan Assets	0	0
Surplus/ (Deficit)	(2181.09)	(2414.92)
Experience adjustments on plan liabilities - (loss)/ gain	(143.08)	63.55
Experience adjustments on plan assets - (loss)/ gain	0	0

X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)

Government of India/State Govt. Securities	0.00%	0.00%
High Quality Corporate Bonds	0.00%	0.00%
Equity shares of listed companies	0.00%	0.00%
Property	0.00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Funds managed by Insurer	0.00%	0.00%
Others	0.00%	0.00%
Total	0.00%	0.00%

XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR

Best Estimate of Contribution	0	0
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2. Segment Reporting:

The Corporation is engaged primarily in the business of financing and there are no separate reportable segments as per AS-17 (Segment Reporting)

3. Related Party Disclosures (AS-18)
Key Managerial Personnel

Name	Designation	Period
Dr. (Tmt) M. Aarthi	MD	From 01.04.19 to 31.03.20
Thiru S. Chockanathan	CFO	From 01.04.19 to 31.03.20
Thiru D. Durairaj	Company Secretary	From 01.04.19 to 31.03.20

Remuneration paid to Key Managerial Personnel is Rs. 51.40 lakhs (Previous Year Rs. 61.17 lakhs).

4. Earnings per Share:

The calculation of earnings per share is given below:

	(Rs. in lakhs)	
	31.03.2020	31.03.2019
Earnings for the year	3018.82	3653.40
Number of shares	42,09,956	37,59,956
Earnings Per Share (Rs.)	71.71	97.17

5. Deferred Tax Assets/ Liabilities:

The major components of Deferred tax Assets/Deferred tax Liabilities are as follows:

	(Rs. in lakhs)	
DTA/DTL COMPONENTS	31.03.2020	31.03.2019
Deferred Tax Assets		
1. Loan Loss Provisions	443.23	575.54
2. Provision for employee benefits	635.13	703.23
Total - DTA (A)	1078.36	1278.77
Deferred Tax Liabilities		
On account of Depreciation (B)	166.50	170.50
Net Deferred Tax {(A) - (B)}	911.86	1108.27
Deferred Tax Asset Previous Year	1108.27	2212.67
Provision for Deferred Tax	(196.41)	(1104.40)

6. Revaluation of Lands:

Revaluation of lands owned by the Corporation was done through appraisals conducted by independent qualified valuers on 31-03-2007 and the resultant appreciation held under revaluation reserve as on 31.03.2020 is Rs.15350.03 lakhs (Rs.15350.03 lakhs).

7. Depreciation has been provided on the basis of useful life of the assets as prescribed by Schedule II to the Companies Act 2013.

The useful life of the assets in respect of Software is estimated at 6 years.

C. DISCLOSURE TO COMPLY WITH THE REQUIREMENT OF CONTROLLING AUTHORITIES OF THE CORPORATION

- Provisions for loan losses have been made on the outstanding after considering monies held under deposits. All credit exposures are classified as per the Regulator's guidelines into performing and non-performing assets. NPAs are further classified into sub standard, doubtful and loss assets based on the criteria stipulated by the Regulator and provisions are made as per the Accounting Policy.

2) MOVEMENT OF PROVISIONS:

(Rs. in lakhs)

PARTICULARS	NPA	INVESTMENTS	OTHER ASSETS	TOTAL
Opening Provisions for advances/ investments/ other assets	2447	570	27	3044
Add: Addition during the year	43	1215	0	1258
Less: Write Offs/ Write Backs/ Recovery during the year	0	0	1	1
Closing Balance	2490	1785	26	4301

3) DATA ON WORKING RESULTS AND FINANCIAL POSITION (Disclosure made to the extent possible in compliance with SIDBI's guidelines, vide Circular dated 04.05.2001)

S.No.	Particulars	Current Year	Previous Year
A.	Interest income as a percentage of average working funds	9.24%	10.25%
B.	Non-interest income as a percentage of average working funds	2.71%	4.03%
C.	Operating Profit as a percentage of average working funds	4.69%	4.52%
D.	Operating Profit per employee (Rs. In lakhs)	25.86	23.32
E.	Net Risk Weighted Assets (Rs. in lakhs)	1,30,547	1,37,608
F.	Core Capital Adequacy Ratio	41.27%	33.85%
G.	Tier II Capital Adequacy	6.60%	6.39%
H.	Capital Adequacy Ratio (CAR)	47.87%	40.25%
I.	Percentage of Net NPAs to Net Loans and Advances	6.54%	4.08%
J.	Percentage of Net NPA (Sub Standard) to Net Loans and Advances	5.17%	2.03%
K.	Percentage of Net NPA (Doubtful) to Net Loans and Advances	1.37%	2.05%

L) Movement of NPAs

(Rs. in lakhs)

FINANCIAL YEAR		2019-20			2018-19	
LOAN CATEGORY	GROSS	PROV	NET	GROSS	PROV	NET
SUB STANDARD	6369	958	5411	2631	399	2232
DOUBTFUL	1967	527	1440	3135	892	2243
LOSS	1005	1005	0	1155	1155	0
TOTAL	9341	2490	6851	6921	2446	4475

4) Credit exposures as percentage to total assets, in respect of:

- The largest single borrower is Rs.3802 lakhs, 2.55% to total assets.
- The largest single borrower group is Rs.3802 lakhs, 2.55% to total assets.
- The 10 largest borrowers is Rs.9450 lakhs, 6.33% to total assets.
- The 10 largest borrower group is Rs.9450 lakhs, 6.33% to total assets.

5) MATURITY PATTERN OF ASSETS AND LIABILITIES

In compiling the information of Maturity pattern, certain estimates and assumptions have been made by the Management, which have been relied upon by the auditors.

(Rs. in lakhs)

PARTICULARS	<=1 YR	>1 YR & UPTO 3 YRS	>3 YRS & UPTO 5 YRS	>5 YRS & UPTO 7 YRS	>7 YRS & UPTO 10 YRS	>10 YRS	TOTAL
ASSETS	48559	43534	20552	11995	7250	17409	149299
LIABILITIES	34324	26297	6379	5000	5443	71856	149299
GAP	14235	17237	14173	6995	1807	-54447	0

D. OTHER MATTERS

i) Confirmation of Loans and Advances:

Balance in respect of loan accounts have been treated as confirmed, since there is no dispute regarding the demand notice (which includes outstanding amount) sent by the Corporation.

ii) Income Tax department has raised certain demands in connection with accrued interest on sticky loans and deduction u/s 36, etc. The Corporation went on appeal & had earlier won the cases in the Income Tax Appellate Tribunal. However the Department went on appeal to the High Court and the High Court has given the verdict in favour of the Corporation. Order giving effect to the High Court Judgement is yet to be received from the Income Tax Department.

No tax demand / appeal is pending as at 31.03.2020.

iii) As per the common dividend policy evolved by the State Government, vide G.O.Ms.No.123 Finance Department dated 19th May 2014, the State PSUs have to declare 30% of the Net Profit (after tax) or 30% of the paid up share capital whichever is higher subject to availability of disposable profit. The Dividend payable for the Financial year 2019-2020 as per the above G.O. is Rs.9.05 crores subject to availability of disposable profit. As the Corporation wiped out the accumulated losses only recently and in order to build reserves for the future and to meet other long term commitments, the Corporation has proposed 1% dividend amounting to Rs. 4.21 crores leaving a gap of Rs. 4.84 crores.

iv) The COVID-19 pandemic spread across India had created an unprecedented level of disruption in economic activities.

The Government of India declared a nation wise lock down effective from March 25, 2020, which still inforce.

The impact of the COVID-19, on the Company's business disbursement and the asset quality would depend on the time taken for economic activities to resume to normal levels, which remains uncertain.

RBI announced the COVID-19 Regulatory Package following which, the company has extended the option of moratorium for installments and interest falls due between March 1, 2020 and May 31st 2020 to all eligible customers.

Further in line with RBI Notification dated 17.04.2020 regarding moratorium / asset classification, (due to COVID-19 Pandemic) the company has extended the benefit as on 31.03.2020 and the details are as under:

	Rs. in crores
i. Amount due in respect of overdue instalments	4.18
ii. Amount due in respect of overdue interest	4.78
iii. No. of Loan accounts	2283
(All above accounts are Standard as on 01/03/2020)	

E. Contingent Liabilities:

	(Rs. in lakhs)	
Particulars	Current Year	Previous Year
(i) Claims of borrowers not acknowledged as debts	200	350
(ii) Others	649	618

F. The Corporation has no "suppliers/ vendors" as such to be classified as required by "The Micro, Small and Medium Enterprises Development Act, 2006".

G. Figures of the previous year have been regrouped/rearranged, wherever necessary.

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

A) CASH FLOW FROM OPERATING ACTIVITIES:		2019-2020 Rs.	2018-2019 Rs.
Net Profit/(Loss) before Tax		402,811,827	510,780,802
Adjustments for:			
Depreciation & lease charge for the year		7,260,790	7,969,720
Loss/(Profit) on Sale of Fixed Assets		(141,273)	(574,968)
		409,931,344	518,175,554
Adjustment for:			
(Increase) Decrease in Investments		121,470,009	3,362,449
(Increase) decrease in advances		500,400,556	3,223,023,978
(Increase)decrease in other assets		(67,702,341)	(4,914,068)
Increase (decrease) in other Liabilities		(380,049,946)	193,081,502
		(i) 584,049,622	3,932,729,415
Direct Taxes due / paid		(ii) (81,289,000)	(35,000,000)
		(i + ii) 502,760,622	3,897,729,415
B) CASHFLOW FROM INVESTMENT ACTIVITIES:			
Purchase of Fixed Assets		(3,139,261)	(18,285,857)
Proceeds from sale of assets		190,032	678,109
		(2,949,229)	(17,607,748)
C) CASHFLOW FROM FINANCING ACTIVITIES:			
Increase(decrease) in capital		450,000,000	550,000,000
Increase (decrease) in borrowings		(774,224,535)	(2,305,346,500)
Increase(decrease) in deposits		(383,280,713)	(1,414,685,642)
		(707,505,248)	(3,170,032,142)
Net increase/(decrease) in cash and cash equivalents		(A+B+C) (207,693,855)	710,089,525
Cash and Cash equivalents at the beginning of the year		1,537,716,251	827,626,726
Cash and Cash equivalents at the end of the year		1,330,022,396	1,537,716,251
D) DETAILS OF CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR			
Cash in hand		2,321,165	4,725,357
Reserve Bank of India		180,168	146,100
Current A/c with Scheduled Banks		453,735,697	416,407,110
Term Deposits with Banks		873,785,366	1,116,437,684
TOTAL		1,330,022,396	1,537,716,251

D. DURAIRAJ
Company Secretary

S. CHOCKANATHAN
Chief Financial Officer

E. SUNDARAVALLI
Managing Director

S. RAJENDIRAN
Director

As per our report of even date annexed
For **M/s. VARDHAMAN & CO.**
Chartered Accountants

Place : Chennai
Date : 07.10.2020

V. BASKARAN
Senior Partner

VISHWANATH SINGH JADON, IA & AS**ACCOUNTANT GENERAL (AUDIT-II)
TAMIL NADU & PUDUCHERRY****COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF TAMIL NADU INDUSTRIAL INVESTMENT CORPORATION LIMITED, CHENNAI FOR THE YEAR ENDED 31ST MARCH 2020.**

The preparation of financial statements of Tamil Nadu Industrial Investment Corporation Limited, Chennai for the year ended 31st March 2020 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the Company. The Statutory Auditors appointed by the Comptroller and Auditor General of India under Section 139(5) of the Act are responsible for expressing opinion on the financial statements under Section 143 of the Act based on independent audit in accordance with standards on auditing prescribed under section 143 (10) of the Act. This is stated to have been done by them vide their Audit Report dated 07.10.2020.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of Tamil Nadu Industrial Investment Corporation Limited, Chennai for the year ended 31 March 2020 under Section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the Statutory Auditors and is limited primarily to inquiries of the Statutory Auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to the Statutory Auditors' Report under Section 143(6)(b) of the Act.

For and on the behalf of the
Comptroller & Auditor General of India

Place : CHENNAI
Date : 02.12.2020

VISHWANATH SINGH JADON
Accountant General

PATTERN OF SHAREHOLDING AS ON 31.03.2020

S.No.	Name of the Shareholder	No. of Shares (Rs. 1,000/- each)	% as on 31.03.2020
1.	Government of Tamilnadu	3,035,228	72.10
2.	SIPCOT	500,000	11.87
3.	Small Industries Development Bank of India, Mumbai	170,000	4.04
4.	TIDCO	500,000	11.87
5.	Government of Puducherry	1,500	0.04
6.	Insurance Companies	1,160	0.03
7.	Other Banks including Co-op. Banks	2,068	0.05
	TOTAL	4,209,956	100.00

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

HEAD OFFICE

	TELEPHONE	FAX	E-MAIL
692, 'MHU' Complex, Anna Salai, Nandanam, Chennai - 600 035.	044-24331203 044-24306100 Website: http://www.tiic.org	044- 24347150 044- 24347209	ho@tiic.org

REGIONAL APPRAISAL CELL OFFICES

- 1) **CHENNAI**
New No. 692, Anna Salai,
Ground Floor, Right Wing,
Nandanam, Chennai - 600 035.
044-
48529514
rmchennai@tiic.org
- 2) **COIMBATORE**
No. 94, Dr. Nanjappa Road, I Floor
United Shopping Complex,
Coimbatore - 641 018.
0422-
2302231
rmcoimbatore@tiic.org
- 3) **MADURAI**
No. 1A, 2nd East Cross Street
I Floor (Reliance Fresh Upstairs)
Anna Nagar, Madurai 625 020.
0452-
2533018
rmmadurai@tiic.org
- 4) **SALEM**
Sri Lakshmi Complex, 1st Floor
4/22, Omalur Main Road
Swarnapuri, Salem - 636 004.
0427-
2448315
rmsalem@tiic.org
- 5) **TIRUNELVELI**
5C / 5B, Hotel Shakuntala Shopping Complex
II Floor, Trivandrum Road,
Vannarpettai,
Tirunelveli - 627 003
0462-
2502721
rmtirunelveli@tiic.org
- 6) **TRICHY**
K.R.T. Building, II Floor,
No. 33, Promenade Road,
Contontment,
Trichy - 620 001.
0431-
2414177
rmtrichy@tiic.org

BRANCH OFFICES

- 1) **CHENNAI**
New No. 692, Anna Salai, Ground Floor,
Right Wing, Nandanam,
Chennai - 600 035.
044-
48529518
bmchennai@tiic.org
- 2) **TIRUVALLUR**
86, C&D, II Main Road,
Ambattur Industrial Estate,
Chennai - 600 058.
044-
26257664
bmtiruvallur@tiic.org
- 3) **MARAIMALAI NAGAR**
HIG No. 42&43, 1st Floor, M.G.R. Salai,
Off. G.S.T. Road, Maraimalai Nagar
Chengalpattu Dist. - 603 209.
044-
27451650
bmtambaram@tiic.org

	TELEPHONE	FAX	E-MAIL
4) VELLORE Vasan ENT Clinic, I Floor, 73/A, Katpadi Main Road, Gandhi Nagar, Vellore - 632 006	0416- 2249861		bmvellore@tiic.org
5) CUDDALORE No. 60/1B, Imperial Plaza, Nellikuppam Main Road, Near Dist. Employment Office, Semmandalam, Cuddalore - 607 001	04142- 230831		bmcuddalore@tiic.org
6) COIMBATORE No. 94, Dr. Nanjappa Road, I Floor, United Shopping Complex, Coimbatore - 641 018.	0422- 2380520		bmcoimbatore@tiic.org
7) TIRUPUR Kumaran Shopping Complex, II Floor, Kumaran Road, Near Railway Station Tirupur - 641 601.	0421- 2207489		bmtiruppur@tiic.org
8) ERODE C.S. Sengottiah Complex, II Floor, No. 23, Chidambaram Colony, 80 feet Road, Periyar Nagar, Erode - 638 001.	0424- 2262080		bmerode@tiic.org
9) KURICHI Plot No. 91, First Floor, COSIEMA Complex Kurichi SIDCO Industrial Estate (West) Kurichi, Coimbatore - 641 021	0422- 2670084		bmkurichi@tiic.org
10) MADURAI No. 1A, East Cross Street (First Floor) (Reliance Fresh Upstairs) Anna Nagar, Madurai - 625 020.	0452- 2533331		bmmadurai@tiic.org
11) DINDIGUL Plot No.9, Spencer Compound, II Floor, Tiruvalluvar Salai, Near Bus Stand, Dindigul - 624 003.	0451- 2433785		bmdindigul@tiic.org
12) KARAIKUDI SATELLITE OFFICE D.No.49/3, Keelamel 120 Feet Road, Renault Car Show Room upstairs, Near New Bus Stand, Karaikudi - 630 002.	04565- 230210		bmkaraikudi@tiic.org
13) SALEM Sri Lakshmi Complex, I Floor 4/22, Omalur Main Road, Swarnapuri, Salem - 636 004.	0427- 2440444	0427- 4042054	bmsalem@tiic.org

	TELEPHONE	FAX	E-MAIL
14) NAMAKKAL SATELLITE OFFICE No. 20/127A-5B, First Floor 80 Feet Road, Salem Road Namakkal - 637 001	04286- 277667		bmnamakkal@tiic.org
15) DHARMAPURI DDDC Building (Upstairs), Pennagaram Road, Dharmapuri - 636 702.	04342- 260866		bmdharmapuri@tiic.org
16) HOSUR Plot No. 308&309, SIPCOT Housing Colony SIPCOT Industrial Complex (Opp. LAL), Near SBI/SIPCOT Shopping Complex, Hosur - 635 126.	04344- 275596		bmhosur@tiic.org
17) TIRUNELVELI 5C/5B, Hotel Shakuntala Shopping Complex, II Floor, Trivandrum Road, Vannarpettai, Tirunelveli - 627 003.	0462- 2502038		bmtirunelveli@tiic.org
18) THOOTHUKUDI No. 4/35, N.P.S. Complex, II Floor, Polpettai, Near Bus Stand, Tuticorin - 628 002.	0461- 2346082		bmtuticorin@tiic.org
19) NAGERCOIL 37, Cape Road, Nagercoil - 629 001.	04652- 232859		bmnagercoil@tiic.org
20) SIVAKASI No. 98/C4, Second Floor, Chairman Shanmuga Nadar Road, Sivakasi - 626 123	04562- 229322		bmsivakasi@tiic.org
21) TRICHY KRT Building, II Floor, No. 33, Promenade Road, Cantonment, Trichy - 620 001.	0431- 2460498		bmtrichy@tiic.org
22) PUDUKKOTTAI SATELLITE OFFICE 'Mena Complex', I Floor, T.S. No.2430/31, West Main Street, Pudukkottai - 622 001.	04322- 222354		bmpudukkottai@tiic.org
23) THANJAVUR 2854, N.G.K. Apartment, Opp. to Arul Theatre, Nanjikottai Road, Thanjavur - 613 001.	04362- 230465		bmthanjavur@tiic.org

	TELEPHONE	FAX	E-MAIL
24) KARUR 66/1, 5th Cross, 1st Floor, Sengunthapuram Karur - 639 002.	04324- 235581		bmkarur@tiic.org
25) VILLUPURAM 23A, Ranganathan Street, I Floor Woodlands Complex, Chennai-Trichy Trunk Road, Villupuram - 605 602	04146- 229131		bmwillupuram@tiic.org

SATELLITE OFFICES

1) TIRUVANNAMALAI 4-A, Lakshmipuram I Floor, Bye-Pass Road, Gandhi Nagar, Tiruvannamalai - 606 602.	04175- 253032		bmtiruvannamalai@tiic.org
2) RAMANATHAPURAM No.1130-C, I Floor, Opp. To Sothurani, Ramnad-Rameswaram Road, Bharathi Nagar, Ramanathapuram - 623 504.	04567- 232474		bmramnad@tiic.org
3) THENI Room No. 22, D.No. 297, Chinthamani Ammal Complex, Near Kottakudi Palam, Cumbum Road, Theni - 625 531.	04546- 251982		bmtheni@tiic.org
4) VIRUDHUNAGAR No. 27-C, 1st Floor, Railway Feeder Road, Virudhunagar - 626 001.	04562- 243911		bmvirudhunagar@tiic.org
5) PERAMBALUR No. 132, I Floor, Mathanagopalapuram 2nd Street, Perambalur - 621 212	04328- 276659		bmperambalur@tiic.org
6) NAGAPATTINAM Door No. 12/1, LRJ Complex, II Floor, (Opp. to Military Canteen) Naduvar Keela Street Nagapattinam - 611 001.	04365- 225656		bmnapapattinam@tiic.org
7) SRIPERUMBUDUR No. 5, Ramanujar Street, No. 77, Bangalore Trunk Road, Near Pandian Hospital, Sriperumbudur - 602 105.	044- 27162665		bmsriperumbudur@tiic.org
8) GUMMIDIPOONDI No. 711-A, North SIPCOT Road Gummidipoondi	044- 29565679		bm gummidipoondi@tiic.org

PRINCIPAL OFFICERS AT HEAD OFFICE

Sl. No.	Name of the official (Thiru/Tmt.)	Designation
1.	T. Kirubakaran	General Manager
2.	G. Srinivasan	General Manager
3.	S. Muralidharan	Deputy General Manager
4.	R. Ravichandran	Assistant General Manager
5.	D. Durairaj	Assistant General Manager/ Company Secretary
6.	R.J. Ramesh	Assistant General Manager
7.	R. Palanivel	Assistant General Manager
8.	M. Rangaraju	Senior Manager
9.	A.J.S. Raju	Senior Manager