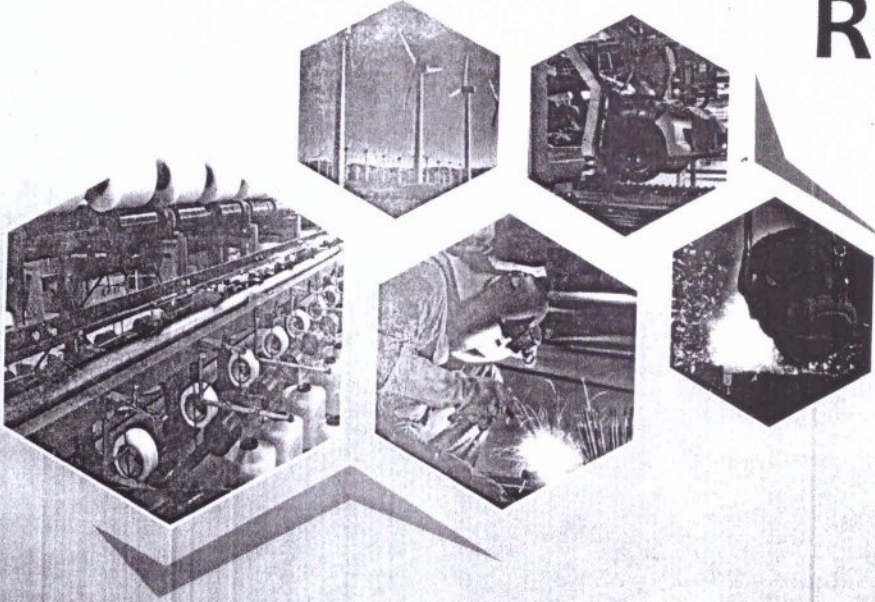




தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்  
The Tamilnadu Industrial Investment Corporation Limited

# 66<sup>th</sup> Annual Report



*Nurturing Industrial growth...*

**2014-2015**

அறுபத்தி ஆறாம் ஆண்டு அறிக்கை

THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

66<sup>th</sup> Annual  
Report | 2014-2015  
அறுபத்தி ஆறாம் ஆண்டு அறிக்கை

# THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

REGD. OFFICE: 'MHU' COMPLEX, 692, ANNA SALAI,  
NANDANAM, CHENNAI - 600 035.



**SIXTY SIXTH  
ANNUAL REPORT AND STATEMENT OF ACCOUNTS  
MARCH 31, 2015**





தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

**TIIC**

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தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

**TIIC**

## Board of Directors

as on 02.09.2015

1. **Thiru Aadirajaram, B.A., B.L.,**  
Chairman,  
The Tamilnadu Industrial Investment Corporation Ltd.,
2. **Thiru S.K. Prabakar, IAS.,**  
Prl. Secretary/Managing Director,  
The Tamilnadu Industrial Investment Corporation Ltd.,
3. **Thiru Jagmohan Singh Raju, IAS.,**  
Prl. Secretary to Government  
Micro, Small & Medium Enterprises Department  
Government of Tamilnadu
4. **Thiru Hanish Chhabra, IAS.,**  
Joint Secretary to Government,  
Industries Department, Government of Tamilnadu
5. **Thiru N. Venkatesh, IAS.,**  
Dy. Secretary to Government  
Finance Department, Government of Tamilnadu
6. **Thiru V. Sridhar**  
General Manager,  
Small Industries Development Bank of India (SIDBI)
7. **Tmt. Chitra Alai**  
General Manager,  
Small Industries Development Bank of India (SIDBI)
8. **Thiru S. Sundar**  
Retired Chief General Manager of State Bank of India
9. **Thiru C. Muthusami**  
President,  
Tamilnadu Small and Tiny Industries Association (TANSTIA)
10. **Thiru S. Gunasegaran**  
Retired Chief General Manager of  
Small Industries Development Bank of India (SIDBI)
11. **Thiru N. Xavier Thomas**  
Retired General Manager of Indian Overseas Bank (IOB)

## Auditors

**M/s. C.S. Hariharan & Co.,**  
Chartered Accountants  
Chennai

## Principal Bankers

Indian Bank  
Union Bank of India  
Canara Bank





**SYNOPSIS OF BALANCE SHEET**

As on 31.03.2014	CAPITAL & LIABILITIES	Rs. in lakhs As on 31.03.2015
28,350	Paid up Capital	32,100
15,718	Reserves & Surplus	15,718
1,250	Loan in lieu of capital	1,250
31,928	Deposits	44,228
15,025	Bonds	15,000
49,143	Refinance from SIDBI	41,886
23,683	Line of Credit – Banks	31,719
21,347	Other Liabilities	14,641
1,86,444	Total	1,96,542

PROPERTY & ASSETS		
4,316	Cash & Bank Balances	5,367
4,795	Investments	4,847
1,51,006	Loans & Advances	1,61,705
17,271	Fixed Assets	17,215
5,673	Other Assets	6,598
3,383	Profit & Loss A/c	810
1,86,444	Total	1,96,542

## YEARS AT A GLANCE

Rs. in lakhs

Rs. in lakhs

RESOURCES	As on March 31st			
	2014	2015		
Share Capital	28,350	32,100		
Reserves & Surplus	15,718	15,718		
Loan in lieu of Capital	1,250	1,250		
Bonds	15,025	15,000		
Deposits	31,928	44,228		
Refinance from SIDBI	49,143	41,886		
Line of Credit – Banks	23,683	31,719		
FINANCIAL HIGHLIGHTS	2013-2014	2014-2015		
Gross Income	21,585	23,342		
Financial cost	11,709	12,523		
Establishment and administrative expenses	4,753	5,114		
Other provisions / writteoff	1,891	1,669		
Net Profit before tax	3,232	4,036		
Net Profit after tax	3,107	2,573		
OPERATIONS	2013-2014		2014-2015	
	No.	Amount	No.	Amount
(i) Total assistance sanctioned (All types gross)	1,867	1,23,690	1,988	1,47,815
a) Micro and Small Enterprises	1,660	84,343	1,816	97,998
(ii) Amount of assistance disbursed	—	1,02,166	—	1,22,018
(iii) Amount of assistance outstanding (All types)	—	1,56,308	—	1,67,186





தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

**TIIC**

**THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED**  
692, Anna Salai, Nandanam, Chennai - 600 035

**NOTICE** is hereby given that the 66th Annual General Meeting of the Company will be held at the Registered Office at No.692, Anna Salai, Nandanam, Chennai 600 035 on Monday, the 28th September, 2015 at 11.00 a.m. to transact the following business.

**I. ORDINARY BUSINESS:**

- a) To consider the comments, if any, of the Comptroller and Auditor General of India on the audit of the company's accounts for the year ended 31.03.2015.
- b) To receive, consider and adopt the audited Balance Sheet, as at 31st March, 2015 and the Profit and Loss Account for the year ended 31st March, 2015 and the report of the auditors
2. To consider the Report of the Directors.
3. To elect a director in the place of Tmt.Chitra Alai, General Manager, Small Industries Development Bank of India(SIDBI), who retires at this meeting. The retiring director is eligible for re-election.
4. To elect a director in the place of Thiru N.Venkatesh, Deputy Secretary to Government, Finance Department, Government of Tamilnadu, who retires at this meeting. The retiring director is eligible for re-election.
5. To transact other business of which due notice is given to the corporation

**II. SPECIAL BUSINESS :**

To consider and, if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution.

"RESOLVED that pursuant to the provisions of Section 142 and all other applicable provisions of the Companies Act, 2013 and the Rules framed there under, and as amended from time to time, and such other permissions as may be necessary, the payment of the remuneration of Rs.2,08,350/- (Rupees two lakhs eight thousand three hundred and fifty only) with applicable Service Tax plus reimbursement of out of pocket expenses at actuals plus applicable service tax to M/s. C.S Hariharan & Co., Chartered Accountant who was appointed by the Accountant General, as "Statutory Auditors" to conduct the audit of accounts maintained by the Company for Financial Year ending March 31, 2015, be and is hereby approved".

(By order of the Board)

**D. DURAIRAJ**  
COMPANY SECRETARY

Place : Chennai-35  
Dated : 2nd September, 2015

- N.B.**
1. A member entitled to attend and vote, may appoint a proxy to attend and vote instead of himself and a proxy need not be a member of the company. The instrument appointing the proxy should, however, be deposited at the registered office of the company not less than forty eight hours before the commencement of the meeting.
  2. Explanatory statement for increase of remuneration to statutory auditors is enclosed



**EXPLANATORY STATEMENT FOR INCREASE OF REMUNERATION TO  
STATUTORY AUDITORS**

M/s. C.S. Hariharan & Co., Chartered Accountants, Chennai -14, was appointed as Statutory Auditors to Corporation for the financial year 2013-14 by the Office of the Comptroller and Auditor General of India, New Delhi vide Letter No. CA. V/COY/Tamil Nadu, TNilNV (1) 111 dated 30.07.2013.

They were again reappointed as Statutory Auditors of the Corporation for the financial year 2014-15 vide Letter No. CA. V/COY/Tamil Nadu, TNilNV (1)/563 dated 04.08.2014.

**AUDITORS REMUNERATION PAID DURING PREVIOUS YEAR:**

The remuneration paid to the Auditors was Rs. 1,56,250/- plus applicable service tax for the previous years. In addition to the remuneration, actual TA & DA and out of pocket expenses also reimbursed.

**REQUEST FOR ENHANCEMENT OF FEES:**

The Statutory Auditors have given a request to increase the Audit Fee from Rs. 1,56,250/- to Rs. 3,00,000/- vide their letter dated 12.08.2015.

Though the fees as per ICAI guidelines works out to Rs. 6,00,000/- they have sought the audit fees be increased to atleast Rs. 3,00,000/- plus service tax from the Financial Year 2014-15 onwards, considering the fact that the Corporation is engaged in Public service and it is a prestigious assignment for them.

**REVISED AUDIT FEE APPLICABLE AS PER RBI GUIDELINES DATED 14.02.2014:**

The Reserve Bank of India vide letter dated February 14, 2014 revised the Audit Fee payable to the Statutory Auditors of State Financial Corporations (SFCs). A copy of the RBI letter is also enclosed for reference. The details of RBI guidelines in respect of audit fees payable are discussed below.

The Statutory Audit Fee payable for the Balance Sheet size of TIIC, (above Rs. 1500 Crores and upto Rs. 2000 Crores) is Rs. 2,08,350/-. It is also indicated in that letter the Service Tax at the applicable rate is payable in addition to the Statutory Audit Fee.

The Board has also recommended the increase of Statutory Audit Fee from Rs. 1,56,250/- p.a. to Rs. 2,08,350/- p.a. with effect from the Financial Year 2014-15.

In addition to the above, the applicable Service Tax for Statutory Audit Fee may also be paid to the Statutory Auditors besides reimbursement of actual TA, DA and out of pocket expenses for carrying out the audit.





भारतीय रिज़र्व बैंक  
RESERVE BANK OF INDIA  
[www.rbi.org.in](http://www.rbi.org.in)

Ref. DBS, ARS. No. 10114 /08.91.038 /2013-14

February 14, 2014

The Managing Director  
All State Financial Corporations

Dear Sir,

04 - 24347209

K.A. S. Vasudhayan Am

Revision of remuneration of Statutory Auditors of State Financial Corporations

Please refer to our letter DBS, ARS. No. 5314 /08.91.038 /2007-08 dated October 17, 2007, revising the remuneration of statutory auditors of State Financial Corporations effective from the year 2007-08.

2. As more than three years have elapsed, it has been decided to increase the audit fee of statutory auditors of SFCs by 33.1/3% across the board as detailed below:

Sr. No.	Category of SFCs (on the basis of balance sheet size as on March 31 of the year under audit)	Existing Statutory audit fees from 2007-2008 (Rs.)	Recommended statutory audit fees from 2012-13 (Rs.)
(i)	Upto ₹ 500 Crore	Upto ₹ 39,000/-	Up to ₹ 52,000/-
(ii)	Above ₹ 500 Crore and upto ₹ 1000 Crore	Upto ₹ 78,125/-	Up to ₹ 1,04,200/-
(iii)	Above ₹ 1000 Crore and upto ₹ 1500 Crore	Upto ₹ 1,17,250/-	Up to ₹ 1,56,350/-
(iv)	Above ₹ 1500 Crore and upto ₹ 2000 Crore	Upto ₹ 1,56,250/-	Up to ₹ 2,08,350/-
(v)	Above ₹ 2000 Crore	Upto ₹ 1,95,500/-	Up to ₹ 2,60,650/-

विकास पर्यवेक्षण विभाग, केंद्रीय कार्यालय, बन्ड ट्रेड सेंटर, सेंटर I, कफ़ पार्क, कोलाबा मुम्बई 400005

टेलिफोन 022 22180157 e-mail: [comidbsco@rbi.org.in](mailto:comidbsco@rbi.org.in)

Department of Banking Supervision, Central Office, World Trade Centre I, Cuffe Parade, Colaba, Mumbai - 400 005 (INDIA)

Telex: (9132) 22180131 Fax: 022 22180157 e-mail: [comidbsco@rbi.org.in](mailto:comidbsco@rbi.org.in)

हिंदी आसान है इसका प्रयोग बढ़ाइए

"Caution: RBI never sends mails, SMSs or makes calls asking for personal information like bank account details, passwords, etc. It never keeps or offers funds to anyone. Please do not respond in any manner to such offers."



3. Only the upper limit for payment of fees for each category had been prescribed by us, leaving the actual quantum of the fees to be paid to be decided by the Board of Directors of the respective SFCs keeping in view the past trend and actual work load involved.

4. Service Tax plus cess is payable to the audit firms at applicable rates in addition to the statutory audit fee.

5. The fee for tax audit payable to the statutory auditors may continue to be paid at 20% of the basic audit fee as hitherto. For certification of line of credit used from banks and other certification including CRR work at any 12% of the audit fees may be allowed to be paid to the statutory auditors as hitherto.

6. As only the names of local audit firms are being proposed to the SFCs for appointment as Statutory Auditors, the question of paying TA/HA, conveyance, etc. may not normally arise. However, whenever such claims arise, you are advised to follow your internal rules.

7. Please acknowledge receipt.

Yours faithfully,

(R.K. Panda)

General Manager

A.P.S.F.C.HO.

INWARD DEPT.

19 FEB 2014

No.

010012

बैंकिंग पर्यवेक्षण विभाग, केंद्रीय कार्यालय, बिल्डिंग ट्रेड सेंटर, सेंट्रल, कपूर रोड, कोसाबा मुम्बई 400005

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Department of Banking Supervision, Centre Office, World Trade Centre 1, Galle Road, Colaba, Mumbai - 400 005, INDIA

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हिंदी भाषान में इसका प्रयोग बढाईए

"Caution: RBI never sends mails, SMSs or makes calls asking for personal information like bank account details, passwords, etc. It never keeps or offers funds to anyone. Please do not respond in any manner to such offers."





## REPORT OF THE BOARD OF DIRECTORS

The Board of Directors takes immense pleasure in presenting the 66th Annual Report of the Corporation along with Audited Balance Sheet as at 31.03.2015 and Profit & Loss Account for the financial year ended 31st March 2015. The Corporation has achieved growth in loan portfolio, reduction in accumulated losses and increase in standard assets despite difficult external environment and stiff competition from the Banking Sector.

### Highlights

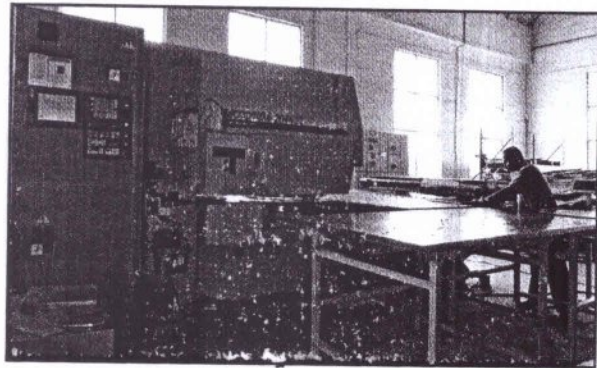
- The Corporation has registered net profit for the Twelfth consecutive year. For the Financial year ended 31.03.2015, it has made a net profit of Rs. 25.73 crores against Rs. 31.07 crores last year.
- The Operating Profit (profit before write-off of loans and Taxes) for the financial year 2014-15 is Rs. 57.05 crores as against Rs. 51.23 crores during the last year.
- The decline in the net profit for the financial year 2014-15 is mainly due to increase in interest / financial charges and Administrative Overheads.
- The total loan portfolio has increased to Rs. 1617.05 crores as on 31.03.2015 from Rs.1510.05 crores an year ago.
- Standard Assets have increased from Rs.1412.41 crores as on 31.03.14 to Rs.1517.21 crores as on 31.03.15, registering a growth rate of 7.42 %.
- The Gross NPA has decreased from 9.64 % as at end of last Financial Year to 9.25 % at the end of Financial Year 2014-15. The net NPA has decreased from 6.47 % last year to 6.17 % this year.
- The Capital Adequacy Ratio is 20.76 % as on 31.03.2015 as against 18.33 % an year ago.
- Establishment expenses, expressed as a percentage to total income, has marginally decreased to 18.63 % in 2014-15 from 18.94 % last year.

- Gross recoveries jumped from Rs.1106.29 crores in Financial Year 2013-14 to Rs.1320.85 crores, in Financial Year 2014-15 recording a rise of 19.39%.

### Business Environment

#### Global Economy

- Global Economy continues to grow in 2014 at a moderate and uneven pace. Growth picked up only marginally in 2014, to 2.6 percent, from 2.5 percent in 2013.
- Increasingly divergent trends are at work in major economies. While activity in the United States and the United Kingdom has gathered momentum as labour markets heal and monetary policy remains extremely accommodative, the recovery has been sputtering in the Euro Area and Japan as legacies of the financial crisis linger, intertwined with structural bottlenecks. China meanwhile, is undergoing a carefully managed slowdown. Disappointing growth in other developing countries in 2014 reflected weak external demand, besides domestic policy tightening, political uncertainties and supply-side constraints.
- Several major forces are driving the global outlook, soft commodity prices, persistently low interest rates but



Genset Assembling Unit



increasingly divergent monetary policies across major economies; and weak world trade. In particular, the sharp decline in oil prices since mid-2014 will support global activity and help offset some of the headwinds to growth in oil-importing developing economies. However, it will dampen growth prospects for oil-exporting countries, with significant regional repercussions.

- Overall, global growth is expected to rise moderately, to 3 percent in 2015 and average about 3.3 percent in 2016.
- High income countries are likely to see growth of 2.2 percent in 2015-17, up from 1.8 percent in 2014, on the back of gradually recovering labour markets, ebbing fiscal consolidation, and still low financing costs.
- In developing countries, as the domestic headwinds that held back growth in 2014 ease and the recovery in high-income countries slowly strengthens, growth is projected to gradually accelerate, rising from 4.4 percent in 2014 to 4.8 percent in 2015 and 5.4 percent by 2016. Lower oil prices will contribute to diverging prospects for oil-exporting and importing countries, particularly in 2015.

#### National Economy

- Indian Economy witnessed remarkable recovery and turnaround in the financial



Moulds & Dies Unit

year 2014-15 and is about to take-off on a faster growth trajectory despite highly tentative global economic conditions and a below-par domestic agricultural season.

- Indian economy has been hailed as the 'bright spot in global landscape'. Growth is back, with its desirable concomitants of mild inflation and manageable current account balance with stable rupee and rising foreign exchange reserves, signalling improvements in macro-economic stability.
- The Gross Domestic Product (GDP) growth as released by Central Statistical Organisation (CSO) for Financial Year 2014-15 is pegged at 7.3 percent as compared to 6.9 percent in Financial Year 2013-14. This growth is aided by growth in the Industries and Services, while Agriculture sector is expected to be subdued owing to untimely / deficient monsoons and crop damages.
- Growth in agriculture is estimated at 1.1 per cent in 2014-15 from 3.7 percent in 2013-14. Industrial sector is estimated to grow at 5.9 percent in the FY 2014-15, as compared to 4.5 percent in the year-ago. The manufacturing sector registered a growth of 7.1 percent in 2014-15.
- On the external front, exports have declined and the deceleration in imports owes substantially to the sharp decline in international oil prices. With the moderation in prices of crude petroleum and other products, the current account deficit is estimated at about 1.3 percent of GDP for 2014-15.
- Growth in Services sector is estimated at 10.6% in 2014-15 as against 9.1% the year before. All major service sector activities are estimated to grow higher in 2015. "Financing, insurance, real estate and business services", one of the most dynamic sector in the economy is reckoned to drive the growth.





- The Banking sector continued to face deceleration in credit, stress due to higher provisioning on delinquent loans coupled with higher growth in the interest expenses. In FY 15 growth in bank credit and deposits had slowed down with growth in credit being at 9.5% percent compared with 13.9% percent in FY 14 especially due to lower demand from industry.
  - Headline Inflation measured by Wholesale Price Index (WPI) moderated substantially and decelerated to 2.33% during year end in 2015 due to lowering commodity and fuel prices. Retail inflation (CPI inflation index) also moderated significantly due to fall in oil prices, stood at 5.17% as at March 2015.
  - The year 2014-15 has witnessed key policy reforms, aimed at aiding growth revival and surmounting the structural constraints in the economy, like rationalising administered pricing policies in petroleum and natural gas, stirring infrastructure development and de-bottlenecking the economy with initiatives to unshackle land acquisition for development and to ensure adequate availability of key inputs like coal and power.
  - The growth agenda of the Government has been tethered to the revival & expansion of manufacturing's contribution to GDP to 25%, unleashed in the "Make in India" & "Skill India" initiatives, accompanied by liberalisation of foreign direct investment, a large array of investment facilitation measures and steps to improve saving.
  - To bring parity in regulation of Non-Banking Financial Companies (NBFCs) with other financial institutions in matters relating to recovery, it is proposed that NBFCs registered with RBI and having asset size of 500 crore and above will be considered for notifications as 'Financial Institution' in terms of the SARFAESI Act, 2002.
  - The year saw the creation of a Micro Units Development Refinance Agency (MUDRA) Bank, with a corpus of 20,000 crore, and credit guarantee corpus of 3,000 crore, specifically to refinance Micro-Finance Institutions through a Pradhan Mantri Mudra Yojana.
- ### 1.2 At the State Level:
- Tamilnadu's GSDP for 2014-15 is 7.25% as against 7.29% recorded for the year 2013-2014. (Source: Advance estimate of State Planning Commission).
  - The Industrial Sector in Tamilnadu recorded a growth of 3.64% during 2014-15 as against 3.11% recorded for the year 2013-14. (Source: Advance estimate of State Planning Commission).
  - The Tamilnadu Government has been formulating several progressive policies with the objective of placing the manufacturing sector in the State on an accelerated growth path and for catapulting the State in to the league of highly industrialized Regions in the country. The Tamil Nadu Industrial Policy, 2014 and industry-specific policies like Tamil Nadu Bio-Technology Policy and Tamil Nadu Automobile and Auto Components Policy, 2014, are few such growth oriented policies.
  - The State Government has so far signed **33 MoUs** with an aggregate investment of Rs.31,706 crores besides attracting 42 additional investment projects through single window facilitator .
  - A **Global Investors Meet (GIM)** is being organized in September 2015 in Chennai in an endeavour by the Government to realize the State's vision of inclusive growth, high employment, balanced regional growth and environmentally sustainable development through significant industrialisation.
  - An **Industry Investment Portal** as a single window mechanism for facilitating investors to obtain all requisite licenses and permissions will be launched during



2015-2016 to enhance the ease of doing Business.

- The proposal for formation of the **Madurai - Thoothukudi Industrial Corridor** has been mooted out by The Tamil Nadu Infrastructure Development Board (TNIDB). A special package of assistance has also been announced for the Southern Districts.
- The Government is also planning to encourage **private pooled investments** to lend towards development of infrastructure.
- The Government is extending 25% **State capital subsidy** to select sectors and notified backward blocks subject to maximum of Rs.30.00 lakhs for setting up new units and for every expansion, besides allotting Rs.60.00 crores as infrastructure support for new industrial estates.
- **New Entrepreneur cum Enterprise Development Scheme (NEEDS)** targeting the evolution of entrepreneurs out of educated youth is being vigorously implemented by the State Government.
- An **Entrepreneurial & Business Acceleration Centre (EBAC)** is proposed to be established for encouraging the growth of Entrepreneurship in the State.
- The **3% Interest Subvention Scheme** for MSME loans availed from TIIC will be operational for 2014-15 and 2015-16. State Government has earmarked Rs.25 crores p.a. towards this scheme.

#### PERFORMANCE OF TIIC:

The Corporation has witnessed a fair growth in Sanction, Disbursement and Recovery of Loans in the wake of emerging prospects of accelerated growth in National Economy. The performance of TIIC in terms of various Financial Parameters is furnished below:-

#### Profit:

The Total Income of the Corporation for the Financial Year 2014-15 is Rs. 233.42 crores

as against Rs. 215.85 crores, achieved during the Financial Year 2013-14. However, the Corporation has registered a net profit of Rs. 25.73 crores in the financial year 2014-15 which is less than the net profit of Rs. 31.07 crores recorded during last year.

The decline in Net Profits is attributed to increased interest payments, financial charges, Administrative Overheads and a modest growth in total income.

#### Capital/ Reserves:

- Net Capital and Reserves has stood at Rs. 470.08 crores as on 31-03-2015.
- Capital Adequacy Ratio has increased from 18.33 % in 2013-14 to 20.76 % in 2014-15 calculated on the same basis.
- The accumulated losses of the Corporation as on 31-03-2015 has come down to Rs. 8.10 crores from Rs.33.83 crores as at the end of last financial year
- During the year 2013-14, Government of Tamilnadu provided Rs.37.50 crores (to be converted into Equity subsequently) as Ways and Means Advance to TIIC for investing in the Equity Shares of M/s. Neyveli Lignite Corporation Limited. Accordingly the Corporation has purchased 59.70 lakhs shares for Rs.35.82 crores in August 2013. The Ways and Means Advance of Rs.37.50 crores was converted into Share Capital of the Corporation in the financial year 2014-15, with Government's concurrence.

#### Loans and Advances:

The Corporation has achieved significant improvement in the Financial Year 2014-15 in respect of Sanction, disbursements and recovery of loans over the past Financial Year.

**Table-1. Operational Performance of the Corporation**

(Rs. in crores)

	2014-15	2013-14
SANCTIONS	1478.15	1236.90
DISBURSEMENTS	1220.18	1021.66
RECOVERY	1320.85	1106.29





- Sanction and Disbursement have registered growth of 19.50% and 19.43% respectively in the year 2014-15 over the preceding year achievements.
- With optimism having come to stay in our National Economy, the Corporation has also performed well during the year 2014-15 and earned operating profit of Rs. 57.05 crores.
- TIIC's BFS and WCTL Schemes are intended to ensure comprehensive support to clients / industries in ensuring effective cycling of funds. The above said schemes are attracting increasing number of beneficiaries from MSME Entrepreneurs and Government contractors, as the schemes facilitate effective liquidity management. Consequently, BFS sanctions constitute a major chunk of overall loan sanctions.

**Table-1A. Performance in Working Capital Term Loan and Bill Finance Scheme**

(Rs. in crores)

	WCTL		BFS	
	2014-15	2013-14	2014-15	2013-14
Sanction	105.56	127.71	740.30	565.88
Disbursement	90.75	104.04	740.30	565.88

- The growth in Sanctions may be attributed to improved industrial climate facilitating enhanced capital investment. The State Government's 3% interest subvention on MSME loans from TIIC and Enhancement of Capital Subsidy from 15% to 25% are other notable factors which have been impelling entrepreneurs to approach TIIC for loans and thereby contributing to a spurt in Corporation's sanctions.
- The Corporation organized customary August **Loan Mela** in all branches between 18th and 28th August to reach out to entrepreneurs and disseminate the

schemes of TIIC and the advantages arising from the 3% interest subvention scheme. Special interactive sessions were also organized with our old customers who have migrated to Banks/FIs in an effort to renew business.

- The TIIC, being a pioneer in the State in propping up first generation entrepreneurs, is presently playing a Pivotal role in implementing the New entrepreneur cum Enterprise Development Scheme, one of the major schemes of the Government.
- In order to uniquely focus on improving sanctions under NEEDS Scheme, October 2014 was observed as NEEDS month. Concession were given to the applicants by way of waiver of processing fee during this period. Financing of viable projects of NEEDS beneficiaries will enable TIIC to reach out and build relationship with new entrepreneurs in the State.
- TIIC participated in major industrial exhibitions across the State throughout the year. TIIC for its part has deputed its representative in AGM cadre for active participation in organizing Global Investor Meet arranged by Government of Tamilnadu.
- A new Scheme for WCTL (with overall limit of Rs.50 lakhs per unit) for exclusive job work units to provide working capital assistance against bills receivable is formulated. This is expected to boost the volume of sanctions from our existing clients and also attract new clients from the non-assisted units.
- **Subsidy:** TIIC, being the operating agency for many incentive schemes of the Central and State Governments, actively processed and released subsidies effectively to eligible entrepreneurs in 2014-15 as detailed below:



### State Government Subsidies:

Subsidy	Amount disbursed to Entrepreneurs
Backward areas subsidy and Specific Thrust Sectors Subsidy	Rs. 1010 lakhs
NEEDS Subsidy	Rs. 548 lakhs
Generator Subsidy	Rs. 19 lakhs
3% Interest Subvention Scheme for MSME loans from TIIC	Rs. 1437 lakhs

### Central Government Subsidies:

Subsidy	Amount disbursed to Entrepreneurs
Credit linked Capital Subsidy (CLCS)	Rs. 620 lakhs (to 103 beneficiaries)
Textile Upgradation Fund Subsidy (TUF)	Rs. 44.75 lakhs (Sanctioned Rs.119.98 lakhs to 31 beneficiary units)

### Mega Subsidy:

Corporation has been nominated as the Nodal Agency for sanction and disbursement of incentives / subsidies for Mega / Large Scale Industries in Tamilnadu whose investments are upto Rs.300 crores.

### Flow of Loan Applications:

The Statement of Flow of Loan Applications disposed of during the year is furnished in Table-2 below:

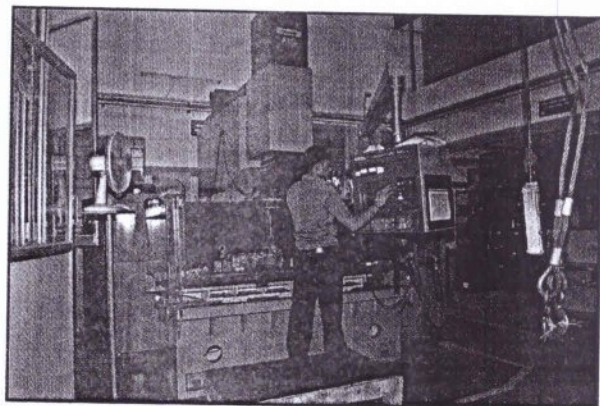
**Table-2. Disposal of loan applications**

(Rs. in crores)

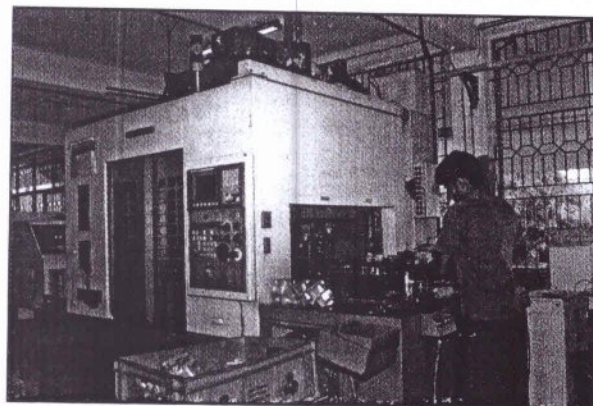
Sl. No.	Particulars	Sanctions		No.	Amt.
		2014-15	2013-14		
		No.		No.	
1	Applications pending at the beginning of the year	41	27.67	43	24.05
2	Applications received during the year	2134	1694.03	1978	1384.84
	<b>TOTAL</b>	<b>2175</b>	<b>1721.70</b>	<b>2021</b>	<b>1408.89</b>
3	Applications disposed off during the year				
a)	Gross Sanctions (All types)	1988	1478.15	1867	1236.90
b)	Closed, Withdrawn etc.	143	216.97	113	144.32
4	Applications pending at the end of the year	44	26.58	41	27.67
	<b>TOTAL</b>	<b>2175</b>	<b>1721.70</b>	<b>2021</b>	<b>1408.89</b>

### Scheme-wise performance

The Corporation has formulated many Loan Schemes to fulfil the requirements of various categories of beneficiaries. The Table - 3 below, furnishes data on Scheme wise Sanction and Disbursement during the year 2014-15.



Moulds & Dies Unit



Vertical Machining Centre





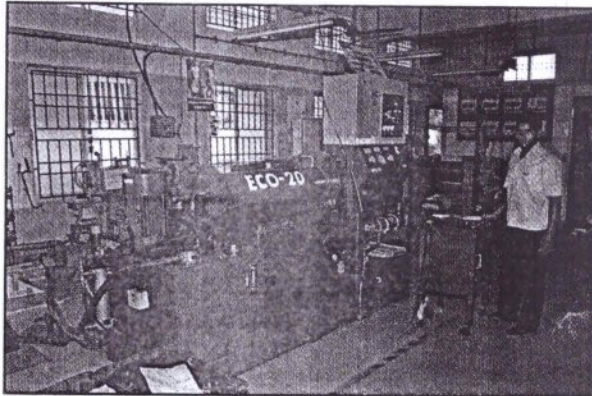
**Table-3. Scheme-wise Sanctions and Disbursement during 2014-2015**

(Rs. in Crores)

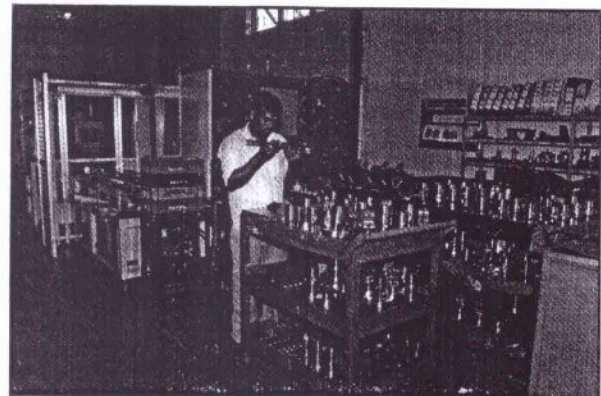
Sl.No.	Description	Sanctions No.	(Gross) Amt.	Disbursement Amt.
1	Micro / Small Enterprises Funding scheme	49	10.29	6.51
2	Equipment Finance Scheme	133	82.88	59.35
3	Textile Industry Under Technology Upgradation (RTUF) scheme	9	10.43	25.80
4	Wind Mills	2	1.59	3.93
5	Generator	29	4.26	1.16
6	Transport operators	29	3.20	1.39
7	Medical Practitioners / Hospitals	4	3.90	0.41
8	Single Window Scheme Term Loan	25	6.61	12.08
9	Hotels	4	2.10	2.19
10	Working Capital Loans			
	a. WCTL General /Single Window	57	29.45	23.26
	b. Working Capital Term Loan Scheme	233	76.11	67.49
	c. Bill Finance Scheme	551	740.30	740.30
11	Open Term Loans	132	54.93	30.87
12	Entrepreneur Development Scheme (EDS)	25	0.68	0.61
13	New Entrepreneur & Enterprise Scheme (NEEDS)	98	39.66	24.16
14	Others	608	411.76	220.67
<b>Total</b>		<b>1988</b>	<b>1478.15</b>	<b>1220.18</b>

#### DISTRICT-WISE DEPLOYMENT OF CREDIT

The Table - 4 below, furnishes data on TIIC's distribution of credit in the districts wherein it is observed that the Districts of Chennai, Coimbatore, Kancheepuram and Thiruvallur recorded high credit absorption.



Extruder Machine



Auto Components Manufacturing Unit



Table-4. District-wise deployment of Credit

Sl. No.	Name of the District	Sanctions				(Rs. in Crores)	
		2014-2015		2013-2014		Cumulative Sanctions Upto 31.03.2015	
		No	Amt.	No	Amt.	No	Amt.
1	Ariyalur	18	6.32	13	6.25	88	29.31
2	Chennai	90	229.02	69	211.63	15941	2409.24
3	Coimbatore	170	104.55	155	111.28	13269	1780.94
4	Cuddalore	86	19.69	80	14.85	4392	189.02
5	Dharmapuri	50	16.55	33	15.82	5194	295.62
6	Dindigul	64	21.53	58	25.39	2541	366.04
7	Erode	84	69.24	57	31.00	3401	606.46
8	Kancheepuram	103	168.67	131	147.72	8974	1309.81
9	Kanyakumari	69	49.08	68	51.95	3690	429.05
10	Karur	31	22.47	50	30.56	810	181.54
11	Krishnagiri	99	51.87	80	44.20	746	288.62
12	Madurai	80	49.52	75	40.66	9806	526.28
13	Nagapattinam	15	9.70	10	1.90	690	45.27
14	Namakkal	34	15.22	25	12.93	972	143.35
15	Perambalur	6	2.90	5	1.23	144	17.96
16	Pudukkottai	51	23.27	67	20.32	3423	263.50
17	Ramnad	23	13.73	20	11.30	3747	129.88
18	Salem	78	42.09	54	30.26	5952	447.91
19	Sivaganga	45	18.34	42	11.90	1818	140.96
20	Thanjavur	32	23.51	40	20.27	4115	197.84
21	The Nilgiris	—	—	—	—	169	8.04
22	Theni	23	6.56	11	1.66	700	68.04
23	Thiruvallur	201	202.44	183	147.20	2718	983.13
24	Thiruvannamalai	56	11.17	43	10.30	1108	75.94
25	Thiruvarur	19	5.77	21	6.45	339	30.91
26	Thoothukudi	75	71.15	78	46.94	2925	344.08
27	Tiruchirappalli	55	66.59	70	38.65	5975	435.90
28	Tirunelveli	84	27.63	78	25.12	4761	272.92
29	Tiruppur	40	22.08	46	29.44	367	190.81
30	Vellore	36	13.58	32	10.42	4451	256.09
31	Villupuram	74	34.88	76	29.47	987	170.91
32	Virudhunagar	97	59.03	97	49.83	3557	458.73
33	Pondicherry Union Territory	—	—	—	—	47	6.46
Total		1988	1478.15	1867	1236.90	117817	13100.57



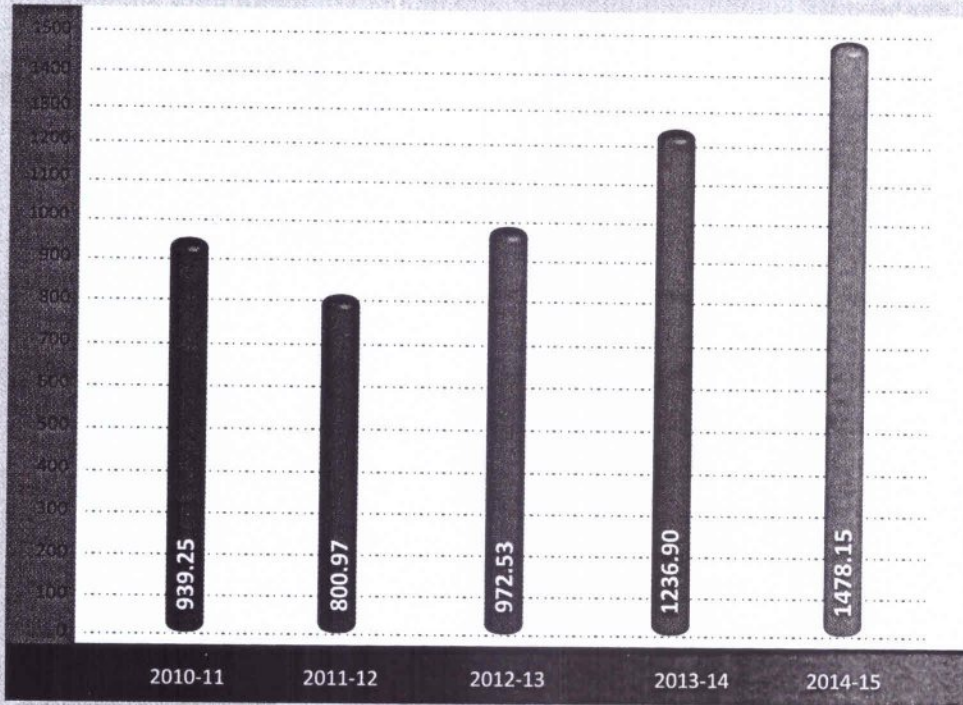


தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

**TIIC**

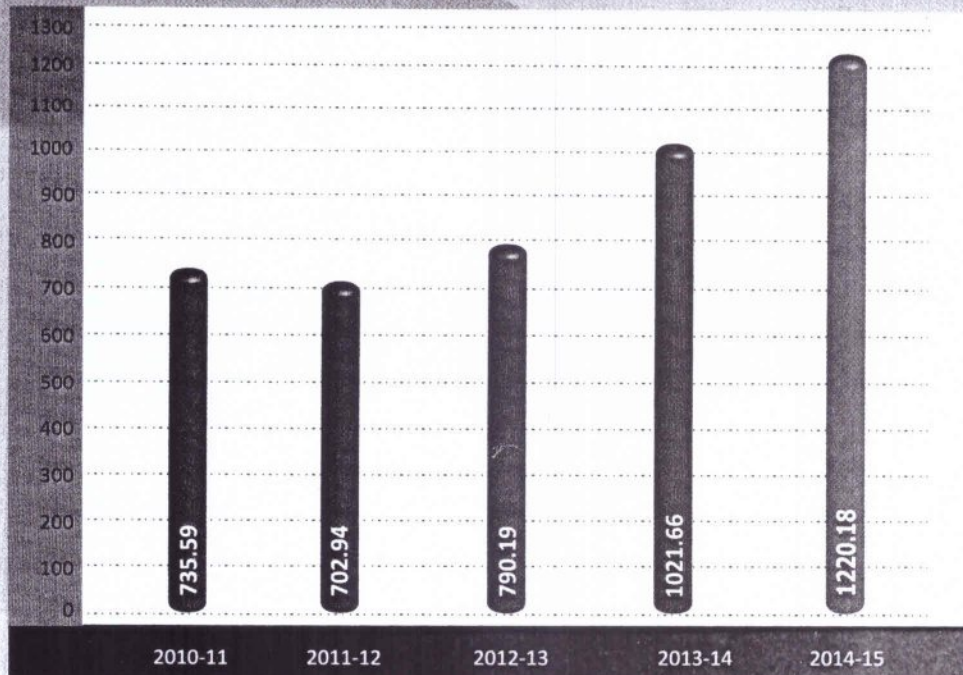
**SANCTIONS** during last 5 years

Rs. in Crores



**DISBURSEMENTS** during last 5 years

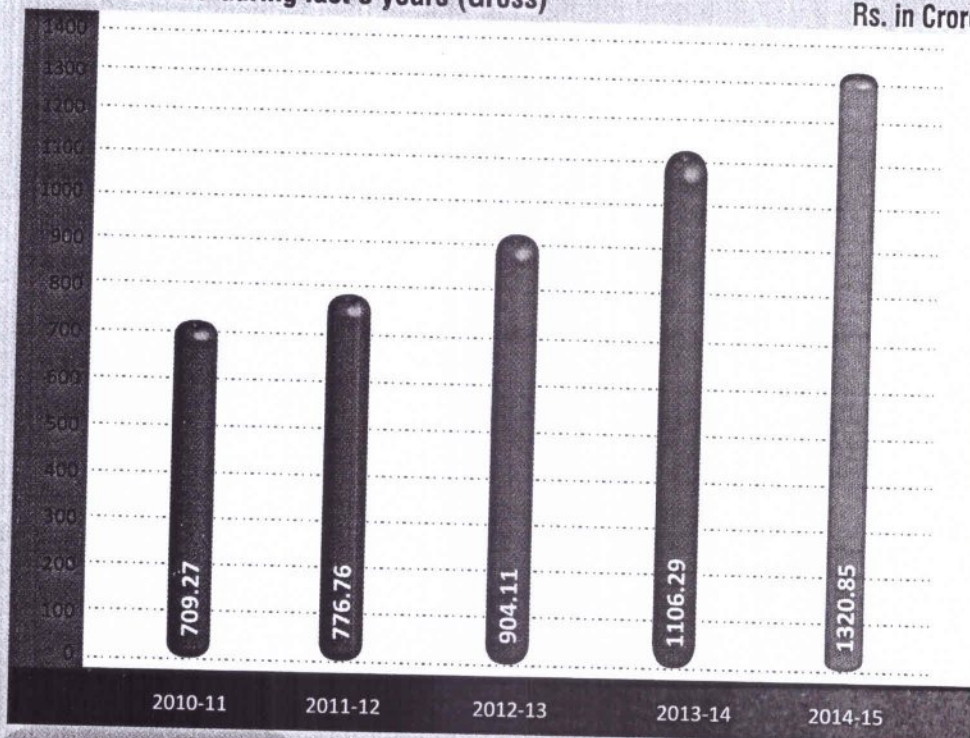
Rs. in Crores





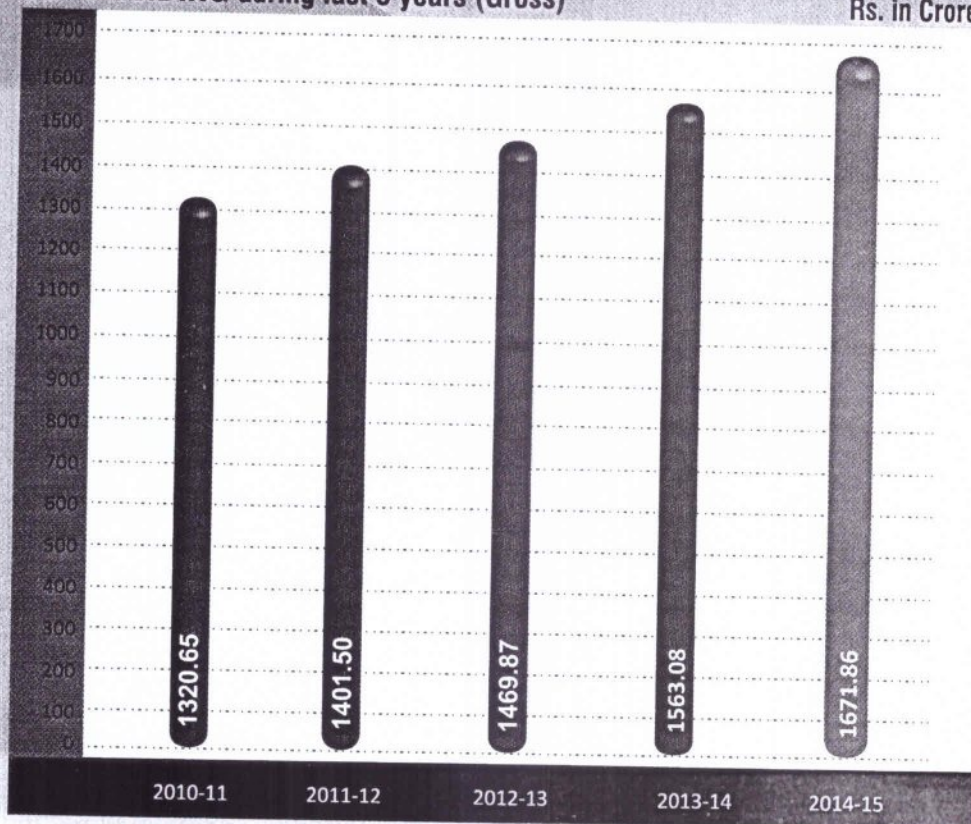
### RECOVERIES during last 5 years (Gross)

Rs. in Crores



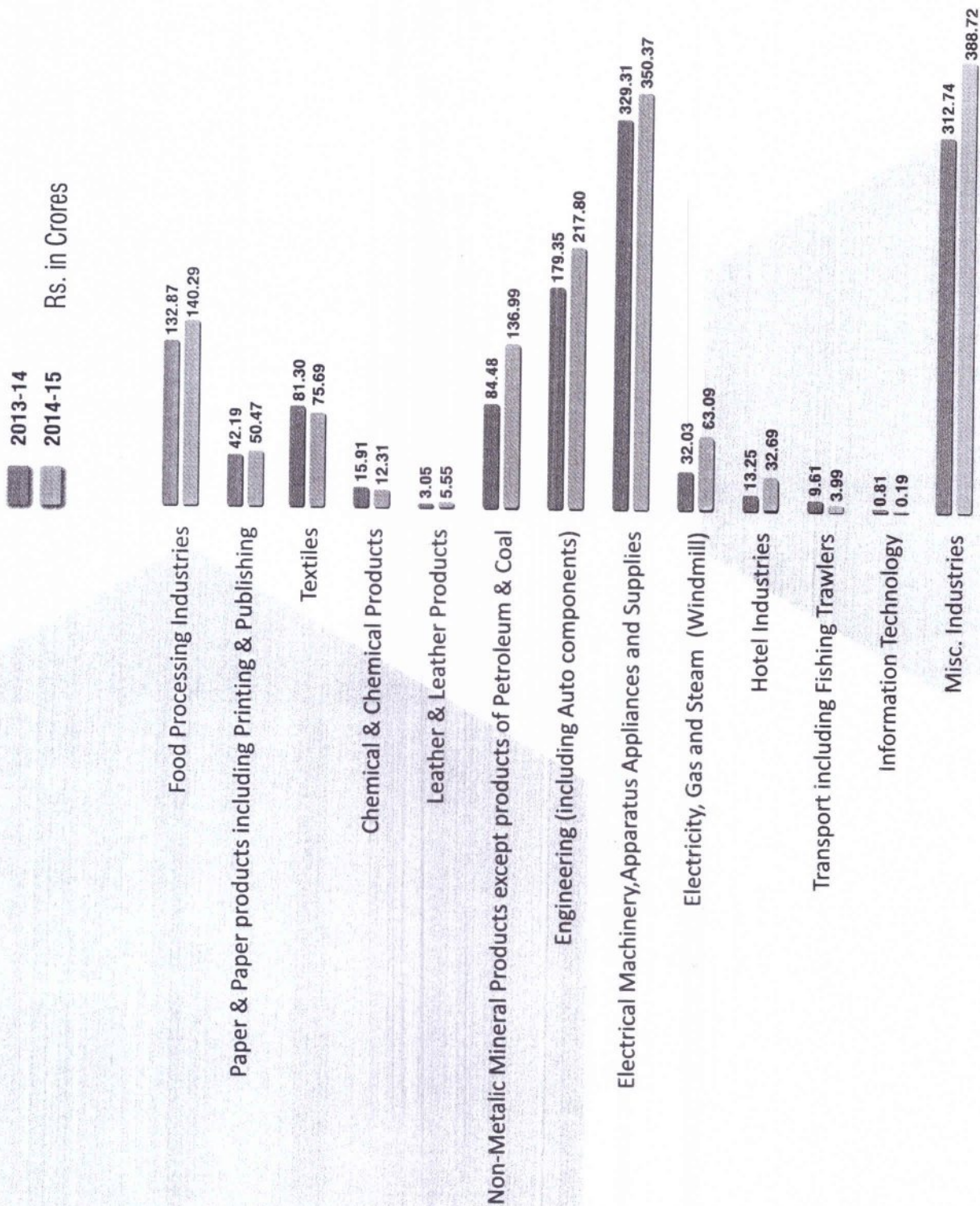
### OUTSTANDING during last 5 years (Gross)

Rs. in Crores





## INDUSTRY-WISE CLASSIFICATION OF SANCTIONS FOR 2 YEARS





**INDUSTRY-WISE DISTRIBUTION OF CREDIT**







The Table-5 below, shows industry-wise distribution of credit in the Corporation's advances:

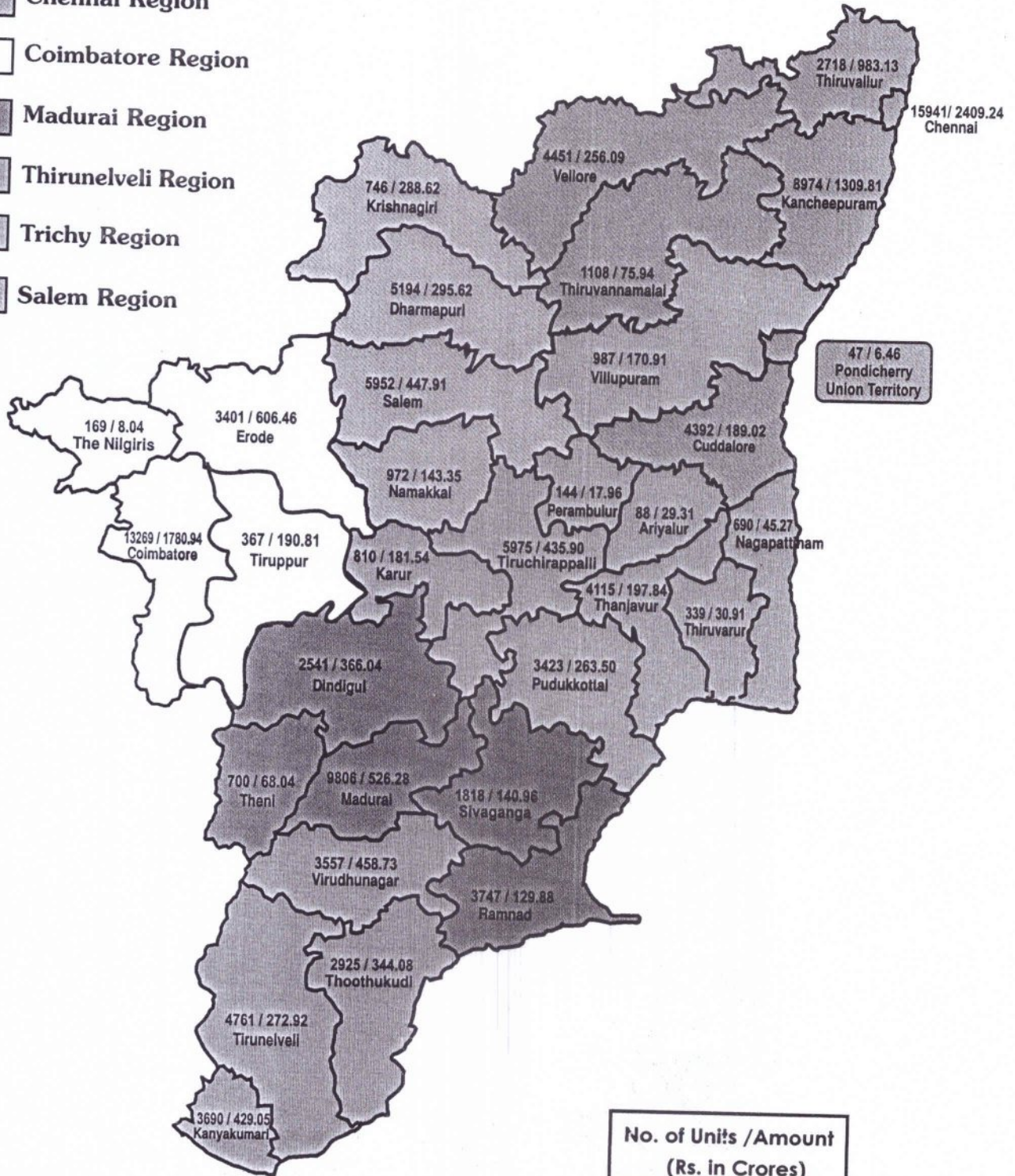
**Table-5. Industry-wise distribution of Credit**

Sl. No.	Description	Sanctions (Gross)						(Rs.in Crores)		
		2014-15			2013-14			Cumulative Sanctions upto 31.03.2015		
		No.	Amt.	%	No.	Amt.	%	No.	Amt.	%
1	Food Processing Industry	293	140.29	9.49	306	132.87	10.74	10763	1,341.69	10.24
2	Sugar Factories & Refineries	—	—	—	—	—	—	37	154.86	1.18
3	Paper & Paper Products including Printing & Publishing	88	50.47	3.41	91	42.19	3.41	5366	552.22	4.22
4	Textiles	108	75.69	5.12	90	81.30	6.57	8403	1,626.40	12.42
5	Chemical & Chemical Products	23	12.31	0.83	17	15.91	1.29	4275	275.80	2.11
6	Leather & Leather Products	7	5.55	0.38	8	3.05	0.25	1082	182.14	1.39
7	Non-metallic Mineral Products except products of Petroleum & Coal	169	136.99	9.27	149	84.48	6.83	1544	415.89	3.18
8	Engineering (Incl. Auto Components)	440	217.80	14.74	393	179.35	14.50	7593	1,772.93	13.53
9	Electrical Machinery, Apparatus Appliances and Supplies	92	350.37	23.70	81	329.31	26.62	1279	1,497.76	11.43
10	Electricity, Gas and Steam (Windmill)	6	63.09	4.27	7	32.03	2.59	135	430.16	3.28
11	Transport Equipments	—	—	—	—	—	—	474	45.71	0.35
12	Hotel Industries	38	32.69	2.21	28	13.25	1.07	1037	274.94	2.10
13	Transport including Fishing Trawlers	41	3.99	0.27	49	9.61	0.78	47470	700.11	5.34
14	Information technology	2	0.19	0.01	1	0.81	0.07	80	26.25	0.20
15	Misc. Industries not elsewhere classified	681	388.72	26.30	647	312.74	25.28	28270	3,465.71	26.45
16	Loans to Govt. Corporations	—	—	—	—	—	—	9	338.00	2.58
<b>TOTAL</b>		<b>1988</b>	<b>1478.15</b>	<b>100.00</b>	<b>1867</b>	<b>1236.90</b>	<b>100.00</b>	<b>117817</b>	<b>13,100.57</b>	<b>100.00</b>



## District-wise Sanctions (Cumulative)

-  Chennai Region
-  Coimbatore Region
-  Madurai Region
-  Thirunelveli Region
-  Trichy Region
-  Salem Region



No. of Units / Amount  
(Rs. in Crores)



**DISBURSEMENT:**

- During the year under report, the Corporation disbursed Rs. 1,220.18 crores. The cumulative disbursement upto 31.03.2015 (since inception) is Rs.9,913.14 crores, extended under various schemes.

**ASSET QUALITY:**

- Quality of Assets in the Corporation's Loan portfolio remains ever a high priority on the agenda of the Corporation. As on 31-03-15, the share of Standard Assets stood at 90.75 % of the Loan Portfolio. Despite the adversities on account of burgeoning NPAs witnessed in the National Banking Scenario, TIIC is able to sustain its standard assets component in the Loan portfolio, by strenuous recovery efforts and persistent monitoring.

**Table-6. Loan Portfolio**

(Rs. in Crores)				
ASSET	2014-15	2013-14	2012-13	2011-12
STANDARD	1517.21	1412.41	1338.65	1308.22
SUB-STANDARD	64.02	70.59	66.79	26.34
DOUBTFUL	88.50	79.34	63.23	66.94
LOSS ASSETS	2.13	0.74	1.20	—
<b>TOTAL</b>	<b>1671.86</b>	<b>1563.08</b>	<b>1469.87</b>	<b>1,401.50</b>
WRITTEN OFF	160.18	148.92	139.02	131.59
Total Performing Assets (PA)	1517.21	1412.41	1338.65	1308.22
Total Non-Performing Assets (NPA)	154.65	150.67	131.22	93.28
% of Performing Assets to total advances	90.75	90.36	91.07	93.34
% of NPA to Total advances (Gross NPAs)	9.25	9.64	8.93	6.66
% of Net NPA to (Net) advances	6.17	6.47	5.70	2.98

**Strategies for Asset Quality:**

The Corporation has been actively adopting the following strategies to attain its objective of maintaining a healthy Credit Portfolio:

- Emphasis on comprehensive Risk Management.
- Improving the quality of sanctions by better appraisal.
- Monitoring of stressed accounts in standard category and focused follow up of larger advances.
- Introduction of a Comprehensive Credit Management and Recovery Manual to enhance Branch Credit Control Systems.
- Continuous training for its personnel for skill development.
- An Exclusive Department for monitoring the Asset Quality.
- Settlement of chronic NPA's either through legal route or compromise Settlement.

**Loan Monitoring and Rehabilitation Department:**

- The Loan Monitoring and Rehabilitation Department (LM & R Department) holds the key functions of monitoring the Asset quality of the Loan portfolio and review of standard assets with arrears, slippage of cases from Standard to Sub-Standard category for their regularization and upgradations.
- The Department periodically presents an analysis of NPAs to the Board of Directors for their perusal. Timely rehabilitation/restructuring programs for the units having genuine difficulties are aggressively pursued.

*Leather Unit*



- Inspection of units and insurance coverage for assets financed by the Corporation are periodically monitored and reported to Audit Committee of the Corporation by the LM & R Department.
- During the Financial Year 2014-15, Restructuring / Rescheduling proposals of 113 deserving units were considered involving revision in repayment of principal to the tune of Rs. 77.93 Crores, to help the units in overcoming their constraints.
- During the financial year 2014-15, A Liquidity stimulus package in the form of "TLSP 2014-2015 Scheme" was operated to lend a helping hand to assisted units in MSME sector to overcome their liquidity constraints due to adversities in the economic environment of business, thereby benefitting 78 units to the tune of Rs. 811.57 lakhs.
- The LM& R department processes various requests received from the borrowers like requests for re-schedulement, release of collateral security, substitution of collateral security etc.
- A Loans Monitoring Committee headed by Principal Secretary/Managing Director reviews loans above Rs. 100 lakhs which are having arrears/ slipped from Standard Assets and suggests necessary action to

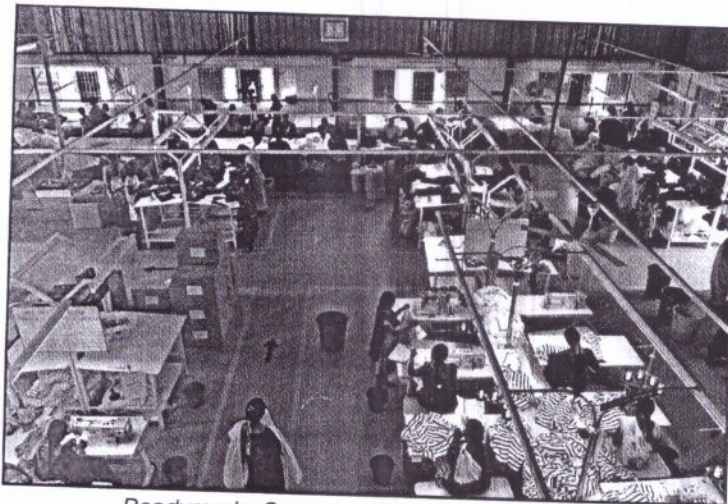
upgrade them to standard Assets/ collection of arrears.

#### Insurance Business:

- The Corporation, in its quest for new business spheres, has plunged into Insurance Business by engaging in facilitating Insurance coverage for assisted units in collaboration with Public Sector Insurance Companies. Thereby, the Corporation earned a sum of Rs.15.49 lakhs as commission for the insurance premium during the financial year 2014-15.

#### Recovery Department:

- The Recovery Department is vested with the functions of Recovery of Principal and Interest due to the Corporation and the monitoring of achievements in Recovery against targets set.
- It focuses on the major NPA accounts by frequently reviewing the cases and taking suitable recovery action either through OTS or legal route.
- Approval is accorded by the Department for proceeding legally to recover the dues under SFC's Act / SARFAESI Act / DRT and monitoring further follow-up.
- The Department formulates various OTS Schemes with the objective of reduction of NPAs. By persistent emphasis on



Ready-made Garment Unit - Ironing Section



Compromise / Negotiated Settlement schemes for loans above Rs.10.00 lakhs and on various OTS Schemes in vogue for loans up to Rs.10.00 lakhs, NPA levels have been kept under control.

#### Quality Certification:

The Corporation has obtained IS/ISO 9001:2008 certification from Bureau of Indian Standards (BIS) for its Quality Management Systems. The licence is valid upto November 2016 for the process of sanction and disbursement of loans for Chennai Branch and Head Office. The Surveillance Audit was carried out during November 2014 by Bureau of Indian Standards (BIS), and their audit findings revealed that the Quality Management Systems in TIIC are satisfactory and effective.

#### Employment generation:

The financial assistance extended by the Corporation has resulted in generation of additional employment for about 13600 persons during the year 2014-2015.

#### Resources:

- The Corporation mobilizes its funds, apart from share capital, through issue of Bonds with Government guarantee, Inter corporate Deposits, Bank Loans and SIDBI Refinance.
- An amount of Rs.150.00 crores was successfully raised by issue of Non SLR, unsecured, Government guaranteed redeemable private placement of bonds

during Jan/Feb 2014. The Corporation planned to mobilize Rs.200 crores by issue of Bonds in year 2014-15. But, as Government approval could not be obtained before March 2015, the proposal had not materialized during 2014-15.

- The deficit arising on account of non issue of Bonds was made up by way of increased Bank loans and increase in Fixed Deposits.
- A revised proposal for issue of Bonds for Rs.200 crores has been submitted to Government for approval relating to offering of Government Guarantee which is expected to materialize in current financial year.
- SIDBI has laid down a road map for phasing out refinance assistance to State Financial Corporations. As per the road map, SIDBI sanctioned only Rs.31.10 crores refinance as against the principal repayment of Rs.103.67 crores made by the Corporation to SIDBI in Financial Year 2014-15.
- The Corporation also placed special emphasis on raising of Fixed Deposits specially Inter corporate Deposits and Deposits from Government Institutions and Universities and it managed to register a Net increase of Rs.123 crores in Fixed Deposits during the year 2014-15.

Table-7. Details of applications made to SIDBI

Year	(Rs. In Crores)				
	Amount sanctioned	O/s. at the beginning of the year	Refinance drawn	Repayment made	O/s. at the end of the year
	Amt.	Amt.	Amt.	Amt.	Amt.
2012-13	61.00	576.23	61.00	87.48	549.75
2013-14	58.34	549.75	58.34	116.66	491.43
2014-15	31.10	491.43	31.10	103.67	418.86





### Investment in Shares:

The Corporation has an investment portfolio in its kitty comprising investments in Indian Equities, which were acquired over a period of time.

During 2013-14, the Government of Tamilnadu provided Rs.37.50 crores as Ways and Means Advance to invest in the Equity Shares of M/s. Neyveli Lignite Corporation Limited (NLC) which were off-loaded by the Central Government. Accordingly, the Corporation purchased 59,70,126 Shares of Rs.10/- each at a premium of Rs.50/- per share amounting to Rs.35.82 crores. This ways and means advance of Rs.37.50 crores was converted into share capital in the Financial Year 2014-15 with concurrence from State Government by way GO Ms. No.74 Industries (MIF-2) Department Dated 18/06/2014.

### Corporate Governance:

- The Corporation is a Public Sector undertaking under the Government of Tamilnadu. It is engaged in promoting industrial growth in the State, with focus on Micro, Small and Medium Enterprises (MSME) through its financial assistance. It follows regulations as laid down by SIDBI.
- The Corporation has adequate focus on Corporate Governance to meet the requirements of different Stakeholders, to ensure compliance to regulatory requirements and to integrate them into its functioning.
- To this end, the Corporation has, structurally,
  - ➔ a Chairman and a Managing Director
  - ➔ a Board of Directors which plays a supervisory and advisory role
  - ➔ Several committees charged with specific roles like Executive Committee, Audit Committee, Staff Committee etc.
  - ➔ executives with specific functionalities in the organizational process

### COMPOSITION OF TIIC's BOARD OF DIRECTORS:

The Board comprises of the following Directors:

- ➔ Chairman
- ➔ Managing Director
- ➔ Director representing MSME Department
- ➔ Director representing Industries Department
- ➔ Director representing Finance Department
- ➔ Two Directors representing SIDBI
- ➔ A nominee director of the State Government and
- ➔ A nominee director of the State Government from TANSTIA

During the year, preparatory steps were initiated for rearranging the composition of the Board to comply with the requirements under Companies Act 2013 relating to Independent Directors which involved redesignation of the two existing Nominee Directors into Independent Directors and identification of two new Directors for appointment as Independent Directors.



As on 31.03.2015, the Corporation's Board had the following Directors:

Sl. No.	Name of the Director	Designation	Nature of Directorship	Date of appointment
1.	Thiru Aadirajaram, B.A.B.L.,	Chairman	Executive	03.03.2014
2.	Thiru S.K. Prabakar, IAS.,	Principal Secretary/ Managing Director	Executive	13.12.2012
3.	Thiru Kumar Jayant, IAS Secretary to Government, Micro, Small & Medium Enterprises Dept.	Director	Non-Executive	14.11.2014
4.	Thiru Hanish Chhabra, IAS., Deputy Secretary to Government, Industries Department	Director	Non-Executive	08.01.2014
5.	Thiru N. Venkatesh, IAS., Dy. Secretary to Government, Finance Department	Director	Non-Executive	26.09.2013
6.	Thiru S. Sundar Retd. CGM of State Bank of India	Director	Non-Executive	20.09.2005
7.	Thiru V. Sridharan General Manager, SIDBI	Director	Non-Executive	23.06.2011
8.	Tmt.Chitra Alai General Manager, SIDBI	Director	Non-Executive	17.09.2014
9.	Thiru C. Muthusami President, TANSTIA	Director	Non-Executive	14.11.2014

Directors who served on the Board during 2014-15 and relinquished their posts due to change in assignment:-

Sl. No.	Name of the Director Tvl./Tmt.	Period of Time
1.	K. Dhanavel, IAS., Secretary to Government, Micro, Small & Medium Enterprises Dept.	30.01.2013 to 24.09.2014
2.	Bhama Krishnamurthy Chief General Manager, SIDBI	26.09.2013 to 17.09.2014
3.	K. Gopalakrishnan President, TANSTIA	06.03.2013 to 14.11.2014

No director on the Board is in any way connected to any other director of the Board.





### COMMITTEES OF THE BOARD

The Board has the following sub committees constituted to provide specified and focused governance on key functional areas.

No.	Committee	Members	Chairman	Main responsibility areas
1.	Executive Committee	1. The Chairman, TIIC 2. The MD., TIIC 3. Director representing SIDBI 4. Director, Retired Bank Official	The Chairman, TIIC	All areas relating to loans and advances utilizing the overall powers of the Board, above that of the Corporation's Regional Committee.
2.	Audit Committee	1. Director, Retired Bank Official 2. Director representing SIDBI 3. Director representing from TANSTIA	The Chairman	Overseeing and directing the total audit functions of the corporation; all internal inspections; audits by the external audits /SIDBI/AG; Periodic and Annual financial reports; write-off & bad loans.
3.	Default Review Committee	1. The Chairman, TIIC 2. The MD., TIIC 3. Director representing SIDBI 4. Director, Retired Bank Official	The Chairman, TIIC	Overseeing and directing the Corporation's performance in areas relating to NPAs, compromise settlements, etc. within the overall powers of the Board and above those of the Regional Committee.
4.	Staff Committee	1. The Chairman, TIIC 2. The MD., TIIC 3. Director representing Government Finance Dept.	The Chairman, TIIC	H.R. areas like recruitment, promotions for the post of Assistant General Manager and above
		1. The MD., TIIC 2. Director representing Government Industries Dept. 3. Director representing Government Finance Dept.	The MD., TIIC	HR areas like recruitment, promotions for the post of Manager and below.
5.	Corporate Social Responsibility Committee	1. The Chairman, TIIC 2. The MD., TIIC 3. Director representing Government Finance Dept. 4. Director, Retired Bank Official	The Chairman, TIIC	i) Formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the company ii) Recommend the amount of expenditure to be incurred on the Corporate Social Responsibility activities iii) Monitor the Corporate Social Responsibility Policy of the Company from time to time



## MEETINGS:

The Board of Directors met ten times in the Financial Year 2014-15. The Annual General Meeting was held in Chennai on 24th September, 2014.

The Executive Committee of the Board met eight times during the year; the Default Review Committee met five times, the Audit Committee met four times and the Staff Committee met once during the year 2014-15.

## Grievance Cell

During the FY 2014-15, the Grievance Cell of the Corporation received 71 petitions through the Hon'ble Chief Minister's Special Cell and disposed off all the 71 petitions. There was no petition pending at the end of FY 2014-15.

## Internal Audit

- Internal Audit Department at Head office is presently headed by an Assistant General Manager who is directly reporting to the Principal Secretary / Managing Director.
- There is an Audit Team (called Regional Audit Team) operating at each Regional Office of the Corporation and functioning under the exclusive control of the Internal audit Department at Head Office as a decentralized set-up.
- The Regional Audit Teams undertake concurrent audit pertaining to the branches falling under their jurisdiction at regular intervals as mandated by the approved Audit Policy of the Corporation. The programme / schedule of audit is approved by Head Office Internal Audit Department.
- Based on the Regional Audit findings, compliance is obtained from the branches and a summary is put up to the Principal Secretary/Managing Director for perusal.
- Head Office Audit Team also carries out audit of Branch and Regional offices on yearly basis. Head office Audit Team carried out audit of 14 branches and one Regional office during the FY 2014-15.

- Status position of all the above audits is placed before "Audit Committee of the Corporation" on quarterly basis, and follow up on the instructions for improvements for effectiveness of the audit system are meticulously carried out.
- The HO Audit Department gathers data on cash transaction of Rs.10 lakhs and above from the branches relating to Prevention of Money Laundering Act (PLMA) and reports are sent to Director, FIU-INDIA, New Delhi on monthly basis.
- The System of Pre Disbursement Credit audit is being implemented since January 2014 effectively in respect of Term loan sanctions for Rs.2.00 crores and above.
- HO, Internal Audit Department started issuing Audit Closure Certificate (ACC) since 2nd quarter of FY 2013-14, after ensuring full compliance.
- HO, Internal Audit Department is doing comprehensive rating of branches from June 2014.

## Listing on the Stock Exchange

Non-SLR Bonds Issued by Corporation have been listed in the Bombay Stock Exchange. The compliances with listing requirements are being taken care of by the Board & Secretarial Department headed by Company Secretary.

## Compliance Officers

- The Key Managerial Personnel as per Companies Act 2013 are
  - i) Thiru S.K. Prabakar, IAS, Principal Secretary / Managing Director,
  - ii) Thiru G. Srinivasan, Deputy General Manager (Funds & Resources)
  - iii) Thiru D. Durairaj, Company Secretary.
- Thiru D. Durairaj, Company Secretary, is the Compliance Officer for complying with the various provisions of SEBI and the provisions of the Listing Agreement with the Bombay Stock Exchange. He reports to the Corporation's CMD/MD.





- Thiru D.Durairaj, Company Secretary, is the Public Information Officer as required under the Right to Information Act. He reports to the Corporation's CMD/MD.
- Thiru A.Mohan, General Manager (LM&R), is the Chief Risk Officer. He identifies the risk factors in the loan proposals to be placed before the Executive Committee & Board and submits the same to Head Office Screening Committee.
- Thiru G.Srinivasan, Deputy General Manager (Funds & Resources), is the Chief Financial Officer. He reports to CMD/MD, Audit Committee and Board specifically on matters pertaining to maintenance and finalization of Accounts, mobilization and utilization of funds.
- Thiru K.V.Subramanian, Asst. General Manager (IA/ISO), is the Nodal Officer for Know Your Customer (KYC) norms compliances and Anti-Money Laundering (AMC) compliance, as per RBI / SIDBI directions.
- Tmt.S.Sashikala, Assistant General Manager, Policy & Planning Division/ Development and Marketing Division is the Corporate Social Responsibility Officer. She will prepare and submit necessary proposals relating to Corporate Social Responsibility to the Principal Secretary/Managing Director for approval so as to place the same before the Corporate Social Responsibility Committee.

#### 1. Risk Management Policy

"The Corporation is fully committed to identify all categories of risks involved in its business of lending or other activities, evolve suitable measuring and monitoring mechanism and adopt appropriate risk management and risk mitigation strategies to achieve the twin objectives of maximising returns and minimising risks".

The Corporation has appointed a Chief Risk Officer, who identifies the Risk Factors in the loan proposals and submit the same to Head

Office Screening Committee constituted for prima facie clearance of the loan proposals to be placed before the Executive Committee and Board. The Risk factors identified by Chief Risk Officer are incorporated in the Appraisal Memorandum along with the mitigating compliance remarks of the Project Department for consideration of the appropriate Sanctioning Authority.

The Corporation is continuously taking various measures to mitigate the risks involved in its lending activity as given below:

#### Credit Policy

The Corporation issued a comprehensive credit policy on 1st August, 2008, which the Corporation has proposed to revise in the current year to be in tune with the Risk Management Frame Work already adopted.

#### Human Resource

The Corporation attaches considerable importance to the development and maintenance of the Human Resources.

The Board of the Corporation, at its meeting held on 12.01.2015, while considering the subject of manpower requirement and method of selection, resolved, inter alia, to fill up the vacancies of Senior Officer (Finance) by internal promotion on seniority basis and by internal promotion after conducting a written test and oral test and to fill up the vacancies of Senior Officer (Technical) and the Senior Officer (Legal) by direct recruitment method. The Board also resolved to approve (i).promotion of eligible Junlor Officers as Officers, (ii).promotion of eligible Assistants as Junior Officers and (iii). promotion of eligible Record Clerks as Assistants without a written test subject to fulfillment of other norms for such promotions. The Board further resolved to fill up the consequential vacancies in the cadres of Assistant and below in the following order :

- By internal promotion
- On compassionate grounds
- By direct recruitment

The Board also resolved that the Corporation shall consider giving promotion to the employees in the first instance and



thereafter, appointment of candidates by direct recruitment method. In accordance with the Board's decisions, the Corporation has already taken steps to consider promotions to the employees.

At the same meeting, the Board also advised the office to constitute a Committee of senior officials of the Corporation to formulate a long term Human Resource Policy. Accordingly, a Committee consisting of four senior officials working at Head Office has been constituted in February 2015 for this purpose.

**ii) Details of number of persons recruited during the year:**

The Corporation has not recruited any official during the year 2014-15. As on 31.3.2015, the staff strength in the Corporation was as follows:

Management	Total Strength
Chairman	1
Principal Secretary/Managing Director	1
Senior Officers	152
Junior Officers/Assistants	235
Office Assistants/Drivers/Record Clerks	89
<b>Total</b>	<b>478</b>

**Training:**

Knowledge updation and upgradation of skills of staff members at every level is given due importance by the Corporation. With an eye on enhancing personnel strengths, trade skills, customer Relationship Management and IT Capabilities of staff members, In-house Trainings were imparted on various aspects like Project Appraisal, Disbursement, Recovery and Monitoring Slippage / NPA Management / Legal / Web Applications etc. and appropriate staff were regularly deputed to Training programmes conducted by reputed institutions like NIBSCOM, College of Agricultural Banking, RBI, Institute of Public Administration, National Institute for MSME, Indian Institute of Management apart from Anna Institute of Management, Chennai.

**Computerisation**

The development of a new Web Centric Solution to computerize the operations of the Corporation is under progress. The project will be implemented during the current financial year after passing various stages of validation, development, verification, testing, migration and pilot run. The implementation of the project would go a long way in quickening the credit approval and improving the work flow besides improving the Loans Monitoring and MIS.

**Corporate Social Responsibility**

As per Section 135 of the Companies Act 2013, every company having a net worth of Rs.500 crores or more or turnover of Rs.1000 crores or more or net profit of Rs.5.00 crores or more during a financial year shall constitute a CSR Committee. The committee shall consist of three or more directors out of which atleast one shall be an independent director. Accordingly, the committee was constituted by the Board during the year, with the following directors, (1) Chairman, TIIC, (2) Principal Secretary/Managing Director, TIIC and (3) Director representing Finance Department to the Government, (4) Thiru S. Sundar, CGM (Retd), SBI. The Board also empowered the committee to formulate a CSR policy.

The process of formulation / promulgation of a Corporate Social Responsibility Policy is underway. On accomplishing the same, the Corporation would be actively implementing CSR Projects in the coming Financial Year.

**Compliance function:**

TIIC has a robust policy on compliance and the related reports are reviewed by the Board and the Audit Committee periodically. As per the policy of the regulatory, statutory and internal compliance are being monitored and periodical reports are placed before the competent authority.





### **Compliance with the provisions of the Companies Act, 2013:**

Most of the sections of the Companies Act 2013 and the related rules and the schedules have been made effective. TIIC have already taken steps to comply with the revised provisions of the Act to the extent they are applicable to the Corporation. Various provisions applicable to the listed companies are applicable to our Corporation. Some other provisions that are applicable based on certain benchmarks in terms of turnover, capital and borrowings like the provision on appointment of key managerial persons are also applicable to us. Some other compliance made during the year and under review are written below :

#### **Appointment of Independent Directors:**

As per section 149 of Companies Act 2013 every listed company shall have atleast 1/3rd of total number of directors as independent director. The Board at its meeting held on 19.03.2015 has re-designated, two nominee directors viz Thiru S. Sundar, Retd. Chief General Manager of State Bank of India and Thiru C. Muthusami, non ex-officio nominee of TANSTIA as Independent Directors besides Board at its meeting held on 28/03/2015 has also appointed two other directors viz (1) Thiru S. Gunasegaran, a retired Chief General Manager of Small Industries Development Bank of India (SIDBI) and (2) Thiru N. Xavier Thomas, a retired General Manager of Indian Overseas Bank (IOB) for approval of EGM.

#### **Audit Committee:**

As per Section 177 of the Companies Act 2013, Audit Committee shall consist of minimum three directors with an independent director forming a majority. Further the section states that majority members of the audit committee including its chair person shall comprise with ability to read the financial statements. Section 177(3) of the Act requires existing Audit Committee of the company to be re-constituted with the requirements mentioned above within one year (i.e) before 31.03.2015. Hence the Audit Committee of the Board was reconstituted on 28.03.2015 by inclusion of

independent directors in order to meet the requirement of Section 177.

The reconstituted audit committee has the following persons as its members :

- 1) Thiru S. Sundar,  
Chief General Manager (Retd), State Bank of India.
- 2) SIDBI Director from Chennai Branch.  
Presently Thiru V. Sridhar, General Manager, SIDBI.
- 3) Thiru C. Muthusami, President, TANSTIA

With this modification/changes, there will be two Independent directors in the Audit Committee forming a majority in compliance with the requirement of Section 177 of the Companies Act 2013.

#### **Compliance in respect of appointment of Woman Director in the Board:**

TIIC is also required to appoint a woman director pursuant to the provisions of section 149(1) of the companies Act, 2013. Tmt. Chitra Alai, General Manager, SIDBI on our Board who was appointed as director on 17.09.2014 shall be the woman director. Hence, the Corporation is in compliance with the requirement of appointing woman director.

#### **Compliance in respect of conducting of Secretarial Audit:**

The Companies Act 2013, under Section 204 read with Rule No.9 of Company Rules (Appointment and remuneration of managerial personnel) 2014 requires every listed company and a public company having a paid-up capital of Rs.50 crores or more or a turnover of Rs.250 crores or more to annex with its board report a Secretarial Audit report in Format (MR-3) given by a company secretary in practice. TIIC being a listed company and having a share capital of Rs.321 crores is also required to comply with the secretarial audit requirements.

M/s. Sandeep Associates, a practicing Company Secretary was appointed to conduct the Secretarial Audit for 2014-15. The copy of the secretarial audit report in the prescribed Form MR-3 of the Companies Act 2013 is



annexed to this report. There were no adverse remarks in the secretarial audit report for the year 2014-15.

#### Extracts of Annual Return:

An extract of Annual Return as referred under section 92(3) and section 134 (3A) in form MGT-9 of Company (Management and Administration) rules 2014 is given as annexure to this report.

#### Directors' Responsibility Statement

The Directors hereby confirm that:

- All accounting standards which have to be mandatorily followed have been complied with in the preparation of accounts for the year ended 31st March, 2015.
- Significant accounting policies, consistently followed by the Corporation, have been given as Notes annexed to and forming part of the Balance Sheet and Profit and Loss Account.
- Adequate care has been taken for the maintenance of accounting records.

- The accounts for the year have been prepared on a "going concern concept"

- The financial statements have been audited by M/s. C.S.Hariharan & Co., Chartered Accountants, the Statutory Auditors. Their report is appended.

#### Acknowledgements

The Board of Directors wishes to thank the Government of Tamilnadu, Small Industries Development Bank of India (SIDBI), Commercial Banks, MSME Development Institute and other State level institutions viz., State Industries Promotion Corporation of Tamilnadu (SIPCOT), Tamilnadu Industrial Development Corporation Limited (TIDCO), Small Industries Development Corporation Limited (SIDCO), ITCOT Consultancy and Services Ltd., the Electronics Corporation of Tamilnadu (ELCOT) and the Tamilnadu Small and Tiny Industries Association (TANSTIA) for their continuous co-operation and assistance.

The Board of Directors takes great pleasure in recording its appreciation of the dedicated services rendered by the erstwhile Directors on the Board and the Officers and Staff of the Corporation.

For and on behalf of Board of Directors

THE TIIC LIMITED  
CHENNAI 600 035

Date : 21.08.2015

**S.K. PRABAKAR**  
PRINCIPAL SECRETARY/MANAGING DIRECTOR





Some of the Directors, by virtue of their posts, hold certain other Directorships, as appointed by the State Government.

Sl. No.	Name of the Director	Designation	Other Directorships
	Tvl.		
1.	Aadirajaram, B.A.B.L.	Chairman	NIL
2.	S.K.Prabakar, I.A.S.,	Principal Secretary / Managing Director	<b>DIRECTOR:</b> 1. State Industries Promotion Corporation of Tamilnadu(SIPCOT) 2. Tamilnadu Small Industries Development Corporation Limited(SIDCO) 3. ITCOT Consultancy and Services Ltd., 4. Guindy Industrial Estate Infrastructure Upgradation Company(GIEIUC) 5. Chettinad Cement Corporation Ltd. 6. Seshasayee Paper and Boards Limited 7. Tamilnadu State Marketing Corporation Ltd. (TSMAC) 8. Madras Race Club <b>MEMBER:</b> 9. Tamilnadu Industrial Guidance & Export Promotion Bureau (GUIDANCE) 10. Tamilnadu Technology Development & Promotion Centre <b>DIRECTOR:</b> 1. Tamilnadu Small Industries Development Corporation Limited (TANSIDCO) 2. Tamilnadu Small Industries Corporation Limited (TANSI) 3. State Engineering and Services Corporation of Tamilnadu (SESCOT) <b>DIRECTOR:</b> 1. Tamilnadu Salt Corporation Limited 2. Tamilnadu Industrial Explosives Limited 3. Tamilnadu Sugar Corporation Limited 4. Tamilnadu Minerals Limited 5. Tamilnadu Magnesite Limited 6. Tamilnadu Power Finance and Infrastructure Development Corporation Limited 7. Tamilnadu Cements Corporation Limited 8. Software Technology Parks of India 9. Perambalur Sugar Mills Limited 10. Nilakkottal Food Park Limited <b>MEMBER:</b> 11. PSG Science & Technology Entrepreneurial Park 12. Tamilnadu Energy Development Agency
3.	Kumar Jayant, IAS., Secretary to Govt., Micro, Small and Medium Enterprises Department, Government of Tamilnadu	Director	
4.	Hanish Chhabra, I.A.S., Deputy Secretary to Govt., Industries Department, Government of Tamilnadu	Director	



Sl. No.	Name of the Director	Designation	Other Directorships
5.	N. Venkatesh, I.A.S., Deputy Secretary to Govt., Finance Department, Government of Tamilnadu	Director	<b>DIRECTOR:</b> <ol style="list-style-type: none"> <li>1. Tamilnadu Salt Corporation Ltd. (TNSALT)</li> <li>2. Tamilnadu State Transport Corporation (Kumbakonam) Ltd.</li> <li>3. Tamilnadu Small Industries Corporation Limited</li> <li>4. State Engineering &amp; Servicing Company of Tamilnadu (SESCOT)</li> <li>5. Tamilnadu Paints and Allied Products Limited</li> </ol> <b>MEMBER:</b> <ol style="list-style-type: none"> <li>6. IT Incubation Centre</li> </ol> NIL
6.	V. Sridharan General Manager, Small Industries Development Bank of India(SIDBI)	Director	
7.	Chitra Alai General Manager, Small Industries Development Bank of India(SIDBI)	Director	<b>DIRECTOR:</b> <ol style="list-style-type: none"> <li>1. Madhya Pradesh Financial Corporation (MPFC)</li> </ol>
8.	S. Sundar Chief General Manager (Retd), State Bank of India	Director	<b>DIRECTOR:</b> <ol style="list-style-type: none"> <li>1. Tamilnad Mercantile Bank Limited</li> <li>2. Tamilnadu Industrial Development Corporation Limited</li> </ol>
9.	C. Muthusami President, TANSTIA	Director	<b>DIRECTOR:</b> <ol style="list-style-type: none"> <li>1. CODISSIA Industrial Park Limited</li> </ol> <b>PARTNER:</b> <ol style="list-style-type: none"> <li>1. Stark Motors</li> <li>2. MSG Engineering</li> </ol>





தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

**TIIC**

**Form No.MGT-9**

**Extract of ANNUAL RETURN as on the Financial Year ended 31.03.2015**

**(Pursuant to Section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014)**

**I. REGISTRATION AND OTHER DETAILS :**

- |                                                                               |   |                                                                                                                |
|-------------------------------------------------------------------------------|---|----------------------------------------------------------------------------------------------------------------|
| i) CIN                                                                        | : | U93090TN1949SGC01458                                                                                           |
| ii) Registration Date                                                         | : | 26-03-1949                                                                                                     |
| iii) Name of the Company                                                      | : | Tamilnadu Industrial Investment Corporation Limited                                                            |
| iv) Category / Sub-category of the company                                    | : | —                                                                                                              |
| v) Whether listed company                                                     | : | Yes                                                                                                            |
| vi) Name, address and contact details of Registrar and Transfer agent, if any | : | M/s. Karvy Computershare Pvt. Ltd.,<br>46, Avenue, 4th Street,<br>No.1, Banjara Hills,<br>Hyderabad - 500 034. |

**II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY :**

Term Loan lending

**III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES**

- NIL -



## IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

## i) Category-wise share holding

Category of Shareholders	No. of shares held at the beginning of the year				No. of shares held at the end of the year				% change during the year
	Demat	Physical	Total	% of Total shares	Demat	Physical	Total	% of Total shares	
<b>A. Promoter</b>									
(1) Indian									
i) State Government	--	2660228	2660228	93.84	--	3035228	3035228	94.56	14.10
(2) Foreign	--	--	--	--	--	--	--	--	--
<b>B. Public Shareholding</b>									
(1) Institutions									
i) Small Industries Bank of India (SIDBI)	--	170000	170000	6.00	--	170000	170000	5.30	--
ii) Government of Puducherry	--	1500	1500	0.05	--	1500	1500	0.04	--
iii) Insurance Companies	--	1160	1160	0.04	--	1160	1160	0.04	--
iv) Other Banks including Co-op. Banks	--	2068	2068	0.07	--	2068	2068	0.06	--
(2) Non-Institutions	--	--	--	--	--	--	--	--	--
<b>Grand Total</b>	--	<b>2834956</b>	<b>2834956</b>	<b>100.00</b>	--	<b>3209956</b>	<b>3209956</b>	<b>100.00</b>	





ii) Shareholding of promoters

Sl. No.	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in share holding during the year
		No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	
1	Govt. of Tamilnadu	2660228	93.84	--	3035228	94.56	--	14.10
2	Govt. of Puducherry	1500	0.05	--	1500	0.046	--	--
3	Small Industries Development Bank of India	170000	6.00	--	170000	5.296	--	--
4	Punjab National Bank	60	0.002	--	60	0.0018	--	--
5	Indian Bank, Chennai	233	0.008	--	233	0.0073	--	--
6	Kumbakonam City Union Bank, Kumbakonam	10	0.0003	--	10	0.0003	--	--
7	Syndicate Bank, Manipal	50	0.002	--	50	0.0016	--	--
8	Andhra Bank, Hydredabad-1	25	0.0009	--	25	0.0008	--	--
9	Bank of India, Mumbai-21	200	0.007	--	200	0.0062	--	--
10	Indian Overseas Bank, Chennai	117	0.004	--	117	0.0036	--	--
11	Canara Bank, Bangalore	25	0.0009	--	25	0.0008	--	--
12	State Bank of India, Chennai	1167	0.041	--	1167	0.036	--	--
13	Corporation Bank, Mangalore-1	25	0.00009	--	25	0.0008	--	--
14	Tamilnadu State Co-operative Bank, Chennai	12	0.0004	--	12	0.00037	--	--
15	Ramachandran Co-operative Central Bank Ltd., Ramachandrapuram (AP)	1	0.00004	--	1	0.00003	--	--
16	Prakasapuram Co-operative central Bank Ltd, Prakasapuram, Tirunelveli	2	0.00007	--	2	0.00006	--	--
17	Karur town Co-operative Bank Ltd., Karur	1	0.00004	--	1	0.00003	--	--
18	The Saraswat Co-op. Bank Ltd., Mumbai	5	0.00018	--	5	0.00015	--	--
19	Co-operative Central Bank Ltd., Nellore	2	0.00007	--	2	0.00006	--	--
20	Tamilnadu Co-operative State Land Development Bank Ltd, Chennai-4	100	0.0035	--	100	0.0031	--	--
21	Rajampet Co-operative Town Bank Ltd., Rajampet	1	0.00004	--	1	0.00003	--	--
22	Mannargudi Co-operative Urban Bank Ltd., Mannargudi	5	0.00017	--	5	0.00015	--	--



Sl. No.	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in share holding during the year
		No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	No. of shares	% of total shares of the company	% of shares pledged/encumbered to total shares	
23	Co-operative Central Bank Ltd., Vizianagaram	2	0.00007	--	2	0.00006	--	--
24	Co-operative Central Bank Ltd., Thanjavur	2	0.00007	--	2	0.00006	--	--
25	Malabar District Co-operative Bank Ltd, Calicut	1	0.00004	--	1	0.00003	--	--
26	Co-operative Central Bank Ltd, Elluru	1	0.00004	--	1	0.00003	--	--
27	Co-operative Central Bank Ltd., Kumbakonam	5	0.00017	--	5	0.00015	--	--
28	Srikakulam District Co-operative Central Bank Ltd, Srikakulam	6	0.0002	--	6	0.00018	--	--
29	Ramanathapuram District Co-operative Central Bank Ltd., Madurai	1	0.00004	--	1	0.00003	--	--
30	Karaikudi Co-operative Urban Ltd., Karaikudi	1	0.00004	--	1	0.00003	--	--
31	Vishakapatnam District Co-operative Central Bank Ltd., Vishakapatnam	2	0.00007	--	2	0.00006	--	--
32	Madurai District Central Co-operative Bank Ltd., Madurai	6	0.0002	--	6	0.00018	--	--
33	United India Insurance Company Ltd., Mumbai	375	0.013	--	375	0.012	--	--
34	Oriental Fire & General Insurance Company Ltd., Mumbai	250	0.009	--	250	0.008	--	--
35	The Kaiser-I Hind Insurance Company Ltd., Mumbai	10	0.00035	--	10	0.00031	--	--
36	New India Assurance Company Ltd., Mumbai	150	0.0053	--	150	0.0047	--	--
37	LIC of India, Mumbai	375	0.013	--	375	0.012	--	--
	<b>Total</b>	<b>2834956</b>			<b>3209956</b>			





iii) Change in Promoter's shareholding (please specify, if there is no change)

Sl. No.	Particulars	Shareholding at the beginning of the year		Cumulative shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	At the beginning of the year	2660228	93.84	2660228	93.84
	On 31.07.2014 allotted shares to Government of Tamilnadu (Consequent to purchase of 3.56% shares of NLC shares disinvested by Govt. of India, the Govt. of Tamilnadu has issued GO for conversion of ways and means advance of Rs.37.50 crores sanctioned to TIIC for purchasing NLC shares as share capital)	375000	14.10	375000	14.10
	At the end of the year	3035228	94.56	3035228	94.56

iv) Shareholding pattern of top ten shareholders (other than Directors, promoters and holders of GDRs and ADRs)

Sl. No.	For each of the Top 10 shareholders	Shareholding at the beginning of the year		Cumulative shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	Government of Tamilnadu				
	At the beginning of the year	2660228	93.84	2660228	93.84
	During the year (increase/decrease) On 31.07.2014 allotted shares to Government of Tamilnadu	375000	14.10	375000	14.10
2	Small Industries Development Bank of India				
	At the end of the year	3035228	94.56	3035228	94.56
	At the beginning of the year	170000	6.00	170000	6.00
3	Govt. of Puducherry				
	During the year (increase/decrease)	--	--	--	--
	At the end of the year	170000	5.296	170000	5.296
4	State Bank Of India, Chennai				
	At the beginning of the year	1500	0.05	1500	0.05
	During the year (increase/decrease)	--	--	--	--
4	State Bank Of India, Chennai				
	At the end of the year	1500	0.046	1500	0.046
	At the beginning of the year	1167	0.041	1167	0.041



Sl. No.	For each of the Top 10 shareholders	Shareholding at the beginning of the year		Cumulative shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
5	During the year (increase/decrease)	--	--	--	--
	At the end of the year	1167	0.036	1167	0.036
6	United India Insurance Company Ltd., Mumbai				
	At the beginning of the year	375	0.013	375	0.013
6	During the year (increase/decrease)	--	--	--	--
	At the end of the year	375	0.012	375	0.012
7	LIC of India, Mumbai				
	At the beginning of the year	375	0.013	375	0.013
7	During the year (increase/decrease)	--	--	--	--
	At the end of the year	375	0.012	375	0.012
8	Oriental Fire & General Insurance Company Ltd., Mumbai				
	At the beginning of the year	250	0.009	250	0.009
8	During the year (increase/decrease)	--	--	--	--
	At the end of the year	250	0.008	250	0.008
9	Indian Bank, Chennai				
	At the beginning of the year	233	0.008	233	0.008
9	During the year (increase/decrease)	--	--	--	--
	At the end of the year	233	0.0073	233	0.0073
10	Bank of India, Mumbai				
	At the beginning of the year	200	0.007	200	0.007
10	During the year (increase/decrease)	--	--	--	--
	At the end of the year	200	0.0062	200	0.0062
10	New India Assurance Company Ltd., Mumbai				
	At the beginning of the year	150	0.0053	150	0.0053
10	During the year (increase/decrease)	--	--	--	--
	At the end of the year	150	0.0047	150	0.0047

v) Shareholding of Directors and Key Managerial Personnel : Nil





vi) INDEBTEDNESS:

Indebtedness of the company including interest outstanding / accrued but not due for payment  
(Rs. in crores)

Particulars	Secured loans excluding deposits	Unsecured loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i) <u>Principal amount</u>				
Bonds	—	150.25	—	150.25
SIDBI	491.43	—	—	491.43
Banks	284.25	—	—	284.25
Loan in lieu of capital	—	12.50	—	12.50
Deposits	—	—	319.28	319.28
ii) Interest due but not paid	—	—	—	—
ii) Interest accrued but not due	—	—	—	—
<b>Total (i+ ii + iii)</b>				<b>1257.71</b>
Change in Indebtedness during the financial year				
i) <u>Principal amount</u>				
Bonds	—	- (0.25)	—	(-) 0.25
SIDBI	(-) 72.57	—	—	(-) 72.57
Banks	44.49	—	—	44.49
Loan in lieu of capital	—	—	—	—
Deposits	—	—	123.00	123.00
<b>Net change</b>				<b>94.67</b>
Indebtedness at the end of the financial year				
i) <u>Principal amount</u>				
Bonds	—	150.00	—	150.00
SIDBI	418.86	—	—	418.86
Banks	328.74	—	—	328.74
Loan in lieu of capital	—	12.50	—	12.50
Deposits	—	—	442.28	442.28
ii) Interest due but not paid	—	—	—	—
iii) Interest accrued but not due	—	—	—	—
<b>Total (i+ ii + iii)</b>				<b>1352.38</b>



## vii) Remuneration of Directors and Key Managerial Personnel:

- A) Remuneration to Managing Director, Whole time Directors - Nil
- B) Remuneration to other Directors - Nil
- C) Remuneration to Key Managerial Personnel other than MD/Manager/ Whole time Directors

(Rs. in lakhs)

Sl. No.	Particulars of Remuneration	Key Managerial Personnel			Total
		Company Secretary	Chief Financial Officer	Managing Director	
1.	Gross Salary	11.03	14.70	3.70	29.43
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	—	—	—	—
	(b) Value of perquisites u/s 17(2) Income Tax Act, 1961	—	—	—	—
	(c) Profits in lieu of salary under section 17 (3) Income Tax Act, 1961	—	—	—	—
2.	Stock option	—	—	—	—
3.	Sweat Equity	—	—	—	—
4.	Commission	—	—	—	—
5.	Others, specify	—	—	—	—
Total		11.03	14.70	3.70	29.43

## viii) Penalties / Punishment / Compounding of offences: Nil





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**TIIC**

**S SANDEEP & ASSOCIATES**

**Company Secretaries**

No. 20, "F" Block, Ground Floor, Gemini Parsn Apts.  
New No. 448, Old No. 559, Cathedral Garden Road  
(Behind Hotel Palmgrove), Anna Salai  
Chennai - 600 006. Tel: 044-43057999  
sandeep@sandeep-cs.in  
www.sandeep-cs.in

**Form No. MR-3**

**SECRETARIAL AUDIT REPORT**

**FOR THE FINANCIAL YEAR ENDED 31<sup>ST</sup> MARCH 2015**

(Pursuant to Section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies  
(Appointment and Remuneration Personnel) Rules, 2014)

To

The Members

**THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED**

**CIN : U93090TN1949SGC001458**

No. 692, Anna Salai, Nandanam, Chennai - 600 035

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices of M/s TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED (hereinafter called "the Company"). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the Corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of the secretarial audit. We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March 2015, has complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2015 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 (SCRA) and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder (Not applicable to the Company during the Audit Period)
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (Not applicable to the Company during the Audit Period)
- (v) The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (SEBI Act)
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) regulations, 2011 (Not applicable to the Company during the Audit Period)



- (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations 1992 (**Not Applicable to the Company during the Audit Period**)
- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 (**Not Applicable to the Company during the Audit Period**).
- (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 (**Not Applicable to the Company during the Audit Period**)
- (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- (g) The Securities and Exchange Board of India (Delisting of equity shares regulations), 2009 (**Not Applicable to the Company during the Audit Period**); and
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 (**Not Applicable to the Company during the Audit Period**)
- (vi) and laws specifically applicable in case of a State Finance Corporation.

We have also examined compliance with the applicable clauses of the following:

- a. Secretarial Standards issued by The Institute of Company Secretaries of India (Not Applicable to the Company as on 31st March 2015)

During the period under review of the Company has complied with the provisions of the applicable Acts, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.

We further report that,

The Board of Directors of the Company is duly constituted with proper balance of executive Directors, Non-Executive Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notice on agenda were sent and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All the decisions were taken unanimously and dissenting members' views, if any, are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that, during the audit period, there were no other specific events/actions in pursuance of the above referred laws, rules, regulations, guidelines, etc. having a major bearing on the Company's affairs.

**For S Sandeep & Associates**

**S Sandeep**  
Managing Partner  
FCS No. 5853  
C P No. 5987

Place : Chennai  
Date : 8th August 2015





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**TIIC**

**C.S. HARIHARAN & CO.**  
CHARTERED ACCOUNTANTS

"Bagirathi", Ground Floor  
112/249, Royapettah High Road  
Chennai - 600 014  
PH: 044-4500 0141 / 0142  
Email : cshariharan01@yahoo.co.in

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED,**  
**CHENNAI.**

**REPORT ON THE FINANCIAL STATEMENTS**

We have audited the accompanying financial statements of Tamil Nadu Industrial Investment Corporation Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2015, and the Statement of Profit and Loss and Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

**MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS**

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the Accounting Standards specified under Section 133 of the Companies Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes the maintenance of adequate accounting records in accordance with the provision of the Act for safeguarding of the assets of the Company and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design and implementation and maintenance of internal financial control, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and free from material misstatement, whether due to fraud or error.

**AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these financial statements based on our audit.

We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made there under.

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and



fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

#### OPINION

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- (a) in the case of the Balance Sheet, of the state of affairs of the Company as at 31st March, 2015;
- (b) in the case of the Profit and Loss Account, of the profit for the year ended on that date; and
- (c) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As the Company is defined as a Banking Company by Company Law Board vide its Letter dated 28.06.1960, the Companies (Auditor's Report) Order, 2015 (the "Order"), issued by the Central Government of India in terms of Sub-section (11) of Section 143 of the Companies Act, is not applicable to the Company.
2. As required by section 143(3) of the Act, we report that:
  - a. we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
  - b. in our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books
  - c. the Balance Sheet, Statement of Profit and Loss and Cash Flow Statement dealt with by this Report are in agreement with the books of account;
  - d. in our opinion, the Balance Sheet, Statement of Profit and Loss, and Cash Flow Statement comply with the Accounting Standards notified under Section 133 of the Act, read with Rule 7 of the Company (Accounts) Rules, 2014;
  - e. Being a Government company, pursuant to the Gazette Notification dated 5th June 2015, issued by the Ministry of Corporate Affairs, Government of India, provisions of 164(2) of the Act are not applicable.





- f. With respect to the other matters to be included in the Auditor's Report in accordance with the rule 11 of the Companies (Audit and Auditors) Rule, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- (i) The Company has no pending litigations which warrants impact on its financial statements.
  - (ii) The Company did not have any long-term contracts including derivative contract for which there were any material foreseeable losses.
  - (iii) There has been no delay in transferring amounts, required to be transferred, to the investor education and protection fund by the Company.

For **C.S. HARIHARAN & CO**  
Chartered Accountants  
Firm Registration No. 010865

Place : Chennai - 35  
Date : 21.08.2015

Name : **S. SEETHARAMAN**  
(Partner)  
Membership No: 29330



**ACCOUNTS**

**BALANCE SHEET  
AND  
PROFIT AND LOSS ACCOUNT**





**BALANCE SHEET AS AT MARCH 31, 2015**

Particulars	Schedule Ref.	As on 31.03.2015 (Rs.)	As on 31.03.2014 (Rs.)
<b>CAPITAL AND LIABILITIES</b>			
Capital	A	3,209,956,000	2,834,956,000
Reserves and Surplus	B	1,571,774,627	1,571,774,627
Bonds	C	1,500,000,000	1,502,500,000
Borrowings	D	7,600,990,452	7,881,746,673
Deposits	E	4,422,843,755	3,192,831,097
Other Liabilities and Provisions	F	1,348,589,548	1,660,636,941
<b>TOTAL</b>		<b>19,654,154,382</b>	<b>18,644,445,338</b>
<b>ASSETS</b>			
Cash and Bank Balances	G	536,693,442	431,575,380
Investments	H	484,676,744	479,525,216
Loans and advances	I	16,170,451,984	15,100,595,558
Fixed assets	J	1,721,505,551	1,727,073,525
Other assets	K	659,829,664	567,329,566
Profit and Loss Appropriation Account (Accumulated losses)		80,996,997	338,346,093
<b>TOTAL</b>		<b>19,654,154,382</b>	<b>18,644,445,338</b>
Significant accounting policies and Notes to Accounts	S		

**D. DURAIRAJ**  
Company Secretary

**G. SRINIVASAN**  
Chief Financial Officer

**S.K. PRABAKAR**  
Principal Secretary/  
Managing Director

**AADIRAJARAM**  
Chairman

As per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered Accountants

Place : Chennai-35  
Date : 21-08-2015

**S. SEETHARAMAN**  
Partner



## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED MARCH 31, 2015

Particulars	Schedule Ref.	For the year ended 31.03.2015 Rs.	For the year ended 31.03.2014 Rs.
<b>INCOME (A)</b>			
Income from operations	L	2,120,707,498	1,940,524,286
Other income	M	213,486,375	217,985,035
<b>Total Income (A)</b>		<b>2,334,193,873</b>	<b>2,158,509,321</b>
<b>EXPENDITURE (B)</b>			
Interest expended	N	1,236,099,419	1,146,559,781
Other financial expenses	O	16,233,874	24,392,258
Personnel expenses	P	434,903,091	408,944,368
Administrative expenses	Q	76,433,700	66,367,290
Depreciation	J	15,152,084	8,057,294
Waiver and Write offs	R	117,313,547	184,412,396
<b>Total Expenditure (B)</b>		<b>1,896,135,715</b>	<b>1,838,733,387</b>
<b>PROVISIONS (C)</b>			
Provision on Advances		39,594,698	460,354
Depreciation on investments (Written back)		(5,151,528)	(3,862,114)
Provision for Taxes		146,265,892	12,511,809
<b>Total Provisions (C)</b>		<b>180,709,062</b>	<b>9,110,049</b>
<b>Net Profit carried to Balance sheet</b>	<b>A-(B+C)</b>	<b>257,349,096</b>	<b>310,665,885</b>
Significant accounting policies and Notes to Accounts	S		
<b>EARNINGS PER SHARE - Basic/Diluted</b> (Face value of Rs.1,000/- each)		<b>Rs. 83.42</b>	<b>Rs. 109.58</b>

D. DURAIRAJ  
Company SecretaryG. SRINIVASAN  
Chief Financial OfficerS.K. PRABAKAR  
Principal Secretary/  
Managing DirectorAADIRAJARAM  
ChairmanAs per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered AccountantsPlace : Chennai-35  
Date : 21-08-2015S. SEETHARAMAN  
Partner





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**TIIC**

**PROFIT AND LOSS APPROPRIATION ACCOUNT FOR THE YEAR ENDED MARCH 31, 2015**

Particulars	For the year ended 31.03.2015 Rs.	For the year ended 31.03.2014 Rs.
Balance as per last Balance Sheet - General Reserve/(Accumulated losses)	(338,346,093)	(649,011,978)
<b>Add:</b>		
Profit/(Loss) for the year as per Profit and Loss Account	257,349,096	310,665,885
<b>Profit transferred to general reserve/ (Accumulated losses)</b>	<b>(80,996,997)</b>	<b>(338,346,093)</b>

**D. DURAIRAJ**  
Company Secretary

**G. SRINIVASAN**  
Chief Financial Officer

**S.K. PRABAKAR**  
Principal Secretary/  
Managing Director

**AADIRAJARAM**  
Chairman

As per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered Accountants

Place : Chennai-35  
Date : 21-08-2015

**S. SEETHARAMAN**  
Partner



## SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2015 (Rs.)	As on 31.03.2014 (Rs.)
<b>Schedule-A: Capital</b>		
1. Authorised Capital 35,00,000 (35,00,000) Equity Shares of Rs.1,000 each	3,500,000,000	3,500,000,000
2. Issued Equity Share Capital: 32,10,000 Equity Shares (Previous year 28,35,000 numbers) of Rs.1,000 each	3,210,000,000*	2,835,000,000
3. Subscribed and paid up 31,24,956 Equity Shares of (Previous year 27,49,956 numbers) of Rs.1,000 each fully paid	3,124,956,000	2,749,956,000
85,000 (Previous year 85,000) Special Equity Shares of Rs.1,000/- each (Issued u/s 4A of SFC Act, 1951)	85,000,000	85,000,000
<b>Total</b>	<b>3,209,956,000</b>	<b>2,834,956,000</b>
* A sum of Rs. 37.50 crores received from the Government of Tamilnadu for purchase of NLC shares as ways and means advance was converted into fully paid up Equity Shares (375000 shares of Rs. 1000 each) vide GO Ms. 74 dt. 18.6.2014.		
<b>Schedule B: Reserves and Surplus</b>		
i) Reserves Revaluation Reserve: Revaluation of lands held	1,535,003,100	1,535,003,100
ii)a) SPECIAL RESERVE FUND (In terms of Sec.35A of the State Financial Corporation's Act, 1951 representing dividend foregone by the Govt.of Tamilnadu and IDBI)	24,999,716	24,999,716
b) Venture Capital Fund	11,771,811	11,771,811
<b>Total</b>	<b>1,571,774,627</b>	<b>1,571,774,627</b>
<b>Schedule-C: Bonds</b>		
<b>SLR Bonds</b> Guaranteed by Government of Tamilnadu as to principal and interest	—	2,500,000
<b>Non SLR Bonds</b> Guaranteed by Government of Tamilnadu as to principal and interest	1,500,000,000	1,500,000,000
<b>Total</b>	<b>1,500,000,000</b>	<b>1,502,500,000</b>





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**TIIC**

**SCHEDULE OF BONDS AS ON 31.03.2015**

SERIES NO.	BOND DESCRIPTION	PREVIOUS YEAR Rs.	BOND AMT. AT ORIGINAL COUPON RATE Rs.	BOND AMT. ROLLED OVER TO 7.50%, 8% & 8.50% Rs.	THIS YEAR (TOTAL) Rs.
61	10.50% Bonds 2011	2,500,000	—	—	—
1	9.85% Non-SLR Bonds	1,500,000,000	1,500,000,000	—	1,500,000,000
<b>TOTAL</b>		<b>1,502,500,000</b>	<b>1,500,000,000</b>	<b>—</b>	<b>1,500,000,000</b>

**D. DURAIRAJ**  
Company Secretary

**G. SRINIVASAN**  
Chief Financial Officer

**S.K. PRABAKAR**  
Principal Secretary/  
Managing Director

**AADIRAJARAM**  
Chairman

As per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered Accountants

Place : Chennai-35  
Date : 21-08-2015

**S. SEETHARAMAN**  
Partner



## SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2015 (Rs.)	As on 31.03.2014 (Rs.)
<b>Schedule-D: Borrowings</b>		
1. By way of refinance from SIDBI	4,188,586,328	4,914,254,708
2. Loan in lieu of capital - IDBI (Unsecured)	125,000,000	125,000,000
3. Term Loans from Banks (Sec. by book debts)	3,171,909,762	2,368,337,794
4. Overdraft from banks (Sec.by book debts)	115,494,362	474,154,171
<b>Total</b>	<b>7,600,990,452</b>	<b>7,881,746,673</b>
<b>Schedule-E: Deposits</b>		
1. From Temples, Educational institutions etc.	1,891,595,236	1,738,495,970
2. Inter-Corporate Deposits	2,531,248,519	1,454,335,127
<b>Total</b>	<b>4,422,843,755</b>	<b>3,192,831,097</b>





**SCHEDULES TO BALANCE SHEET**

Particulars	As on 31.03.2015 (Rs.)	As on 31.03.2014 (Rs.)
<b>Schedule-F: Other liabilities and Provisions</b>		
1. Seed Capital from SIDBI	384,000	384,000
2. Advances & Deposits from Constituents & others	338,500,303	287,097,202
3. Liability for others	546,403,412	1,073,288,298
4. Provision on Standard Assets	53,228,417	52,768,063
Add: Provision for Current Year	20,034,392	460,354
	<b>73,262,809</b>	<b>53,228,417</b>
5. Subvention from Government	14,146,440	14,146,440
6. Wealth Tax	3,992,584	3,182,584
Add: Provision for the year	800,000	810,000
	<b>4,792,584</b>	<b>3,992,584</b>
7. Income Tax	228,500,000	118,500,000
Add: Provision for the year	142,600,000	110,000,000
	371,100,000	228,500,000
<b>Total</b>	<b>1,348,589,548</b>	<b>1,660,636,941</b>
<b>Schedule-G: Cash and Bank Balances</b>		
1. Cash in hand	8,497,625	11,852,898
2. Balance with banks		
i) Reserve Bank of India	170,886	197,862
ii) Current A/c with scheduled Banks	527,719,431	419,219,120
iii) Term Deposits with Banks	305,500	305,500
<b>Total</b>	<b>536,693,442</b>	<b>431,575,380</b>
<b>Schedule-H: Investments</b>		
Investment in shares		
Quoted	456,386,804	451,235,276
Non-Quoted	28,289,940	28,289,940
<b>Total</b>	<b>484,676,744</b>	<b>479,525,216</b>



SCHEDULE FOR INVESTMENT IN SHARES AS ON 31<sup>ST</sup> MARCH 2015

## I. FULLY PAID EQUITY SHARES (QUOTED)

Sl. No.	Name of the Company	No. of Shares	Face Value	Book Cost	Market Rate / Balance Sheet Value	Market Value/ Balance Sheet Value	Net Value (Lower of (5) or (7))
(1)	(2)	Rs. (3)	Rs. (4)	Rs. (5)	Rs. (6)	Rs. (7)	Rs. (8)
<b>I-Market value</b>							
1	Neyveli Lignite Corporation	5,970,126	10	358,207,560	69.55	415,222,263	358,207,560
2	IDBI Bank Ltd.(Formerly Industrial Development Bank Of India)	35,680	10	2,899,000	71.00	2,533,280	2,533,280
3	Kothari Sugars & Chemicals Ltd.	10,350	10	4,485,000	6.15	63,653	63,653
4	Rallis India Ltd.	801,150	1	667,660	226.30	181,300,245	667,660
5	Sakthi Sugars Ltd.	495,099	10	11,254,130	13.00	6,436,287	6,436,287
6	Seshasayee Paper & Boards Ltd.	1,800,000	10	16,000,000	185.40	333,720,000	16,000,000
7	Sical Logistics Ltd (Formerly South India Corporation (Agencies) Ltd.)	160,467	10	16,368,640	157.30	25,241,459	16,368,640
8	Sicagen India Ltd	160,467	10	—	12.20	1,957,697	—
9	Tamilnadu News Print & Papers Ltd.	400,000	10	44,000,000	123.65	49,460,000	44,000,000
10	Elgi Rubber Company Ltd	1,179,696	1	158,000	27.65	32,618,594	158,000
11	Sesa Sterlite Limited (Formerly Madras Aluminium Company Ltd)	2,450,000	1	7,000,000	189.45	464,152,500	7,000,000
<b>II-Balance Sheet Value</b>							
12	Reed Relays and Electronics India Ltd.	41,956	10	2,097,850	296.04	12,420,654	2,097,850
13	Ambattur Enterprises Ltd. (Formerly T & R Welding Products (India) Ltd.)	3,680	100	368,000	988.34	3,637,091	368,000
14	Kamar Chemicals & Industries Ltd.	137,550	10	1,834,000	—	—	—
15	Sun Paper Mill Ltd.	43,500	10	435,000	5.75	250,125	250,125
16	M I L Industries Ltd.	168,000	10	1,680,000	42.41	7,124,880	1,680,000
17	Sree Maruthi Marine Industries Ltd., (Maruthi Crystal Salt Co., Ltd)	20,000	10	—	2.41	48,200	—
18	Wavin India Ltd.	59,275	10	—	—	—	—
19	Sivanandha Pipe Fittings Ltd.	33,600	10	560,000	16.54	555,744	555,744
<b>III-Others</b>							
20	Indian Steel Rolling Mills Ltd.	46,620	10	310,800		1	1
21	MICO Farm Chemical Ltd.	7,480	100	748,000		1	1
22	Seshasayee Industries Ltd.	241,750	10	2,417,500		1	1
23	Bokiyu Tanneries Ltd.	41,900	10	—		—	—
24	Secals Ltd.	125,000	10	5,475,000		1	1
25	Sivanandha Steels Ltd.	357,600	10	7,152,000		1	1
<b>TOTAL</b>				<b>484,118,140</b>		<b>456,386,804</b>	





**SCHEDULES TO BALANCE SHEET**

**II. FULLY PAID REDEEMABLE CUMULATIVE PREFERENCE SHARES (NON-QUOTED)**

Sl. No. (1)	Name of the Company (2)	No. of Shares (3)	Face Value Rs. (4)	Book Cost Rs. (5)	Net Value after Depreciation Rs. (6)
1	Ergodyne Private Ltd.	900	100	90,000	1
2	Industrial Venture Capital Ltd	1,000,000	10	10,000,000	1
3	Mod Shoe Co. P Ltd.	1,453	100	145,300	1
4	Southern Structurals Ltd.	44,392	10	177,568	1
5	Sleek Textiles Industries Ltd.	500,000	10	5,000,000	1
6	Sakthi Pipes Ltd.	9,703	100	—	—
7	Zenith Lamps & Electricals Ltd.	48,575	10	—	—
<b>TOTAL (A)</b>				<b>15,412,868</b>	<b>5</b>

**III FULLY PAID EQUITY SHARES (NON-QUOTED)**

Sl. No. (1)	Name of the Company (2)	No. of Shares (3)	Face Value Rs. (4)	Book Cost Rs. (5)	Net Value after Depreciation Rs. (6)
1	Chettinad Cement Corporation Ltd	1,233,910	10	26,158,892	26,158,892
2	Pandyan Hotels Ltd.	4,985	100	—	—
3	ITCOT Consultancy and Services Ltd.	2,000	100	200,000	200,000
4	Lakshmi Precision Tools Ltd.	34,900	10	523,500	523,500
5	Malladi Drugs & Pharmaceuticals Ltd.	770,000	5	500,000	500,000
6	Guindy Industrial Estate Infrastructure Upgradation Company	2,500	10	25,000	1
7	India Forge & Drop Stampings Ltd.	71,179	10	907,535	907,535
8	Industrial Venture Capital Ltd.	1,000,000	10	10,000,000	1
9	Marshall & Sons (India) Ltd.	79,372	10	198,430	1
10	Devi Spinning Mills Ltd.	1,000	1,000	1,000,000	1
11	Kumaragiri Electronics Ltd.	35,000	10	350,000	1
12	Rockfort Fastners Ltd.	25,000	10	250,000	1
13	Forge Mech Private Ltd.	3,900	10	39,000	1
14	Madras Forgings & Allied Industries(CBE)	4,849	100	484,900	1
15	Southern Castings Ltd.	46,310	10	—	—
16	Sakthi Pipes Ltd.	14,850	100	—	—
17	Trac Industries & Components Ltd.	9,960	100	—	—
18	Ramasayee Agro Industries Ltd.	2,500	100	—	—
19	Upper India Bearings & Bushings Ltd.	20,000	10	—	—
20	Tuber Pharma Chemicals Ltd.	20,000	10	—	—
21	Tamilnadu Alloy Foundry Co Ltd.	90,000	10	—	—
22	Omega Cables Ltd.	10,330	10	—	—
23	Micro Tools Ltd.	11,135	100	—	—
<b>TOTAL (B)</b>				<b>40,637,257</b>	<b>28,289,935</b>

Non-quoted shares (A) + (B) **28,289,940**



**SCHEDULES TO BALANCE SHEET**  
**SUMMARY FOR QUOTED / NON-QUOTED SHARES AS ON 31ST MARCH 2015**

	Current year (Rs.)	Previous year (Rs.)
<b>COST OF FULLY PAID SHARES</b>		
<b>QUOTED</b>		
EQUITY	484,118,140	484,118,140
<b>NON QUOTED</b>		
EQUITY	40,637,257	40,637,257
REDEEMABLE PREFERENCE	15,412,868	15,412,868
<b>TOTAL</b>	<b>540,168,265</b>	<b>540,168,265</b>
MARKET / BOOK VALUE	484,676,744	479,525,216
DEPRECIATION REQUIRED	55,491,521	60,643,049
DEPRECIATION HELD	55,491,521	60,643,049
<b>NET VALUE OF INVESTMENTS AS PER BALANCE SHEET</b>	<b>484,676,744</b>	<b>479,525,216</b>

**D. DURAIRAJ**  
Company Secretary

**G. SRINIVASAN**  
Chief Financial Officer

**S.K. PRABAKAR**  
Principal Secretary/  
Managing Director

**AADIRAJARAM**  
Chairman

As per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered Accountants

Place : Chennai-35  
Date : 21-08-2015

**S. SEETHARAMAN**  
Partner





**SCHEDULES TO BALANCE SHEET**

Particulars	As on 31.03.2015 (Rs.)	As on 31.03.2014 (Rs.)
<b>Schedule-I: Loans and Advances</b>		
Loans and Advances (After adjusting cumulative provision of Rs. 548,167,415 (Rs. 530,161,189))	16,170,451,984	15,100,595,558
Different types of loans		
1. General Loan	10,393,847,905	10,078,157,599
2. Working Capital Term Loan	2,659,885,665	2,744,995,956
3. Generator	73,706,594	104,996,253
4. Transport loans	165,626,455	171,178,641
5. Bill Finance	2,438,339,645	1,815,586,167
6. Bridge loans	728,269,133	420,459,309
7. GES	146,243,478	217,367,168
Add: Interest accrued	112,700,524	78,015,654
Less: NPA Provision	(548,167,415)	(530,161,189)
<b>Total</b>	<b>16,170,451,984</b>	<b>15,100,595,558</b>



## SCHEDULES SHOWING PARTICULARS OF LOANS AND ADVANCES REFERRED IN THE BALANCE SHEET AS AT 31.03.2015

## 1. Asset classification:

Asset	Term Loans and Hire Purchase Loans			
	Gross (Rs.)	NPA Provisioning (Rs.)	Restructure Provisioning (Rs.)	Net
Standard	15,172,134,563 (14,124,110,824)		209,054 (501,730)	15,171,925,509 (14,123,609,094)
Sub-Standard	640,208,424 (705,850,757)	92,652,548 (106,860,711)	445,000 (2,357,210)	547,110,876 (596,632,836)
Doubtful	885,019,555 (793,444,407)	438,515,311 (415,982,040)	2,360,443 (49,702)	444,143,801 (377,412,665)
Loss Assets	21,256,857 (7,350,759)	13,985,059 (4,409,796)		7,271,798 (2,940,963)
TOTAL	16,718,619,399 (15,630,756,747)	545,152,918 (527,252,547)	3,014,497 (2,908,642)	16,170,451,984 (15,100,595,558)

(Previous year figures are in brackets)

2. Debts due by concerns in which one or more Directors of the Corporation are interested as Directors/Partners/Proprietors or as Share Holders in case of Private Companies. —
3. Total amount of loans disbursed during the year to concerns in which one or more Directors of the Corporation are interested as Directors, Partners, Proprietors or in the case of Private Companies as Members. —
4. Loans guaranteed by the State Government and/ or due by a Government Undertaking Rs. 709 lakhs

D. DURAIRAJ  
Company SecretaryG. SRINIVASAN  
Chief Financial OfficerS.K. PRABAKAR  
Principal Secretary/  
Managing DirectorAADIRAJARAM  
ChairmanAs per our report of even date annexed  
For M/s. C.S. HARIHARAN & CO.  
Chartered AccountantsPlace : Chennai-35  
Date : 21-08-2015S. SEETHARAMAN  
Partner





தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

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Schedule-J: SCHEDULE OF FIXED ASSETS AS ON 31.03.2015

		GROSS BLOCK				DEPRECIATION				NET BLOCK	
Sl. No.	Description of Asset	Cost as on 1.4.2014 (Rs.) (1)	Additions (Rs.) (2)	Deletions (Rs.) (3)	Cost as on 31.3.2015 (Rs.) (4)	As on 01.04.2014 (Rs.) (5)	Additions (Rs.) (6)	Deletions (Rs.) (7)	As on 31.3.2015 (Rs.) (8)	WDV as on 31.3.2015 (Rs.) (9)	WDV as on 31.3.2014 (Rs.) (10)
<b>TANGIBLE ASSETS</b>											
1	Land - Freehold *	1,617,181,448	—	—	1,617,181,448	—	—	—	—	1,617,181,448	1,617,181,448
2	Building	122,556,455	—	—	122,556,455	35,574,358	1,968,708	—	37,543,066	85,013,389	86,982,097
3	Plant & Machinery	45,895,773	—	21,757,399	24,138,374	45,895,773	—	21,757,399	24,138,374	—	—
	- Leased Assets	—	—	—	—	—	—	—	—	—	—
	- Office Equipments, Electrical fittings etc	46,568,741	538,276	4,775	47,102,242	38,786,418	3,236,302	4,775	42,017,945	5,084,297	7,782,323
	- Computer, UPS	49,076,762	3,326,737	164,880	52,238,619	43,070,182	5,384,395	143,570	48,311,007	3,927,612	6,006,580
	<b>SUB TOTAL</b>	<b>141,541,276</b>	<b>3,865,013</b>	<b>21,927,054</b>	<b>123,479,235</b>	<b>127,752,373</b>	<b>8,620,697</b>	<b>21,905,744</b>	<b>114,467,326</b>	<b>9,011,909</b>	<b>13,788,903</b>
4	Furniture & Fittings	17,256,173	736,948	—	17,993,121	15,842,035	769,729	—	16,611,764	1,381,357	1,414,138
5	Vehicles	26,208,557	1,383,804	493,978	27,098,383	18,501,618	2,880,495	461,203	20,920,910	6,177,473	7,706,939
	<b>Total Tangible Assets</b>	<b>1,924,743,909</b>	<b>5,985,765</b>	<b>22,421,032</b>	<b>1,908,308,642</b>	<b>197,670,384</b>	<b>14,239,629</b>	<b>22,366,947</b>	<b>189,543,066</b>	<b>1,718,765,576</b>	<b>1,727,073,525</b>
<b>INTANGIBLE ASSETS</b>											
6	Computer Software	—	3,652,430	—	3,652,430	—	912,455	—	912,455	2,739,975	—
	Total Intangible Assets	—	3,652,430	—	3,652,430	—	912,455	—	912,455	2,739,975	—
	<b>GRAND TOTAL</b>	<b>1,924,743,909</b>	<b>9,638,195</b>	<b>22,421,032</b>	<b>1,911,961,072</b>	<b>197,670,384</b>	<b>15,152,084</b>	<b>22,366,947</b>	<b>190,455,521</b>	<b>1,721,505,551</b>	<b>1,727,073,525</b>
	Previous Year	1,918,294,309	7,358,626	909,026	1,924,743,909	190,504,955	8,057,294	891,865	197,670,384	1,727,073,525	1,727,789,354

\* Includes amount added on revaluation Rs. 1,535,003,100 PY Rs. 1,535,003,100

D. DURAIRAJ  
Company Secretary

G. SRINIVASAN  
Chief Financial Officer

S.K. PRABAKAR  
Principal Secretary/  
Managing Director

AADIRAJARAM  
Chairman

As per our report of even date annexed  
For M/s. C.S. HARIHARAN & CO.  
Chartered Accountants

S. SEETHARAMAN  
Partner

Place : Chennai-35  
Date : 21-08-2015



## SCHEDULES TO BALANCE SHEET

Particulars	As on 31.03.2015 (Rs.)	As on 31.03.2014 (Rs.)
<b>Schedule-K: Other Assets</b>		
Deferred Tax Asset	145,886,267	148,752,159
Staff housing loan	28,641,225	36,058,435
Other Advances & Deposit/other dues recoverable from borrowers after adjusting cumulative provision of Rs.6,519,801 (L.Y Rs.4,965,721)	38,297,293	40,023,004
Prepaid Expenses	562,079	793,908
Advance Income Tax	427,019,419	323,083,639
Advance Interest Tax	494,144	494,144
Advance Wealth Tax	3,967,100	3,162,140
Advance Fringe Benefit Tax	815,697	815,697
Dividend Deficit Account	14,146,440	14,146,440
<b>Total</b>	<b>659,829,664</b>	<b>567,329,566</b>





**SCHEDULES TO PROFIT & LOSS ACCOUNT**

Particulars	For the year ended 31.03.2015 (Rs.)	For the year ended 31.03.2014 (Rs.)
<b>Schedule-L : Income from operations</b>		
Interest on loans and advances	2,117,580,949	1,936,818,142
Interest on investments and Deposits	3,126,549	3,706,144
<b>Total</b>	<b>2,120,707,498</b>	<b>1,940,524,286</b>
<b>Schedule-M : Other Income</b>		
Dividend on shares	48,631,341	47,899,617
Profit on sale of assets	132,428	299,520
Other income		
Investigation fees	48,926,238	49,640,692
Upfront fee	25,257,692	23,249,748
Risk Coverage Receipts	20,954,034	21,507,836
Miscellaneous receipts	13,854,794	16,671,422
Bad debts recovered	53,325,173	55,772,243
Interest on advances to staff	2,404,675	2,943,957
<b>Total</b>	<b>213,486,375</b>	<b>217,985,035</b>
<b>Schedule-N: Interest expended</b>		
Interest on borrowings from SIDBI	428,241,054	475,696,414
Interest on borrowings from banks	231,882,915	289,441,940
Interest on deposits	380,242,152	270,740,805
Interest on bonds	147,759,373	23,673,113
Interest on others	47,973,925	87,007,509
<b>Total</b>	<b>1,236,099,419</b>	<b>1,146,559,781</b>
<b>Schedule-O : Other Financial expenses</b>		
Bank charges	118,161	125,002
Guarantee fee paid to Govt.of T.N	7,595,903	842,056
Others	8,466,720	441,062
Bond issue expenses	53,090	22,984,138
<b>Total</b>	<b>16,233,874</b>	<b>24,392,258</b>



## SCHEDULES TO PROFIT &amp; LOSS ACCOUNT

Particulars	For the year ended 31.03.2015 (Rs.)	For the year ended 31.03.2014 (Rs.)
<b>Schedule-P: Personnel Expenses</b>		
Salaries and allowances - CMD	567,343	590,579
Salaries - others	394,366,748	371,542,005
Contribution to Provident Fund	36,531,064	33,795,935
Staff Amenities and Welfare Exp	2,732,429	2,497,441
Staff Training and Seminar Expn	705,507	518,408
<b>Total</b>	<b>434,903,091</b>	<b>408,944,368</b>
<b>Schedule-Q: Administrative expenses</b>		
Travelling & Conveyance		
- CMD	162,510	—
- Others	5,973,320	6,196,026
Directors sitting fees & expenses	276,947	86,690
Rent,Rates,Insurance and Lighting	19,458,998	19,839,519
Postage,Telegrams & Telephones	3,862,279	3,715,719
Printing & Stationery	1,740,435	1,541,746
Publicity and Advertisement & Business promotion expenses	12,743,085	10,429,111
Repairs & Renewals	10,296,733	5,216,268
Inspection & Recovery cost	2,869,010	2,516,810
Audit Fees	296,803	306,064
Legal & other professional expn.	2,479,670	1,827,866
Books and Periodicals	352,917	283,510
Expenses on Office Vehicles	7,924,177	7,361,342
Computer Maintenance Expenses	2,785,470	2,582,629
Donation	4,740	134,000
Sundries	5,206,606	4,329,990
<b>Total</b>	<b>76,433,700</b>	<b>66,367,290</b>
<b>Schedule R: Waiver and Write off</b>		
Loans Written off	109,739,910	176,319,401
Other dues written off	7,534,271	8,083,245
Loans waived	31,747	—
Other dues waived	7,619	9,750
<b>Total</b>	<b>117,313,547</b>	<b>184,412,396</b>





**NOTES ANNEXED TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED  
31<sup>ST</sup> MARCH, 2015.**

**A. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES:**

**1. General**

The accompanying financial statements have been prepared on Going Concern Concept and presented under the historical cost convention except otherwise stated, conforming to the applicable provision and practices, Accounting Standards and guidelines issued by the Small Industries Development Bank of India (SIDBI).

**2. Revenue Recognition**

- a) Income and Expenditure are generally accounted on accrual basis unless otherwise stated.
- b) Interest on non performing assets, Investigation Fees, Upfront fees, Risk coverage receipts, lease income are accounted on cash basis.
- c) Dividend income is accounted in the year when the right to receive the payment is established.

**3. Fixed Assets, Depreciation and Revaluation**

- a) Fixed Assets other than Land are stated on historical cost basis. Costs directly incurred on acquisition/ take over are capitalized. Land is stated at Revalued Cost.
- b) Cost of Leased assets is amortized equally over the lease period. Accumulated lease adjustment is as per the Accounting Standard (AS 19) on leasing issued by the Institute of Chartered Accountants of India and the same has been reduced from the leased assets.
- c) Depreciation in the case of Office Premises (other than SIDCO shed) was provided under the Straight Line method and in respect of all other assets on written down value method as per the rates prescribed under Schedule II of the Companies Act, 2013 based on useful life of the asset. Depreciation is calculated on the number of days the assets have been put to use. Individual assets costing lesser than Rs.5,000/- are depreciated in full.
- d) The book value of land whose value has undergone significant change is reviewed once in ten years, in order to relate them more closely to current fair value based on Revaluation reports. The carrying cost of the Land is increased to match with the Current Market value determined through appraisals conducted by independent qualified valuers and the resultant difference is credited to Revaluation Reserve account.

**4. Investment**

All Investments are treated as Current and carried in the Financial Statements at lower of cost and fair value, determined on an individual scrip basis and as per the guidelines issued by SIDBI. Any reduction in the carrying amount and any reversal of such reduction is charged or credited to profit and loss account.



**5. Advances**

Loans and Advances including Hire Purchase Financing are classified as Standard, Sub Standard, Doubtful and Loss as per the prudential norms prescribed by SIDBI and necessary provision required thereon is provided. Provision on Non-Performing Assets has been netted off against loans and advances/ other dues.

**6. Staff Benefits****a. Short Term Employee Benefits**

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits. Short term employee benefits, including accumulated compensated absences as at the Balance Sheet date, are recognized as an expense as per the Corporation's scheme based on expected obligations on undiscounted basis.

**b. Long Term Employee Benefits**

The obligation for long term employee benefits such as long term compensated absence as at the Balance Sheet date, is provided for, based on actuarial valuation using the Project Unit Credit Method.

**c. Contribution towards Provident fund**

The Corporation's Provident Fund Scheme is a defined contribution plan.

The employees and the company make monthly contributions to a Provident Fund Trust, equal to a specified percentage of the covered employee's salary.

The contribution paid/ payable under the scheme is recognized during the period in which employee renders the related services.

**d. Contribution to Gratuity Fund**

The liability for Gratuity to employees as at the Balance Sheet date is determined on the basis of actuarial valuation based on Project Unit Credit Method and is funded to a Gratuity fund administered by the trustees. The contribution thereof paid/ payable is charged in the books of account.

**e. Voluntary Retirement Scheme (VRS)**

The compensation paid towards VRS is expensed in the year of incidence.

**7. Borrowing Costs**

Borrowing Costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized as part of the cost of the Assets. Other Borrowing costs are recognized as an expense in the period in which they are incurred.

**8. Leases**

The Properties taken on Lease/ rental basis are under a term of Lease/ Agreement for a period of not less than 11 months and are renewable/ cancelable by mutual consent of both parties of the agreement/ Lease.

**9. Accounting for Taxes on Income**

Income tax expense is the aggregate amount of current tax and deferred tax charged/ adjustment. Current year taxes are determined in accordance with the Income Tax Act, 1961,





and favourable judicial pronouncements/ legal opinion. Deferred Tax Asset and Liabilities are measured using tax rates and tax laws that have been enacted by the Balance Sheet date.

Deferred Tax Liability is recognized on timing differences, being the difference between the taxable income and accounting income that originates in one period and is capable of reversing in one or more subsequent periods. The same is recognized using the rates and tax laws that have been enacted or subsequently enacted till the date of Balance sheet. Deferred Tax Asset on carry forward benefit of losses, Loan loss provisioning, Provision for employee benefits, are recognized to the extent of virtual certainty of its realization against profits.

**10. Expenses on Intangible Assets**

Intangible Assets comprising of system software are stated at cost of acquisition including any cost attributable for bringing the same to its working condition less accumulated depreciation. Any expenses on such software for support and maintenance payable annually are charged to revenue account. Capitalised software is depreciated as per the life applicable to server.

**11. Impairment of Assets**

The carrying costs of Assets are reviewed each year to find out whether there is any Impairment on account of changes in circumstances and the same is recognized in accordance with the Accounting Standard 28.

**12. Contingent Liabilities/ Provisions**

Past events leading to possible or present obligations are treated as contingent liability. Provision is recognized in case of present obligations where a reliable estimate can be made and/ or where probable outflow of resources embodying economic benefits will be required to settle the obligation. No contingent assets are recognized in the accounts.

**13. Prior Period Adjustments**

Considering the nature of Business, all prior period adjustments including those ascertained and determined during the year are accounted under respective heads of accounts.

**14. Appropriation of Repayments**

a. Loan receipts are appropriated as follows:

1. Other dues
2. Interest
3. Principal

b. Receipts in the case of one time settlement/ disposal of primary/ collateral securities by the Corporation are appropriated as follows:

1. Principal
2. Other dues
3. Interest

c. Receipts subject to pending compliance of terms and conditions of OTS are appropriated as referred in (a) above.



**B. DISCLOSURES TO COMPLY WITH THE ACCOUNTING STANDARDS:****1. Employee Benefits:****1.1 GRATUITY****I. PRINCIPAL ACTUARIAL ASSUMPTIONS**

Particulars	31.03.2015	31.03.2014
(Expressed as weighted averages)		
Discount Rate	7.80%	8.90%
Salary Escalation Rate	7.50%	7.50%
Attrition Rate	4.00%	4.00%
Expected rate of return on Plan Assets	9.00%	9.00%

**II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES**

	(Rs. in lakhs)	
PVO as at the beginning of the period	3124.69	2952.23
Interest Cost	269.03	230.34
Current Service Cost	52.01	91.14
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Benefits paid	(203.80)	(145.86)
Actuarial (gain)/ loss on obligation	17.71	(3.16)
PVO as at the end of the period	3259.64	3124.69

**III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES**

Fair value of plan assets as at the beginning of the period	3124.69	2952.23
Expected return on plan assets	275.28	261.97
Contributions	71.66	62.82
Benefits paid	(203.80)	(145.86)
Actuarial gain/ (loss) on plan assets	(8.19)	(6.47)
Fair value of plan assets as at the end of the period	3259.65	3124.69

**IV. ACTUAL RETURN ON PLAN ASSETS**

Expected return on plan assets	275.28	261.96
Actuarial gain/ (loss) on plan assets	(8.19)	(6.46)
Actual return on plan assets	267.09	255.50





	31.03.2015	31.03.2014
	(Rs. in lakhs)	
<b>V. ACTUARIAL GAIN / LOSS RECOGNIZED</b>		
Actuarial gain/ (loss) for the period - obligation	(17.71)	3.16
Actuarial gain/ (loss) for the period - Plan Assets	(8.19)	(6.46)
Total (gain)/ loss for the period	25.90	3.30
Actuarial (gain)/ loss recognized for the period	25.90	3.30
Unrecognized actuarial (gain)/ loss at the end of the period	0	0
<b>VI. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS</b>		
Present value of the obligation	3259.65	3124.69
Fair value of Plan Assets	3259.65	3124.69
Difference	0	0
Unrecognized transitional liability	0	0
Unrecognized past service cost - non vested benefits	0	0
Liability recognized in the Balance Sheet	0	0
<b>VII. EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND LOSS</b>		
Current service cost	52.01	91.14
Interest cost	269.03	230.34
Expected return on plan assets	(275.28)	(261.96)
Net actual (gain)/ loss recognized in the year	25.90	3.30
Transitional liability recognized in the year	0	0
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Expenses recognized in the Statement of Profit and Loss	71.66	62.82
<b>VIII. MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET</b>		
Opening net liability	0	0
Expense as above	71.66	62.82
Contribution paid	(71.66)	(62.82)
Closing net liability	0	0
<b>IX. AMOUNT FOR THE CURRENT PERIOD</b>		
Present value of obligation	3259.65	3124.69
Plan Assets	3259.65	3124.69
Surplus/ (Deficit)	0	0
Experience adjustments on plan liabilities - (loss)/ gain	126.40	20.04
Experience adjustments on plan assets - (loss)/ gain	(8.19)	(6.47)



**X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)**

	31.03.2015	31.03.2014
Government of India Securities/		
State Government Securities	55.00%	55.00%
High Quality Corporate Bonds	40.00%	40.00%
Equity Shares of listed companies	0.00%	0.00%
Property	0.00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Funds managed by insurer	0.00%	0.00%
Money Market Instrument	5.00%	5.00%
<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>

**XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR**

	(Rs. in lakhs)	
Particulars	31.03.2015	31.03.2014
Best Estimate of Contribution	52.01	91.14

**1.2 EARNED LEAVE**

**I. PRINCIPAL ACTUARIAL ASSUMPTIONS (Expressed as weighted averages)**

	31.03.2015	31.03.2014
Discount Rate	7.80%	8.90%
Salary Escalation Rate	7.50%	7.50%
Attrition Rate	4.00%	4.00%
Expected rate of return on Plan Assets	0.00%	0.00%

**II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES**

	31.03.2015	31.03.2014
PVO as at the beginning of the period	2385.09	2029.57
Interest Cost	205.67	158.47
Current Service Cost	49.52	68.02
Past Service cost - (non vested benefits)	—	—
Past Service cost - (vested benefits)	—	—
Benefits paid	(148.46)	(97.25)
Actuarial gain/ (loss) on obligation	190.19	226.28
PVO as at the end of the period	2682.01	2385.09





**III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES**

	(Rs. in lakhs)	
	31.03.2015	31.03.2014
Fair value of plan assets as at the beginning of the period	0	0
Expected return on plan assets	0	0
Contributions	148.46	97.26
Benefits paid	(148.46)	(97.26)
Actuarial gain/ (loss) on plan assets	0	0
Fair value of plan assets as at the end of the period	0	0
<b>IV. ACTUAL RETURN ON PLAN ASSETS</b>		
Expected return on plan assets	0	0
Actuarial gain (loss) on plan assets	0	0
Actual return on plan assets	0	0
<b>V. ACTUARIAL GAIN / LOSS RECOGNIZED</b>		
Actuarial gain/ (loss) for the period - obligation	(190.19)	(226.28)
Actuarial gain/ (loss) for the period - Plan Assets	0	0
Total (gain)/ loss for the period	190.19	226.28
Actuarial (gain)/ loss recognized for the period	190.19	226.28
Unrecognized actuarial (gain)/ loss at the end of the period	0	0
<b>VI. AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELATED ANALYSIS</b>		
Present value of the obligation	2682.01	2385.09
Fair value of Plan Assets	0	0
Difference	2682.01	2385.09
Unrecognized transitional liability	0	0
Unrecognized past service cost - non vested benefits	0	0
Liability recognized in the Balance Sheet	2682.01	2385.09
<b>VII. EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND LOSS</b>		
Current service cost	49.52	68.02
Interest cost	205.67	158.48
Expected return on plan assets	0	0
Net actual (gain)/ loss recognized in the year	190.19	226.28
Transitional liability recognized in the year	0	0
Past Service cost - (non vested benefits)	0	0
Past Service cost - (vested benefits)	0	0
Expenses recognized in the Statement of Profit and Loss	445.38	452.78



	31.03.2015	31.03.2014
	(Rs. in lakhs)	
<b>VIII. MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET</b>		
Opening net liability	2385.09	2029.57
Expense as above	445.38	452.78
Contribution paid	(148.46)	(97.26)
Closing net liability	2682.01	2385.09
<b>IX. AMOUNT FOR THE CURRENT PERIOD</b>		
Present value of obligation	2682.01	2385.09
Plan Assets	0	0
Surplus/ (Deficit)	(2682.01)	(2385.09)
Experience adjustments on plan liabilities - (loss)/ gain	(58.95)	36.39
Experience adjustments on plan assets - (loss)/ gain	0	0
<b>X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)</b>		
Government of India Securities/State Govt. Securities	0.00%	0.00%
High Quality Corporate Bonds	0.00%	0.00%
Equity shares of listed companies	0.00%	0.00%
Property	0.00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Funds managed by Insurer	0.00%	0.00%
Others	0.00%	0.00%
Total	0.00%	0.00%
<b>XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR</b>		
Best Estimate of Contribution	0	0
<b>2. Segment Reporting:</b>		
The Corporation is engaged primarily in the business of financing and there are no separate reportable segments as per AS-17 (Segment Reporting)		
<b>3. Related Party Disclosures (AS-18)</b>		
<b>Key Managerial Personnel</b>		
<b>Name</b>	<b>Designation</b>	<b>Period</b>
Thiru S.K.Prabakar	MD	From 19-6-13 onwards
Thiru S.Sakthivel	GM	From 01/04/14 to 31/03/15
Thiru R.Jayaprakasam	Company Secretary	From 01/04/14 to 28/02/15
Remuneration paid to Key Managerial Personnel Rs.29.43 lakhs (Previous Year Rs. 5.90 lakhs).		





**4. Earnings per Share:**

The calculation on basic and diluted earning per share is given below:

	(Rs. in lakhs)	
	31.03.2015	31.03.2014
Earnings for the year (Basic and Diluted)	2573.49	3106.66
Weighted average number of shares taken for computation	30,84,956	28,34,956
Number of shares outstanding at the year end	32,09,956	28,34,956
Earnings Per Share (Rs.)	83.42	109.58

**5. Deferred Tax Assets/ Liabilities:**

The major components of Deferred tax Assets/Deferred tax Liabilities are as follows:

DTA/DTL COMPONENTS	(Rs. in lakhs)	
	31.03.2015	31.03.2014
Deferred Tax Assets		
1. Loan Loss Provisions	754.17	901.39
2. Provision for employee benefits	911.61	810.69
<b>Total - DTA (A)</b>	<b>1665.78</b>	<b>1712.08</b>
Deferred Tax Liabilities		
On account of Depreciation (B)	206.92	224.56
Net Deferred Tax {(A) - (B)}	1458.86	1487.52
Deferred Tax Asset Previous Year	1487.52	504.54
Provision for Deferred Tax	(28.66)	982.98

**6. Revaluation of Lands:**

Revaluation of lands owned by the Corporation was done through appraisals conducted by independent qualified valuers on 31-03-2007 and the resultant appreciation held under revaluation reserve as on 31.03.2015 is Rs.15,350.03 lakhs (15,350.03 lakhs).

**7. Depreciation has been provided on the basis of useful life of the assets as prescribed by Schedule II to the Companies Act 2013.**

Depreciation for the year is higher by Rs.59.84 lakhs on the implementation of Schedule II to the Companies Act 2013.

The useful life of the assets in respect of Software is estimated at 6 years.

**C. DISCLOSURE TO COMPLY WITH THE REQUIREMENT OF CONTROLLING AUTHORITIES OF THE CORPORATION**

- 1) Provisions for loan losses have been made on the outstanding after considering monies held under deposits. All credit exposures are classified as per the Regulator's guidelines into performing and non-performing assets. NPAs are further classified into sub standard, doubtful and loss assets based on the criteria stipulated by the Regulator and provisions are made as per the Accounting Policy.



- 2) To meet the additional provision requirement towards Standard Assets, the Corporation has provided Rs.200.34 lakhs (P.Y. Rs.4.60 lakhs) during the year on the Standard Assets as per SIDBI provisioning norms.

3) **MOVEMENT OF PROVISIONS:**

PARTICULARS	(Rs. in lakhs)			
	NPA	INVESTMENTS	OTHER ASSETS	TOTAL
Opening Provisions for advances/ investments/ other assets	5302	606	49	5957
Add: Addition during the year	180	0	16	196
Less: Write Offs/ Write Backs/ Recovery during the year	0	(52)	0	(52)
Closing Balance	5482	554	65	6101

4) **DATA ON WORKING RESULTS AND FINANCIAL POSITION** (Disclosure made to the extent possible in compliance with SIDBI's guidelines, vide Circular dated 04.05.2001)

	Current Year	Previous Year
A. Interest income as a percentage of average working funds	11.31%	11.27%
B. Non-interest income as a percentage of average working funds	1.12%	1.25%
C. Operating Profit as a percentage of average working funds	3.04%	2.97%
D. Operating Profit per employee (Rs. in lakhs)	11.98	10.25
E. Net Risk Weighted Assets (Rs. in lakhs)	1,87,575	1,76,707
F. Core Capital Adequacy Ratio	16.02%	13.41%
G. Tier II Capital Adequacy	4.74%	4.92%
H. Capital Adequacy Ratio (CAR)	20.76%	18.33%
I. Percentage of Net NPAs to Net Loans and Advances	6.17%	6.47%
J. Percentage of Net NPA (Sub Standard) to Net Loans and Advances	3.38%	3.95%
K. Percentage of Net NPA (Doubtful) to Net Loans and Advances	2.79%	2.52%

L) **Movement in NPAs**

FINANCIAL YEAR	(Rs. in lakhs)					
	2014-15			2013-14		
LOAN CATEGORY	GROSS	PROV	NET	GROSS	PROV	NET
SUB STANDARD	6402	931	5471	7059	1092	5967
DOUBTFUL	8850	4409	4441	7934	4160	3774
LOSS	213	140	73	73	44	29
<b>TOTAL</b>	<b>15465</b>	<b>5480</b>	<b>9985</b>	<b>15066</b>	<b>5296</b>	<b>9770</b>

5. **Credit exposures as percentage to total assets, in respect of:**

- The largest single borrower is Rs. 2218 lakhs, 1.13% to total assets.
- The largest single borrower group is Rs. 2218 lakhs, 1.13% to total assets.
- The 10 largest borrowers is Rs.13,296 lakhs, 6.77% to total assets.
- The 10 largest borrower group is Rs.13,296 lakhs, 6.77% to total assets.





**6. LIQUIDITY:**

**MATURITY PATTERN OF ASSETS AND LIABILITIES**

In compiling the information of Maturity pattern, certain estimates and assumptions have been made by the Management, which have been relied upon by the auditors.

(Rs. in lakhs)

PARTICULARS	<=1 YR	>1 YR & UPTO 3 YRS	>3 YRS & UPTO 5 YRS	>5 YRS & UPTO 7 YRS	>7 YRS & UPTO 10 YRS	>10 YRS	TOTAL
ASSETS	53167	69574	36295	15157	4197	17341	195731
LIABILITIES	51153	50678	20035	6515	18359	49801	196541
GAP	2014	18896	16260	8642	-14162	-32460	-810

**D. OTHER MATTERS**

- a) The Government of Tamilnadu has extended financial assistance of Rs.37.50 crores during July 2013 as interest bearing ways and means advance (to be converted into Share Capital) to TIIC for investment in the shares of Neyveli Lignite Corporation Limited. As per the orders of the State Government TIIC has purchased 59,70,126 shares of Rs.10 each (at a price of Rs.60 per share) offloaded by the Government of India.

The ways and means advance had been converted into Share Capital by the Government Vide GO (Ms) No.74 dated 18.6.2014 and subsequently shares have been allotted to the Government. The Share capital of the Corporation has increased to Rs.321 crores.

- b) Loans and advances include Rs.102.45 crores of financial assistance extended to certain sugar mills under co-operative/ public sector under the directions of the State Government vide GO (MS) No.45 INDS (MIF 2) dated 07 03 2008.
- c) Confirmation of Loans and Advances:

Balance in respect of loan accounts have been treated as confirmed, since there is no dispute regarding the demand notice (which includes outstanding amount) sent by the Corporation.

- a) Dividend deficit of Rs.141.46 lakhs represents minimum guaranteed dividend paid to IDBI & others out of funds received from the Government of Tamil Nadu by way of subvention. The deficit would be absorbed and the liability paid back on the Corporation generating adequate profits after recovery of losses carried forward.
- b) Income Tax department has raised certain demands in connection with accrued interest on sticky loans and deduction u/s 36, etc. The Corporation has earlier won the cases in the Tribunal. However the Department went on appeal to the High Court and the High Court has now given the verdict in favour of the Corporation. The concerned Assessment Officer has to give effect to the High Court Judgement. No tax demand as per income tax assessment orders is pending payment as at 31 03 2015.



- c) The minimum guaranteed dividend payable to the Government of Tamil Nadu at the rate of 3.5%/ 7.5% amounting to Rs.317.49 lakhs for the financial years from 1997-98 to 1999-2000 has not been provided for due to carry forward losses.

**E. Contingent Liabilities:**

Particulars	(Rs. in lakhs)	
	Current Year	Previous Year
(i) Claims of borrowers not acknowledged as debts	377	375
(ii) Others	489	454

- F. The Corporation has no "suppliers/ vendors" as such to be classified as required by "The Micro, Small and Medium Enterprises Development Act, 2006".
- G. Figures of the previous year have been regrouped/rearranged, wherever necessary.

**D. DURAIRAJ**  
Company Secretary

**G. SRINIVASAN**  
Chief Financial Officer

**S.K. PRABAKAR**  
Principal Secretary/  
Managing Director

**AADIRAJARAM**  
Chairman

As per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered Accountants

Place : Chennai-35  
Date : 21-08-2015

**S. SEETHARAMAN**  
Partner





**A) CASH FLOW FROM OPERATING ACTIVITIES:**

	2014-2015 Rs.	2013-2014 Rs.
Net Profit/(Loss) before Tax	403,614,988	323,177,694
Adjustments for:		
Depreciation & lease charge for the year	15,152,084	8,057,294
Loan loss provisioning and writeoffs	20,034,392	460,354
Loss/(Profit) on Sale of Fixed Assets	(132,428)	(299,520)
	<b>438,669,036</b>	<b>331,395,822</b>
Adjustment for:		
(Increase) decrease in Investments	(5,151,528)	(362,069,674)
(Increase) decrease in advances	(1,069,856,426)	(932,049,496)
(Increase) decrease in other assets	(95,365,990)	(188,887,508)
Increase (decrease) in other Liabilities	(332,881,785)	570,568,013
	(I) (1,064,586,693)	(581,042,843)
	(II) (142,600,000)	(110,000,000)
	<b>(I + II) (1,207,186,693)</b>	<b>(691,042,843)</b>

Direct Taxes due / paid

**B) CASHFLOW FROM INVESTMENT ACTIVITIES:**

Purchase of Fixed Assets	(9,638,195)	(7,358,626)
Proceeds from sale of assets	186,513	316,681
	<b>(9,451,682)</b>	<b>(7,041,945)</b>

**C) CASHFLOW FROM FINANCING ACTIVITIES:**

Increase (decrease) in capital	375,000,000	—
Increase (decrease) in borrowings	(283,256,221)	454,545,084
Increase (decrease) in deposits	1,230,012,658	567,998,869
	<b>1,321,756,437</b>	<b>1,022,543,953</b>

Net increase/(decrease) in cash and cash equivalents

(A+B+C) 105,118,062 324,459,165

Cash and Cash equivalents at the beginning of the year

431,575,380 107,116,215

Cash and Cash equivalents at the end of the year

536,693,442 431,575,380

**D) DETAILS OF CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR**

Cash in hand	8,497,625	11,852,898
Reserve Bank of India	170,886	197,862
Current A/c with Scheduled Banks	527,719,431	419,219,120
Term Deposits with Banks	305,500	305,500
<b>TOTAL</b>	<b>536,693,442</b>	<b>431,575,380</b>

**D. DURAIRAJ**  
Company Secretary

**G. SRINIVASAN**  
Chief Financial Officer

**S.K. PRABAKAR**  
Principal Secretary/  
Managing Director

**AADIRAJARAM**  
Chairman

As per our report of even date annexed  
For **M/s. C.S. HARIHARAN & CO.**  
Chartered Accountants

**S. SEETHARAMAN**  
Partner

Place : Chennai-35  
Date : 21-08-2015



G. SUDHARMINI, IA & AS

ACCOUNTANT GENERAL (E & RSA)  
TAMIL NADU

**COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF TAMIL NADU INDUSTRIAL INVESTMENT CORPORATION LIMITED FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2015.**

The preparation of financial statements of Tamilnadu Industrial Investment Corporation Limited, Chennai for the year ended 31st March 2015 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the company. The Statutory Auditors appointed by the Comptroller and Auditor General of India under Section 139(5) of the Act is/are responsible for expressing opinion on these financial statements under Section 143 of the Act based on independent audit in accordance with standards on auditing prescribed under section 143 (10) of the Act. This is stated to have been done by them vide their Audit Report dated 21.08.2015.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit under Section 143(6)(a) of the Act of the financial statements of Tamilnadu Industrial Investment Corporation Limited for the year ended 31st March 2015. This supplementary audit has been carried out independently without access to the working papers of the Statutory Auditors and is limited primarily to inquiries of the Statutory Auditors and company personnel and a selective examination of some of the accounting records. On the basis of my audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to the Statutory Auditors' Report.

For and on behalf of the  
Comptroller & Auditor General of India

Place : CHENNAI  
Date : 28.09.2015

G. SUDHARMINI  
Accountant General





தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

**TIIC**

**PATTERN OF SHAREHOLDING AS ON 31.03.2015**

S.No.	Pattern of Shareholding	No. of Shares (Rs. 1000 each)	% as on 31.03.2015
1.	Government of Tamilnadu	3,035,228	94.56
2.	Small Industries Development Bank of India, Mumbai	1,70,000	5.30
3.	Government of Puducherry	1,500	0.05
4.	General Insurance Corporation of India and Subsidiaries	785	0.02
5.	LIC of India	375	0.01
6.	Others	2,068	0.06
	<b>TOTAL</b>	<b>3,209,956</b>	<b>100.00</b>



THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

HEAD OFFICE

692, 'MHU' Complex,  
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REGIONAL OFFICES

1) CHENNAI

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24315989

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2) COIMBATORE

No. 94, Dr. Nanjappa Road, I Floor  
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4) SALEM

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5) TIRUNELVELI

5C / 5B, Hotel Shakuntala Shopping Complex  
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6) TRICHY

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3) TAMBARAM

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	TELEPHONE	FAX	E-MAIL
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5) <b>CUDDALORE</b> Arcot Woodlands (Annex), 3rd Floor 1, Bharathi Road, Cuddalore - 607 001	04142- 230831		bmcuddalore@tiic.org
6) <b>COIMBATORE</b> No. 94, Dr. Nanjappa Road, I Floor, United Shopping Complex, Coimbatore - 641 018.	0422- 2380520		bmcoimbatore@tiic.org
7) <b>TIRUPUR</b> Kumaran Shopping Complex, II Floor, Kumaran Road, Near Railway Station Tirupur - 641 601.	0421- 2207489		bmtiruppur@tiic.org
8) <b>ERODE</b> C.S. Sengottiah Complex, II Floor, No. 23, Chidambaram Colony, 80 feet Road, Periyar Nagar, Erode - 638 001.	0424- 2262080		bmerode@tiic.org
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10) <b>MADURAI</b> No. 1A, 2nd East Main Street, I Floor, Anna Nagar, Madurai - 625 020.	0452- 2533331		bmmadurai@tiic.org
11) <b>DINDIGUL</b> Plot No.9, Spencer Compound, II Floor, Tiruvalluvar Salai, Near Bus Stand, Dindigul - 624 003.	0451- 2433785		bmdindigul@tiic.org
12) <b>KARAIKUDI</b> S.P.K. Corporate Centre, II Floor No. 45, Shanmuga Raja Road (Opposite to Dr. Ambedkar Statue) Karaikudi - 630 002.	04565- 238746		bmkaraiikudi@tiic.org
13) <b>SALEM</b> Sri Lakshmi Complex, I Floor 4/22, Omalur Main Road, Swarnapuri, Salem - 636 004.	0427- 2440444	0427- 4042054	bmsalem@tiic.org



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15) <b>DHARMAPURI</b> DDDC Building (Upstairs), Pennagaram Road, Dharmapuri - 636 702.	04342- 260866		bmdharmapuri@tiic.org
16) <b>HOSUR</b> No. 7, II Cross, II Floor, Kamaraj Colony, Hosur - 635 109.	04344- 222876		bmhosur@tiic.org
17) <b>TIRUNELVELI</b> 5C/5B, Hotel Shakuntala Shopping Complex, II Floor, Trivandrum Road, Vannarpettai, Tirunelveli - 627 003.	0462- 2502038		bmtirunelveli@tiic.org
18) <b>TUTICORIN</b> No. 4/35, N.P.S. Complex, II Floor, Polpettai, Near Bus Stand, Tuticorin - 628 002.	0461- 2346082		bmtuticorin@tiic.org
19) <b>NAGERCOIL</b> 143, Cape Road, Nagercoil - 629 001.	04652- 232859		bmnagercoil@tiic.org
20) <b>SIVAKASI</b> No. 98/C4, Second Floor, Chairman Shanmuga Nadar Road, Sivakasi - 626 123	04562- 229322		bmsivakasi@tiic.org
21) <b>TRICHY</b> KRT Building, II Floor, No. 33, Promenade Road, Cantonment, Trichy - 620 001.	0431- 2460498		bmtrichy@tiic.org
22) <b>PUDUKKOTTAI</b> 'Mena Complex', II Floor, T.S. No.2430/31, West Main Street, Pudukkottai - 622 001.	04322- 222354		bmpudukkottai@tiic.org
23) <b>THANJAVUR</b> 2854, N.G.K. Apartment, Opp. to Arul Theatre, Nanjikottai Road, Thanjavur - 613 001.	04362- 230465		bmthanjavur@tiic.org





	TELEPHONE	FAX	E-MAIL
24) <b>KARUR</b> 526, North Pradakshanam Road, LIC Unit I Building, Karur - 639 001.	04324- 235581		bmkarur@tiic.org

25) <b>VILLUPURAM</b> 23A, Ranganathan Street, I Floor Woodlands Complex, Chennai-Trichy Trunk Road, Villupuram - 605 602	04146- 229131		bmwillupuram@tiic.org
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**FIELD OFFICES**

1) <b>TIRUVANNAMALAI</b> 4-A, Lakshmipuram I Floor, Bye-Pass Road, Gandhi Nagar, Tiruvannamalai - 606 602.	04175- 253032		bmtiruvannamalai@tiic.org
2) <b>RAMANATHAPURAM</b> No.1130-C, I Floor, Opp. To Sothurani, Ramnad-Rameswaram Road, Bharathi Nagar, Ramanathapuram - 623 504.	04567- 232474		bmramnad@tiic.org
3) <b>THENI</b> No. 3-A, I Floor, Jegannathan Street, Old T.V.S. Road, Bungalamedu, Theni - 625 531.	04546- 251982		bmtheni@tiic.org
4) <b>VIRUDHUNAGAR</b> No. 100, Railway Feeder Road, Virudhunagar - 626 001.	04562- 243911		bmvirudunagar@tiic.org
5) <b>PERAMBALUR</b> S.F. No. 143/2D, First Floor, Judu Complex, Trichy Main Road, Thuraimangalam Perambalur - 621 220	04328- 224659		bmperambalur@tiic.org
6) <b>NAGAPATTINAM</b> Door No. 12/1, LRJ Complex, II Floor, (Opp. to Military Canteen) Naduvar Keela Street Nagapattinam - 611 001.	04365- 225656		bmnapagapattinam@tiic.org



## PRINCIPAL OFFICERS AT HEAD OFFICE

Sl. No.	Name of the official (Thiru/Tmt.)	Designation
1.	A. Mohan	General Manager
2.	S. Govind Swamynathan	Deputy General Manager
3.	T. Kirubakaran	Deputy General Manager
4.	G. Srinivasan	Deputy General Manager
5.	S. Muralidharan	Deputy General Manager i/c
6.	K.V. Subramanian	Assistant General Manager
7.	R.B. Ganesarajaram	Assistant General Manager
8.	R. Viveganandan	Assistant General Manager
9.	S. Varadarajan	Assistant General Manager
10.	T.S. Sukumar	Assistant General Manager
11.	N. Kalathy	Assistant General Manager
12.	S. Sashikala	Assistant General Manager
13.	R. Padmanabhan	Senior Manager
14.	R. Srinivasan	Senior Manager
15.	W.B. Mala	Senior Manager
16.	S. Ashok	Senior Manager
17.	R. Ravichandran	Senior Manager
18.	K. Seetharaman	Senior Manager
19.	B. Maragatham	Senior Manager
20.	S. Arunasalarajan	Senior Manager
21.	D. Durairaj	Senior Manager





தமிழ்நாடு தொழில் முதலீட்டுக்கழகம்

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